

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Thursday, January 16, 2025
10:19 a.m.

COMMISSIONERS PRESENT:

MICHAEL CHERNEW, PhD, Chair
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LYNN BARR, MPH
PAUL CASALE, MD, PhD
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CHERYL DAMBERG, PhD, MPH
STACIE B. DUSETZINA, PhD
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R. TAMARA KONETZKA, PhD
JOSHUA LIAO, MD, MSc
BRIAN MILLER, MD, MBA, MPH
GREGORY POULSON, MBA
BETTY RAMBUR, PhD, RN, FAAN
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P R O C E E D I N G S

[10:19 a.m.]

1
2
3 DR. CHERNEW: Hello and welcome, everybody, to
4 our January MedPAC meeting. Happy New Year. It is a
5 packed full meeting with some presentations and important
6 votes, and we are going to start with the physician and
7 other health professionals' fee service, and so am I
8 turning it over to Rachel?

9 Rachel.

10 MS. BURTON: Good morning.

11 In this session, we'll recap our December
12 presentation assessing the adequacy of payment rates for
13 clinician services and present a draft recommendation for
14 how to update payments in 2026.

15 For those watching online, you can find a copy of
16 these slides in the handout section of the webinar's
17 control panel on the right side of your screen.

18 I'll start by going over some key facts and
19 figures about Medicare's physician fee schedule and then
20 run through our assessment of various indicators we use to
21 determine if payments are currently adequate.

22 Geoff will then walk you through the proposed

1 update for 2026.

2 In 2023, 1.4 million clinicians billed Medicare's
3 physician fee schedule for 666 million clinician encounters
4 with 28.2 million beneficiaries in fee-for-service
5 Medicare. The Medicare program and fee-for-service
6 beneficiaries paid \$92.4 billion for these fee schedule
7 services.

8 An important development to keep in mind when
9 considering payment rates for clinician services is the
10 recent increase to payment rates for evaluation and
11 management visits. As shown in the left graph, CMS
12 substantially increased the payment rates for office and
13 outpatient E&M visits in 2021. This required an offsetting
14 budget neutrality adjustment to the fee schedule's
15 conversion factor, shown at right, which will be fully
16 phased in in 2025.

17 So while it is true that the conversion factor
18 has decreased in recent years, it's important to remember
19 that payment rates for office visits, which are billed
20 frequently by many types of clinicians, have increased by a
21 large amount in recent years.

22 I'll now turn to our assessment of the adequacy

1 of payment rates for physicians and other health
2 professionals. In this sector, our assessment is informed
3 by indicators in three categories: beneficiaries' access
4 to care, the quality of their care, and clinicians'
5 revenues and costs. I'll walk through our various findings
6 on the next few slides.

7 In terms of access, this year we continue to find
8 that beneficiaries have relatively good access to clinician
9 care. Our 2024 survey found that Medicare beneficiaries
10 ages 65 and over reported access to care that was
11 comparable with or in most cases better than that of
12 privately insured people ages 50 to 64.

13 Comparable shares of clinicians report accepting
14 patients with Medicare and private insurance.

15 The total number of clinicians billing Medicare
16 is increasing, although the mix of clinicians is changing,
17 and the number of clinician encounters per fee-for-service
18 beneficiary increased by 4.3 percent in 2023.

19 It's difficult to assess the quality of clinician
20 care, but we note wide geographic variation in rates of
21 ambulatory care-sensitive hospitalizations and emergency
22 department visits and stable patient experience scores.

1 In terms of clinicians' revenues and costs,
2 spending per Medicare fee-for-service beneficiary increased
3 by 4.2 percent in 2023. Private insurance payment rates
4 increased faster than Medicare's payment rates in 2023 and
5 are now 140 percent of fee-for-service Medicare payment
6 rates.

7 Median all-payer compensation grew by 3 percent
8 for physicians and 6 percent for advanced practice
9 providers in 2023. And clinicians' input costs, as
10 measured by the Medicare Economic Index, grew by 4.4
11 percent in 2022 but are projected to moderate in the
12 future, growing by only 2.3 percent in 2026.

13 Our overall assessment is that most of the
14 indicators we look at suggest payment rates are adequate,
15 but relatively high growth in clinicians' input costs are a
16 concern.

17 I'll now turn things over to Geoff.

18 MR. GERHARDT: I'll now turn to the update
19 recommendation you discussed last month and that you'll be
20 voting on today.

21 Before we get to the draft recommendation, I'll
22 review key objectives and considerations. The key

1 objective is to maintain beneficiary access to quality care
2 without unnecessarily high payment rates. In terms of
3 considerations, beneficiary access indicators are
4 relatively positive, suggesting that payments are currently
5 adequate. However, clinicians face high-input cost growth
6 relative to current law updates, which raises concerns that
7 some clinicians may not be able to absorb those costs. And
8 finally, low-income beneficiaries report having worse
9 access to care than other beneficiaries.

10 The recommendation you discussed last month has
11 two parts. In 2026, it would replace current-law fee
12 schedule updates with a single update of the projected
13 increase in the Medicare Economic Index minus 1 percentage
14 point. Since the MEI is currently projected to increase by
15 2.3 percent in 2026, this part of the recommendation would
16 result in a 1.3 percent increase to payment rates.

17 In addition, the recommendation would direct
18 Congress to enact the clinician safety-net recommendation
19 we included in our March 2023 report, which would increase
20 the average clinician's fee schedule payments by an
21 additional 1.7 percent. The combined effect of these two
22 policies would be to increase average physician fee

1 schedule payments by an estimated 3 percent.

2 As we say more about in the next slide, the size
3 of the increase would vary by clinician specialty. Primary
4 care clinicians would see an average increase of 5.7
5 percent in fee schedule payments, and all other clinicians
6 would see an average increase of 2.5 percent.

7 To help improve access to care for low-income
8 beneficiaries, the Commission has recommended establishing
9 add-on payments for all fee schedule services furnished to
10 low-income fee-for-service beneficiaries.

11 We targeted service furnished to this population
12 since they report worse access to care than other
13 beneficiary populations, and clinicians do not always
14 receive the full amount of Medicare cost sharing they're
15 entitled to due to Medicaid payment policies.

16 Under our safety-net recommendation, when
17 treating low-income beneficiaries, primary care clinicians
18 would receive a 15 percent add-on to their fee schedule
19 rates, and all other clinicians would receive a 5 percent
20 add-on. The add-on payments would not result in increased
21 beneficiary cost sharing.

22 This brings us to the draft recommendation, which

1 reads: "The Congress should, for calendar year 2026,
2 replace the current law updates to Medicare payment rates
3 for physician and other health professional services with a
4 single update equal to the projected increase in the
5 Medicare Economic Index minus 1 percentage point and enact
6 the Commission's March 2023 recommendation to establish
7 safety-net add-on payments under the physician fee schedule
8 for services delivered to low-income Medicare
9 beneficiaries."

10 In terms of implications, relative to current
11 law, our two-part recommendation would increase Medicare
12 spending by 2- to \$5 billion during the first year and by
13 10- to \$25 billion over five years. It should maintain
14 beneficiaries' access to care and maintain or improve low-
15 income beneficiaries' access to care. In addition, the
16 recommendation should maintain clinicians' willingness and
17 ability to furnish care and should maintain or improve
18 clinicians' willingness and ability to treat low-income
19 beneficiaries.

20 And with that, I'll hand it back to Mike.

21 DR. CHERNEW: Everybody, thank you. There has
22 been so much work behind the analysis of this chapter.

1 It's really remarkable. So I appreciate the presentation.

2 For those at home, we've had a long discussion of
3 this in a range of ways, and so we are now going to have a
4 sort of quicker one-round set of comments where I'm going
5 to ask all of you to make any comments you want and then
6 give your vote, and we'll go around.

7 And, Lynn, you got in the kickoff queue, so
8 you're going to go first, and then we'll just go around.
9 If you want to change the order, send me a message. Lynn.

10 MS. BARR: Thank you. Thank you very much.

11 I do support this recommendation. I would just
12 suggest that we clarify the wording of the recommendation
13 to make it very clear that this is a reset of the payment,
14 and that that is not exactly clear in the recommendation
15 itself. So I just would recommend that we're being clear
16 that we're resetting the baseline for the physician
17 payment.

18 DR. CHERNEW: So just two quick things. The
19 wording of the recommendation has to stay the way the
20 wording of the recommendation is for a bunch of process
21 reasons. We can be very clear about that in the text so
22 it's clear and communicate that.

1 Larry.

2 DR. CASALINO: Yeah. I appreciate the work that
3 went into this.

4 If we were just voting on MEI minus 1, I would
5 probably vote no, but I think the safety-net recommendation
6 is excellent, and the two combined, I'm quite enthusiastic
7 about voting yes.

8 MS. UPCHURCH: I also support both parts of this
9 recommendation with two caveats -- or not caveats but
10 additional comments.

11 I do wish we would track the number of
12 geriatricians and make that super clear to people. I mean,
13 we're supposed to be helping Medicare beneficiaries, the
14 vast majority of them being older adults. We have a
15 shrinking group of geriatricians, not just geriatricians
16 but advanced practice folks who are specialized and trained
17 in geriatrics.

18 As somebody who did their residency in pharmacy
19 and geriatrics, it really matters. In American geriatrics,
20 four M's: medications, mentation, mobility, and what
21 matters most to the older adult. I think it's really
22 critical in our practices, and we're really not pushing it,

1 I don't think, in any of our recommendations. So I hope we
2 will keep an eye on the number of geriatricians. There's
3 an article in New York Times about it today.

4 And the second thing is I do get concerned that
5 more and more people -- I love the fact that we have a
6 safety-net add-on here for people that are eligible for
7 low-income subsidy, because I do think concierge medicine
8 is taking off, and that means people with money are getting
9 the access they need, and I'm not sure that we can
10 distinguish these things in our CAHPS surveys. So I want
11 us to also keep an eye on that. Like, what does it mean
12 for the Medicare beneficiary that doesn't have concierge
13 care as we move forward in terms of access to providers?

14 But I support the recommendations. Thank you.

15 DR. MILLER: I support the recommendation.

16 A couple quick comments. One, I appreciate the
17 letter that the AMA sent us, and I know that many folks
18 have expressed concerns about the RUC, many other
19 Commissioners have, and I think that we as a Commission
20 should consider taking them up on their offer to attend a
21 RUC meeting and see for ourselves what we think of the
22 process.

1 A couple other small notes. I noted that we use
2 physician compensation as a measure of adequacy of the fee
3 schedule. As I've mentioned ad nauseam multiple times,
4 considering that half of physicians are employed and that
5 their income, therefore, is not really tied to what they
6 receive on the fee schedule and is salaried, I don't really
7 think that that is an accurate measure.

8 I'm also glad that we have included NPs and PAs
9 in our measures because they have an important role, I
10 think, in the Medicare care delivery system.

11 I think one other important thing that we should
12 be thinking about is that we have been making
13 recommendations for many, many years about payment, and
14 we're talking about pricing 8,000 physician fee services,
15 hospital services, home health services, SNF services, et
16 cetera. We have largely in the fee-for-service system
17 failed to transition to value, and we have failed to
18 improve population health through fee-for-service. So I
19 think that we as a Commission need to rethink how we
20 promote population-based health, which is something that
21 Secretaries across political administrations have
22 supported.

1 Thank you.

2 DR. CASALE: I also support the recommendations
3 and also appreciate the safety-net add-on payments as part
4 of this recommendation. I think that's really important.

5 Just adding on to the comment I think Gina
6 suggested about geriatrics, the staff does a great --
7 there's a lot of good information around access, but it
8 seems like we need to continue to look for additional
9 measures to understand access, as I think many of us
10 anecdotally have heard of many challenges for access for
11 Medicare beneficiaries.

12 Just to highlight one I know listed was the
13 number of encounters per fee-for-service beneficiary went
14 up, but we're not really sure that that means that access
15 necessarily got better. It could certainly just mean that
16 the clinicians are just scheduling more, because we don't
17 know the quality of those encounters necessarily.

18 So that being said, I support the
19 recommendations.

20 DR. DUSETZINA: I also support the
21 recommendation, and I especially endorse the Medicare
22 safety-net add-on payment component here.

1 DR. DAMBERG: I also support the recommendation.

2 I'm going to double down on what other
3 Commissioners have said about the safety-net add-on
4 payments. I think those are going to be critically
5 important for trying to make more inroads and improving
6 access for those people who are low income.

7 And I also want to underscore -- I think we've
8 been talking a lot about access measures and feeling like
9 the set being used are inadequate. So I hope in sort of
10 future years, we're able to strengthen the set of access
11 measures we have available.

12 MR. POULSEN: I'm also supportive and support the
13 points that were made around the additional pay for low
14 income.

15 I do think that something we may be
16 underappreciating at this point is the access differential
17 that we're currently defining as primarily between primary
18 care and specialty care, may not capture some of the
19 biggest areas, the biggest pinch points that we have right
20 now, which are in some of the medical subspecialties. In
21 terms of access, that I think is even more dramatically
22 challenging than primary care right now.

1 So I think that I'm supportive of this for this
2 round, but I think that's something we need to think about
3 more assertively in the future. Thanks.

4 MR. KAN: I support the recommendation.

5 DR. KONETZKA: I support the recommendation
6 because I think it represents a good compromise between
7 several competing concerns. On the one hand, we have a
8 still, you know, not -- not baseless but certainly still
9 kind of hypothetical access problem if we let physician
10 payments or other provider payments fall behind. This may
11 be due to access measurement or lack of great measures of
12 access, as Cheryl pointed out.

13 But on the other hand, there's a very real cost
14 to beneficiaries in terms of higher monthly premiums that
15 this payment increase will cost. And so to me, I'm just
16 balancing this hypothetical with the very real cost to
17 beneficiaries, and I feel like this recommendation strikes
18 a good compromise. So I'm supportive. Thank you.

19 DR. SARRAN: I too strongly support the
20 recommendations. I think this reflects really excellent
21 work in our threading a variety of needles, notwithstanding
22 Brian's concerns about the round-peg square, the whole

1 nature of fee-for-service payments as opposed to our
2 desired goals for an increasingly large and aging
3 population around holistic care and outcomes-based
4 payments. Those are ongoing issues we will continue to
5 grapple with.

6 In the meantime, we are where we are, and I think
7 this is an excellent set of recommendations.

8 DR. NAVATHE: I strongly support the
9 recommendation. Certainly, like my fellow Commissioners,
10 strongly support the safety-net aspect.

11 I have two brief comments. I think one piece is
12 I think reflecting upon this, the access piece, I think one
13 of the key pieces for me in thinking through this
14 recommendation is how will access be affected by any change
15 in payment, I think, as opposed to other factors, because
16 it's very highly multifactorial. And so I think the
17 recommendation is a nice balance in getting that right from
18 that perspective.

19 And the second piece is I think we oftentimes
20 also think about the clinician supply, I should say, more
21 broadly. I also think that that is a highly multifactorial
22 piece. I think we worry a lot about that in the primary

1 care side.

2 I think the Commission has done some work on this
3 and reflected some work around this, that the payment part
4 of it may be one factor, but one factor of many, many
5 factors, and it's unclear evidence-wise that increasing
6 payments would certainly increase the choice of medical
7 students to go into primary care or even in other specific
8 specialties.

9 So thank you. Really support the recommendation.

10 DR. LIAO: I also support the recommendation, and
11 within that support are kind of two components.

12 On the one hand, I appreciate the balance of the
13 many objectives here. I appreciate that the access
14 measures we do have access to are stable and have positive
15 metrics there.

16 On the other hand, I recognize within that
17 stability, the cumulative effects can be challenging, as
18 we've discussed in the past.

19 I also appreciate, like other Commissioners, the
20 limitations of the access measures we do have, be it what
21 it is measuring -- is the measure showing adequacy? Is it
22 just showing the absence of something very, very bad -- as

1 well as the disparities concerns and the opportunities we
2 have to kind of measure access in different ways that may
3 illuminate those further in one way or the other.

4 So with that, I can support the recommendation,
5 as I think action -- as a point from which I think future
6 action and discussion should begin.

7 DR. CHERNEW: Okay. So I'm hearing that after
8 all these comments, we need to do a formal roll call vote.
9 Is that right, Dana? And so, Dana, are there any other
10 comments that we've received?

11 MS. KELLEY: Yes. I first have a comment from
12 Robert, who says that he's supportive of the recommendation
13 but does have concerns about the section on page 55 called
14 physician compensation is increasing and the implication
15 that compensation correlates with profitability when
16 inflation is considered.

17 He presumes that compensation is narrowly
18 referring to either salary, if employed, or take-home pay
19 if in private practice.

20 The major drawback is that we may not be taking
21 into consideration total compensation, especially for
22 employed physicians, which includes employer benefits such

1 as insurance for medical, dental, and vision, short- and
2 long-term disability coverage, sick leave and mandatory
3 contributions to employer-based retirement plans.

4 Total compensation as defined by salary plus
5 benefits may actually fall far short of expectations and is
6 likely to be cross-subsidized by inpatient hospital
7 revenues in many cases.

8 Otherwise, he says he thinks this is a well-
9 written report and thanks the staff for the many updates
10 that were made to the chapter.

11 Wayne enthusiastically endorses the
12 recommendation, particularly the safety-net add-on
13 payments.

14 And Betty says that she supports the
15 recommendation and is enthusiastic about the safety-net
16 add-on. She appreciates the new inclusion of information
17 on the distribution of PCPs, PAs, and NPs across low- and
18 high-income counties.

19 She agrees with Gina's comment on tracking
20 gerontologists and adult gerontologist NPs.

21 She's also interested in the RUC. Whether in the
22 manner Brian mentioned or some other, she thinks it's an

1 important area for us to follow up on.

2 And finally, access is clearly related to
3 workforce, another important area for us to follow up on.

4 Shall we go to the vote?

5 DR. CHERNEW: Yes, perfect.

6 MS. KELLEY: All right. Voting on the
7 recommendation that the Congress should, for calendar year
8 2026, replace the current law updates to Medicare payment
9 rates for physician and other health professional services
10 with a single update equal to the projected increase in the
11 Medicare Economic Index minus 1 percentage point and enact
12 the Commission's March 2023 recommendation to establish
13 safety net add-on payments under the physician fee schedule
14 for services delivered to low-income Medicare
15 beneficiaries.

16 Voting yes or no. Amol?

17 DR. NAVATHE: Yes.

18 MS. KELLEY: Lynn?

19 MS. BARR: Yes.

20 MS. KELLEY: Paul?

21 DR. CASALE: Yes.

22 MS. KELLEY: Larry?

1 DR. CASALINO: Yes.

2 MS. KELLEY: Robert, can you give a thumbs-up or
3 -down for us?

4 [No response.]

5 MS. KELLEY: Do we have Robert?

6 [No response.]

7 MS. KELLEY: All right. We'll circle back to
8 Robert.

9 DR. CHERNEW: There he is.

10 MS. KELLEY: There he is.

11 DR. CHERNEW: You got a thumbs-up.

12 MS. KELLEY: Thumbs up. Thank you, Robert.
13 Cheryl?

14 DR. DAMBERG: Yes.

15 MS. KELLEY: Stacie?

16 DR. DUSETZINA: Yes.

17 MS. KELLEY: Kenny?

18 MR. KAN: Yes.

19 MS. KELLEY: Tamara?

20 DR. KONETZKA: Yes.

21 MS. KELLEY: Josh?

22 DR. LIAO: Yes.

1 MS. KELLEY: Brian?

2 DR. MILLER: Yes.

3 MS. KELLEY: Greg?

4 MR. POULSEN: Yes.

5 MS. KELLEY: Betty, can we get a thumbs-up or
6 thumbs-down?

7 Thumbs-up from Betty.

8 Wayne, thumbs-up or -down?

9 A thumbs-up from Wayne.

10 Scott?

11 DR. SARRAN: Yes.

12 MS. KELLEY: Gina?

13 MS. UPCHURCH: Yes.

14 MS. KELLEY: Mike?

15 DR. CHERNEW: Yes.

16 MS. KELLEY: Thank you.

17 DR. CHERNEW: And so with that, I want to say one
18 quick comment, and then we're going to take a quick break
19 and come back and talk about the hospital fee schedules.

20 But the comment I want to make is there's a lot
21 of nuance here, and I appreciate all the comments you've
22 made. Both the support for the safety-net approach, I

1 could not agree more, concern about several other things
2 about what we measure, how we say it, and issues that
3 extend our type of analysis beyond this sort of simple
4 update recommendation. And, again, I think the comments
5 have been quite useful, and many of which we are working
6 on.

7 But the overall point that I will say to the
8 folks at home about how I would hear this recommendation is
9 we believe that there is some justification or we're
10 recommending some increase in the amount of money going
11 into the physician fee schedule, and a portion of that
12 increase should be targeted according to the principles
13 laid out in our safety-net kind of recommendation. That's
14 basically what we voted on.

15 And we will continue, as we always do, to both
16 revisit this issue -- we will be doing it in a month for
17 our June report -- and to consider all these other
18 recommendations in the physician fee schedule. There's a
19 lot of work to be done here.

20 So, again, thank you. We're going to take a
21 break.

22 Oh, Paul wants to say one thing.

1 MR. MASI: Yep. Thanks so much, and this is a
2 great way to start the day.

3 I just wanted to acknowledge for Commissioners
4 and for those of you at home that the AMA has graciously
5 extended an invitation to the MedPAC staff to attend the
6 RUC meetings. And in the past, the staff have been able to
7 attend, and we'll continue to appreciate their invitation.

8 DR. CHERNEW: And now we're going to take a quick
9 break, and we're going to come back at 10:50, and we're
10 going to talk about the inpatient and outpatient services'
11 fee schedules.

12 So, again, thank you all.

13 [Recess.]

14 DR. CHERNEW: Welcome back, everybody. We are
15 going to continue our march through the different fee
16 schedules, and up next is the fee schedule for hospitals
17 inpatient and outpatient services, and we are starting with
18 Alison.

19 MS. BINKOWSKI: Thank you, Mike, and good morning
20 to our audience. The audience can download a PDF version
21 of these slides in the handout section of the control panel
22 on the right-hand side of the screen.

1 In addition to the staff listed on the slide, I
2 would like to thank Stuart Hammond, Pamina Mejia, and
3 Nathan Graham for their assistance.

4 In today's update to the December presentation on
5 hospital payments I will provide a brief overview of
6 hospital use and spending under fee-for-service Medicare;
7 review the payment adequacy indicators for fee-for-service
8 Medicare payments to hospitals; briefly discuss site-
9 neutral payments; and then present the draft recommendation
10 presented in December.

11 As a reminder from December, to pay general acute
12 care hospitals for the facility share of providing
13 inpatient and outpatient services, fee-for-service Medicare
14 generally sets prospective payment rates under the
15 inpatient and outpatient prospective payment systems.

16 In 2023, over 3,100 hospitals were paid under
17 these systems, and collectively payments, including those
18 for uncompensated care and separately payable drugs,
19 totaled nearly \$180 billion.

20 The following slides summarize our assessment of
21 the adequacy of fee-for-service Medicare payments under
22 these two prospective payment systems.

1 More details on each of our fee-for-service
2 Medicare payment adequacy indicators were presented in
3 December and in your mailing materials, so today I will
4 briefly summarize the results from each of the four
5 categories of indicators.

6 The first category of payment adequacy indicators
7 is beneficiaries' access to hospital care, which was
8 positive in 2023. Specifically, the supply of hospitals
9 was relatively steady at about 4,500; hospitals continued
10 to have available capacity in aggregate, including an
11 increase in employment and the aggregate occupancy rate
12 remaining at 69 percent; the volume of fee-for-service
13 hospital services per capita increased, both for inpatient
14 and outpatient services; and hospitals continued to have a
15 financial incentive to treat fee-for-service beneficiaries,
16 as fee-for-service Medicare payments remained greater than
17 hospitals' variable costs.

18 The second category of payment adequacy
19 indicators is the quality of hospital care, which were
20 mixed in 2023. Specifically, fee-for-service Medicare
21 beneficiaries' risk-adjusted mortality rate improved
22 slightly, while the readmission rate worsened slightly; and

1 most patient experience measure improved, though many
2 remained low.

3 The third category of hospital payment adequacy
4 indicators is hospitals' access to capital, which was
5 positive in 2023, with gradual improvement projected. In
6 particular,
7 hospitals' all-payer operating margin increased to 5.1
8 percent; hospital bonds and other measures of access to
9 capital were positive, with the yield on hospital bonds
10 increasing by less than the general market; and preliminary
11 data for 2024 and rating agencies outlooks for 2025 suggest
12 continued gradual improvement in hospitals' access to
13 capital.

14 The fourth category of payment adequacy
15 indicators is the relationship between fee-for-service
16 Medicare payments and hospitals' costs. These indicators
17 were negative in 2023. Specifically, hospitals' fee-for-
18 service Medicare margin remained negative and relatively
19 steady at -12.6 percent, or -13 percent when excluding
20 Medicare's share of coronavirus relief funds. Furthermore,
21 among the 6 percent of hospitals that consistently
22 performed relatively well on certain quality measures while

1 keeping costs relatively low -- a subset the Commission
2 refers to as "relatively efficient hospitals" -- the
3 median fee-for-service Medicare margin was negative, at
4 about -1 percent, or -2 percent excluding relief funds.

5 Looking forward we project hospitals' fee-for-
6 service Medicare margin to remain low in 2025, at levels
7 similar to those in 2023.

8 In considering how to update fee-for-service
9 Medicare payments to hospitals, the draft recommendations
10 aims to balance several objectives. These include
11 maintaining payments high enough to ensure beneficiaries'
12 access to care; maintaining payments close to hospitals'
13 cost of providing high-quality care efficiently to ensure
14 value for taxpayers; maintaining fiscal pressure on
15 hospitals to constrain costs; and limiting the need for
16 large, across-the-board payment rate increases by directing
17 a portion of the increase in Medicare payments to Medicare
18 safety-net hospitals treating high shares of vulnerable
19 Medicare patients.

20 Last year, the Commission balanced those
21 objectives by recommending a small across the board update
22 above current law to all hospitals and a larger, more

1 targeted increase to hospitals based on their Medicare
2 safety-net index.

3 As a reminder, in June 2023, the Commission
4 recommended moving existing Medicare safety-net payments to
5 the commission-developed Medicare safety-net index, or
6 MSNI, which targets hospitals that serve more low-income
7 Medicare patients. For each hospital, the MSNI is
8 calculated from the three components shown on this slide.
9 Higher values of the MSNI indicate greater financial
10 vulnerability and reliance on the Medicare program.

11 In 2023, the Medicare safety-net index continued
12 to be a better predictor of hospitals' all-payer margin
13 than those used for current Medicare safety-net payments
14 composed of disproportionate share hospital and
15 uncompensated care payments, as shown in the figure in the
16 right. Since 2023, the Commission has recommended moving
17 to the MSNI, which would better target funds to hospitals
18 most in need of additional Medicare funds.

19 Before we turned to the draft recommendation to
20 update fee-for-service Medicare payments to hospitals, I
21 will briefly discuss site-neutral payments.

22 For over a decade, the Commission has observed

1 that Medicare's payment rates often differ for the same
2 service across ambulatory settings, such as hospital
3 outpatient departments, or HOPDs, and freestanding
4 physician offices. These payment differences encourage
5 hospitals to acquire physician practices, resulting in the
6 billing of services shifting from the freestanding offices
7 to HOPDs where payment rates are usually higher.

8 This issue can be addressed through site-neutral
9 payments, which improve incentives to provide care in the
10 lowest cost setting in which it is safe and appropriate.

11 The Commission has twice recommended aligning
12 Medicare payment rates for selected services that are safe
13 and appropriate to provide in all HOPDs, when doing so does
14 not pose a risk to beneficiary access to care.

15 Congress took a different approach for site-
16 neutral payments through the Bipartisan Budget Act of 2015,
17 which aligned payment rates for all services in new off-
18 campus provider-based departments, by reducing rates for
19 these OPDS services by 40 percent such that they are
20 approximately equal to physician fee schedule rates.

21 To help policymakers understand the effects of
22 expanding the site-neutral policy in the BBA of 2015; to

1 include OPPS services in all off-campus provider-based
2 departments, we estimated the 2023 effects of applying
3 payment rates of 40 percent of the standard OPPS payment
4 rates to all OPPS-covered services in all off-campus
5 provider-based departments.

6 Without a budget neutrality adjustment, we
7 estimated that OPPS spending would have been \$1.3 billion
8 dollars lower, and beneficiary cost-sharing obligations
9 would have been \$0.3 billion lower. However, if a budget
10 neutrality adjustment is applied with this site-neutral
11 policy, there would be no change in aggregate inpatient and
12 outpatient revenue, but there would be small distributional
13 effects such as urban hospitals losing a small amount and
14 rural hospitals gaining a small amount.

15 I now turn to the draft recommendation. The
16 draft recommendation reads:

17 The Congress should:

18 For 2026, update the 2025 Medicare base payment
19 rates for general acute care hospitals by the amount
20 specified in current law plus 1 percent; and redistribute
21 existing disproportionate share hospital and uncompensated
22 care payments through the Medicare Safety-Net Index, or

1 MSNI, using the mechanism described in our March 2023
2 report, and add \$4 billion to the MSNI pool.

3 The draft recommendation would increase spending
4 relative to current law by \$5 to \$10 billion in one year
5 and \$25 to \$50 billion over five years.

6 In percentage terms, the estimated combined
7 effect of the two parts of the draft recommendation is an
8 about 2.2 percent increase above current law in 2026.

9 This recommendation will help ensure fee-for-
10 service Medicare beneficiaries' access to care by
11 increasing hospitals' willingness and ability to treat
12 beneficiaries, especially those with low incomes.

13 And with that I turn it back to Mike.

14 DR. CHERNEW: Alison and team, thank you. We are
15 going to repeat what we did for the physician and other
16 clinician fee schedule, which is we are going to have one
17 round where everyone will talk and just could be very
18 brief. Just say your piece. Then we are going to do a
19 formal vote. And Greg, I think it is appropriately
20 probably, with hospitals, we start with you.

21 MR. POULSEN: Let's see. I guess that the very,
22 very brief point would be I think the recommendation, as

1 defined, including the disproportional share component, I
2 think is positive, makes sense, provides an appropriate
3 increase that reflects at least a lot of the increased
4 financial stress and starts to maybe push us away from some
5 of the expectation that we pay less than cost. So on that
6 I would be supportive.

7 As part of the discussion here, we got into the
8 site-neutral component. I think that's a very complicated
9 one. I know we've been in one place in the past, and I
10 think I've been consistent in saying that I'm uncomfortable
11 with where we have been in the past. It's not part of this
12 recommendation, so I'm supportive of this recommendation,
13 and when we bring site-neutral up again in the future I'll
14 have a different perspective.

15 DR. CHERNEW: So just for those at home, I know
16 don't have enough time and we will go around. I just want
17 to emphasize that this recommendation does not include a
18 site-neutral component. We have done a lot of site-neutral
19 work, as you are emphasizing, and I can say for many of
20 those here, and particularly Robert, as well, this is a
21 very complicated body of work, and we are very aware of the
22 complicated connections that are imposed across fee

1 schedules in the site-neutral, and the challenges of how to
2 do that.

3 So we will continue to think through that and
4 continue to work with the Hill on site-neutral. It is very
5 important that we have payment mechanisms that promote sort
6 of efficient delivery of care, that we don't pay for
7 services more than we can get more efficiently some other
8 place. But understanding the ramifications of that on the
9 providers is actually quite important.

10 So we had that debate. We appreciate the debate,
11 and we will continue to have that debate. This discussion,
12 as you point out, Greg, is not that debate.

13 But anyway, Cheryl.

14 DR. DAMBERG: I support the Chair's
15 recommendation, in particular because the fee-for-service
16 payments are below the hospital costs, even for the
17 relatively efficient hospitals. So I think the
18 recommendation makes sense.

19 I also am very supportive of the safety-net
20 index, and using that as a mechanism to better target
21 payments to Medicare beneficiaries who face particular
22 challenges.

1 DR. DUSETZINA: Okay. I'm very much going to
2 repeat what Cheryl said. I think the analysis showing the
3 relatively efficient hospitals, that small percent, are so
4 negative. But I think it does support the recommendation
5 for the update.

6 I also wanted to just say thank you for the great
7 comparisons of the safety-net index versus the DSH. I
8 think that really helps to solidify and reemphasize why
9 it's important to have a new approach to having those
10 dollars flow with low-income beneficiaries.

11 So I am very supportive of these recommendations.
12 Thank you.

13 DR. CHERNEW: Paul.

14 DR. CASALE: Thank you. I am also supportive of
15 the recommendations and also particularly support the
16 safety-net index, the use of the safety-net index.

17 In terms of, again, measuring access, I think we
18 continue to look for ways to identify that. Volume of
19 encounters again went up, but I'm not sure how much that
20 really reflects access.

21 And then the quality measure is really important
22 -- risk adjusted, morality risk adjusted admissions and the

1 CAHPS scores, and how to compare that to either other
2 groups of beneficiaries I think would be particularly
3 helpful. Just work going forward I think would be really
4 important.

5 DR. MILLER: A couple of comments here. Our
6 methodology here, historically and currently, is flawed.
7 Historical work by CMS and ProPAC, specifically, analyst
8 Jack Ashby, denoted cost shifting, which suggests that our
9 HOPD base may be inflated.

10 An important technical note here that is distinct
11 from other markets, we are analyzing two payment chassis
12 together for two different service markets, which we do not
13 do, and it's wrong. We should not be analyzing OPPS and
14 IPPS together. They must be examined separately. I note
15 that perhaps the IPPS update is too low and the OPPS update
16 is too high.

17 We are also failing to integrate the Commission's
18 prior site-neutral recommendations, which the Commission
19 supported specifically for 57 APCs as recently as 2023.
20 OPPS should be compared to the PFS and ASC payment chassis,
21 noting that the recommendation might result in a decrease
22 in OPPS and an increase in PFS or ASC payment. It does not

1 necessarily always have to be an across-the-board cut.

2 Site-neutral payment has bipartisan support with,
3 for example, Senators Cassidy and Hassan unveiling a
4 framework to support site-neutral payment. Organizations
5 as diverse as unions, and to the Americans for Prosperity
6 to the Heritage Foundation to Brookings, support site-
7 neutral payments, and payers do too, with the BlueCross
8 BlueShield Association, submitting a letter noting that we
9 are failing to respect our site-neutral recommendation and
10 analyzing these markets incorrectly.

11 I would also note that we are suggesting what is
12 a combined 4.7 percent update. Therefore, I do not support
13 the recommendation because it is not accurately calculated.
14 Thank you.

15 DR. CHERNEW: Gina.

16 MS. UPCHURCH: Thank you. I do support the
17 recommendation, both parts of the recommendation, and
18 particularly, like many other Commissioners, have called
19 out my affirmation of the safety-net index as opposed to
20 DSH payments, the way they have been done.

21 I do also want to thank the staff for including
22 more about 340B drug pricing. Two days ago, there was an

1 article in The New York Times about a Texas company that is
2 sort of administering the 340B program and the incredible
3 spread that is coming there.

4 And it is really hurting three groups of people
5 with 340B. It hurts the clinic that was originally
6 intended for, like FQHCs that have pharmacies. They are
7 losing some of their penny pricing for various reasons. So
8 that's hurting them alone.

9 Number two, it hurts retain pharmacy because it
10 is driving more and more pharmacies to be 340B that are
11 affiliated with hospitals to create even more money and
12 income for the hospital systems. So I have concerns about
13 it there.

14 And lastly, one of the things that I really care
15 about is transparency, and that is not there with the 340B
16 program.

17 So I really want us to keep our eye on the 340B
18 program and what that means for hospitals, in terms of
19 income, and what that means for other parts of the health
20 care system.

21 Thanks so much. I do support the recommendation.

22 DR. CHERNEW: Larry.

1 DR. CASALINO: Yeah. I support the
2 recommendation, as well, and like other Commissioners I
3 think the safety-net index, that was really brilliant work
4 done, to create that, and I hope it will be put into
5 practice.

6 This is one of the few areas probably where Greg
7 and I differ. I think site-neutral is extremely important.
8 I just want to emphasize, as Michael would say, for the
9 folks at home, that it's not just a matter of how much
10 money hospitals get paid. It's a matter that the lack of
11 site-neutral payments has led to the gross reorganization
12 of the whole health care system.

13 So you have a doctor who could be in private
14 practice one day getting paid X for seeing a patient,
15 hospitalized the practice the next day, the payment is X
16 plus a lot. And that's not the only reason but one
17 important reason why so many doctors are not now employed
18 by hospitals. And they are not just employed by hospitals
19 but by health systems that are getting larger and larger,
20 able to negotiate very high payment rates from health
21 insurers.

22 And it may be a good thing, or it may be a bad

1 thing for physicians to be employed by hospitals, because
2 certainly conceptually there are advantages and
3 disadvantages to that. But if it happens, it should happen
4 on its merits, not because there is extra pay for the same
5 service.

6 I know that sometimes it isn't the same service,
7 but by and large I think our work on site-neutral has been
8 good, and I hope that we will continue to push that.

9 But I do support the kind of two-part
10 recommendation.

11 DR. CHERNEW: Lynn.

12 MS. BARR: Thank you, and thanks to the staff for
13 outstanding work.

14 I do support the recommendation. I want to
15 reinforce the importance of Congress also looking at the
16 safety-net index in both the physician fee schedule and the
17 hospital fee schedule. This brings more money to the
18 providers, and without it this recommendation is not as
19 positive and as good as it should be.

20 Just an editorial comment. I am not convinced on
21 site-neutral payments, that we have completed that
22 discussion, and obviously there are differences of opinion.

1 I tend to side more with Greg. But I do recognize the
2 issues of consolidation. And, you know, it's a little bit
3 late. I mean, it's already happened, you know, and I'm not
4 sure we can prevent it by fixing the site-neutral payments.
5 But it is a problem, and we don't have any tools.

6 So I strongly support the recommendation. Thank
7 you very much.

8 DR. CHERNEW: Josh.

9 DR. LIAO: I also support and I will just
10 highlight two things. First, I echo other Commissioners on
11 this idea of the medium margin being negative for even the
12 "relatively efficient" hospitals. I think if we think
13 about value as a construct of relatively good quality for
14 much lower cost you might think of value promoting
15 hospitals. That's concerning.

16 So I agree that the recommendation is a
17 directional step in the right direction. And then also the
18 safety-net index as a necessary piece.

19 DR. CHERNEW: Amol.

20 DR. NAVATHE: I support the recommendation.

21 DR. CHERNEW: Scott.

22 DR. SARRAN: I support the recommendations. I am

1 particularly pleased with the work and the incorporation
2 around the safety-net index.

3 I'll briefly comment about some of the other
4 points raised. I share my colleagues' concerns that our
5 current realistic inability to parse a recommendation for
6 inpatient versus outpatient is part of a broader discussion
7 around how, I think, in many markets, both Medicare payment
8 and the reality of commercial payments leads reasonable
9 hospital executives to, relatively speaking, under-invest
10 in needed inpatient services, whether those are needed
11 because it's a particular challenged socioeconomic
12 community or it's needed because it's a particular type of
13 service, and I think especially behavioral services.

14 And at the same time, relatively speaking, over-
15 invest in outpatient services where there is more than
16 adequate capacity, supplied by an ambulatory, typically
17 physician-led, sector. So I share that concern, but we are
18 where we are in terms of our realistic construct under
19 which we work and data with which we can work.

20 I also share the site-neutral concerns that have
21 been raised. I think that is a continued body of work that
22 we need to pursue, for a variety of reasons. And I also

1 share the concerns around the 340B program, that I think
2 needs reexamination, as it is growing in many ways beyond
3 its original intent.

4 DR. CHERNEW: Tamara.

5 DR. KONETZKA: I was waiting for you to say my
6 name.

7 DR. CHERNEW: I couldn't find the button.

8 DR. KONETZKA: I support this recommendation, for
9 reasons that were mentioned earlier. I think even the most
10 efficient hospitals having negative margins seems
11 unsustainable. And I think we expect hospitals to do a lot
12 that's not really aimed at efficiency. We want to maintain
13 access for a variety of services. And so I support the
14 recommendation for that reason, especially with the safety-
15 net index.

16 As for site-neutral, I think it's a really
17 important theoretical goal to move toward, and I think also
18 a practical goal eventually. So I look forward to the time
19 when we actually have the data to be able to separate that
20 and think about how to move forward on looking at the
21 inpatient and outpatient separately. I realize we don't
22 right now.

1 DR. CHERNEW: Kenny.

2 MR. KAN: I don't support the recommendation
3 because I believe that we need two separate IPPS and OPPS
4 recommendations.

5 My vote is consistent with the site-neutral
6 policymaker rationale laid out in a December comment letter
7 by the BlueCross BlueShield Association, which insures 1 in
8 every 3 Americans.

9 Services provided under IPPS should be analyzed
10 separately from services provided under OPPS, as those
11 services are provided at different sites of care and vary
12 in resource intensity.

13 I believe that it is important to compare
14 payments to hospital outpatient departments to the
15 appropriate market for outpatient services, which would
16 include ASCs and physician services. Such a comparison,
17 which might enhance separate IPPS and OPPS recommendation,
18 would be consistent with MedPAC's earlier June 2023
19 recommendation, which were included in the recent Site
20 Neutrality Framework, released by Senators Cassidy and
21 Hassan.

22 DR. CHERNEW: Dana, are there any comments from

1 Robert, Betty, or Wayne?

2 MS. KELLEY: Yes, there are. Robert agrees with
3 the recommendation, but he says the most profound
4 limitation of this update is the focus on fee-for-service
5 Medicare to the exclusion of Medicare Advantage, which is
6 now the majority of Medicare beneficiaries. Eventually, we
7 may need to recommend changes to current law and our own
8 internal processes, so that we can opine on payment
9 policies that take into consideration the entirety of the
10 Medicare population and ensure relative efficiency in the
11 shared set of base benefits associated between the two
12 groups.

13 He thanks the staff for the detailed report and
14 the substantial effort in pulling together the data and
15 analysis.

16 And I have a comment from Betty, that she also
17 supports the recommendation, in particular the
18 disproportionate share safety-net index recommendation.
19 She aligns with Larry's comments on site-neutral. It is
20 very important to beneficiaries but invisible to them, if
21 the current situation is not defensible, in her view. So
22 she look forward to more work on the complex issue of site-

1 neutral and the broader issue of IPPS and OPSS.

2 Are we ready for the vote?

3 DR. CHERNEW: I want to say something before we
4 go around. We will go around in a roll call vote in a
5 minute.

6 MS. KELLEY: Okay.

7 DR. CHERNEW: The issue of site-neutral has come
8 up a lot, so I want to both describe the thinking and why
9 we only have one update recommendation. So the first thing
10 I want to say is the issue of site-neutral combines an
11 issue of level, should we make the payment site-neutral,
12 and an issue of updates, should we update the different fee
13 schedules at the same rates. We updated OPSS at the PFS
14 rate, for example.

15 The work that we did on site-neutral in 2023,
16 took the view that the bigger of those issues was the level
17 issue, and the update part is complicated because it
18 affects all services. And there was a lot of concern that
19 many of you said about some services, and that was just a
20 complicated analytical issue about how to think through
21 what I would call site-neutrality in an update world, and
22 how to combine that with both the fee-for-service update

1 and, for that matter, the ASC update, which we will talk
2 about ASCs later. But it is very complicated. At a
3 minimum, I would say, at both the level and the update work
4 would have to cross-sectoral.

5 So the reason, in March -- I want to emphasize
6 this -- the reason, in March, we have a single
7 recommendation is twofold. Number one, to apply our
8 criteria in a March way is unbelievably difficult, and I
9 would argue challenging, because certain of our core
10 criteria -- access to capital, margins -- I think are
11 hopelessly conflated between the inpatient and the
12 outpatient. So it is difficult to go through the March
13 exercise separately by sector.

14 In order to do it by sector, you would then need
15 to combine with the fee-for-service and the ASC. So, for
16 example, I think we could have a discussion of this. I do
17 not think it would be appropriate to take our principles
18 that apply to our site-neutral work, which was take the
19 higher-cost price, say outpatient services, and put it to
20 the lower-cost setting. If we tried to apply that to the
21 update, it would imply take the higher-price update, say
22 OPSS, and bring it down to the fee-for-service update,

1 which is very flat. I don't think that would be
2 appropriate. At a minimum, it would require substantially
3 more analysis.

4 I also don't think it's necessarily the case that
5 we want to move the fee-for-service update up to where the
6 OPSS update is.

7 So I think, at a minimum, at a minimum, the work
8 to try and figure out how to apply site-neutral in an
9 update context, where there are different services, where
10 you don't know what the right balance is, would require
11 substantially more analysis in a way where there is
12 complicated data issues, complicated access issues, and a
13 whole bunch of things.

14 And I cannot emphasize this enough for those at
15 home. It is not that we don't understand the complicated
16 connections between the fee-for-service fee schedule, the
17 hospital outpatient fee schedule, the ASC schedule, and for
18 that matter, across post-acute settings. If those of you
19 recall, we had enormous discussions in the post-acute
20 sectors about how one unifies across services that could be
21 provided by different types, and we spent a lot of time on
22 unified post-acute, for example.

1 All of that work is really complex, and as I
2 think those of you at home would realize, there are people
3 in this room that differ on what they think the appropriate
4 outcome would be.

5 So because we are required to have March updates,
6 and because to try and figure out what we would actually
7 really do if we wanted to have separate updates for
8 inpatient and outpatient services, or more to the point,
9 just figure out how we would understand what the inpatient
10 profitability is and all other access, without getting that
11 conflated, and how we would figure out what the outpatient
12 update should be, acknowledging that that analysis
13 inherently would be cross-sectional, cross-sector, and have
14 a whole bunch of other challenges, that is a task of
15 sufficient complexity, that to move through our statutory
16 requirements and update we make one update, which I think
17 those at home should read as we believe the hospital sector
18 needs more money than is currently scheduled in current
19 law, and we believe that that money should be targeted to
20 hospitals according to sort of safety-net principles, for
21 which I think there is sort of broad support.

22 And that is essentially all we are saying. We

1 are on record as saying that we believe that there are
2 issues of site-neutral. We have a site-neutral
3 recommendation, which, as Greg pointed out, was really
4 challenging to get to. We certainly can do more site-
5 neutral work, and when we talk about things that should be
6 on the agenda for future cycles, which we can do in any
7 Executive Session, certainly, though, ask everybody
8 explicitly in April what they think is important, we can
9 discuss how one might do that work.

10 But it is really complicated analytic work, and
11 certainly much more than we could do in the context of a
12 March chapter. So that would have to work through, as we
13 do for complicated things, to a workstream that would get
14 us to June, if we ended up sorting through that with a set
15 of concrete principles about how we would separate out
16 outpatient and inpatient updates, which I think would be
17 challenging to get to analytically and challenging to get
18 to amongst the Commission. But if we were to do that, we
19 could then consider having separate updates.

20 But where we are now, given the conflation of the
21 data for our criteria and the complexity and the different
22 views of cross-sector work, that is why we have one update.

1 That was 20 seconds, according to Amol, who is
2 timing me. I know he is timing me. By the way, I don't
3 keep my time on my spreadsheet. Only Amol keeps my time.

4 But with that being said, and I do appreciate
5 your patience in listening to that, we are going to go
6 around the table and take a roll call vote. So, Dana.

7 MS. KELLEY: Okay. Voting on the following
8 recommendation:

9 The Congress should,

10 For 2026, update the 2025 Medicare base payment
11 rates for general acute care hospitals by the amount
12 specified in current law plus 1 percent; and redistribute
13 existing disproportionate share hospital and uncompensated
14 care payments through the Medicare Safety-Net Index, using
15 the mechanism described in our March 2023 report, and add
16 \$4 billion to the MSNI pool.

17 Voting yes or no. Amol?

18 DR. NAVATHE: Yes.

19 MS. KELLEY: Lynn?

20 MS. BARR: Yes.

21 MS. KELLEY: Paul?

22 DR. CASALE: Yes.

1 MS. KELLEY: Larry?
2 DR. CASALINO: Yes.
3 MS. KELLEY: Robert? I will look for a thumbs up
4 or down. A thumbs up? Thank you. Cheryl?
5 DR. DAMBERG: Yes.
6 MS. KELLEY: Stacie?
7 DR. DUSETZINA: Yes.
8 MS. KELLEY: Kenny?
9 MR. KAN: No.
10 MS. KELLEY: Tamara?
11 DR. KONETZKA: Yes.
12 MS. KELLEY: Josh?
13 DR. LIAO: Yes.
14 MS. KELLEY: Brian?
15 DR. MILLER: No.
16 MS. KELLEY: Greg?
17 MR. POULSEN: Yes.
18 MS. KELLEY: Betty? Thumbs up or down? She
19 gives a thumbs up. Wayne gives a thumbs up also. Scott?
20 DR. SARRAN: Yes.
21 MS. KELLEY: Gina?
22 MS. UPCHURCH: Yes.

1 MS. KELLEY: Mike.

2 DR. CHERNEW: Yes.

3 MS. KELLEY: Okay. Thank you.

4 DR. CHERNEW: And with that we are going to take
5 a -- oh, Paul wants to say one more thing. I'm sorry.
6 You're right here and I forgot.

7 MR. MASI: Great, and thank you all for that
8 discussion. We appreciate the feedback and will, of
9 course, take all that back.

10 I wanted to say a couple of quick words, because
11 the issue of 340B has come up. And I just wanted to remind
12 Commissioners that this is something that the Congress has
13 explicitly asked MedPAC to work on in the past, where we
14 were asked with a mandated report in 2015, to specifically
15 look at these payment issues.

16 Congress gave us additional data in 2020, to
17 refine some of those analyses. And then you will recall
18 this past analytic cycle I think Kim and Nancy had the
19 distinction of being the last session here. But they also
20 presented some updated analysis around 340B.

21 So I just wanted to flag that, that's something
22 that we are aware of and we hear interest in that issue.

1 As always, this is something where there are lots of
2 different issues that we could work on in the future, and
3 we take input, of course, from the Congress, first and
4 foremost, and then also where Commissioners want to go.
5 And so we will have that in mind as we think about future
6 agenda items.

7 DR. CHERNEW: Now we're going to take a five-
8 minute break, and we are going to come back for a
9 discussion, or votes on a whole range of other sectors. So
10 thank you.

11 [Recess.]

12 DR. CHERNEW: Welcome back, everybody. We are
13 now going to do a series of rapid-fire sessions where we're
14 going to go through each sector with a brief presentation
15 and then a vote, and then we'll move on to the next sector.

16 And so who is starting? Carol is starting. So,
17 Carol, go ahead.

18 DR. CARTER: Hi. Hello, everyone.

19 The audience can download a copy of today's
20 presentation on the right-hand -- upper right-hand side of
21 the screen.

22 During this session, we're going to cover the

1 payment adequacy assessments for skilled nursing
2 facilities, home health agencies, inpatient rehab
3 facilities, outpatient dialysis services, and hospice
4 services.

5 We discussed the adequacy of Medicare's payments
6 during the December 2024 meeting for each setting, and
7 today's session is an abbreviated version of those
8 presentations. Based on your discussions in December,
9 we'll present the draft recommendations for each sector.
10 Commissioners can find additional detail in each sector's
11 briefing papers.

12 Turning to skilled nursing facilities, I will
13 recap the payment adequacy indicators for skilled nursing
14 facility services and then present the draft recommendation
15 for your vote. More detailed information is in the paper,
16 which has been updated to reflect your comments at the
17 December meeting. For example, we added more information
18 on the effect of the SNF co-payments on length of stay,
19 readmissions that occurred during the SNF stay, Medicare
20 margins for SNFs with high and low shares of low-income
21 subsidy patients, and we noted that Medicare's high fee-
22 for-service payment rates subsidize other payers, not just

1 Medicaid.

2 Here's an overview of the SNF sector in 2023.
3 That year, there were 14,500 SNFs, most of which also
4 provided long-term care that makes up the bulk of the
5 services in this setting. The median Medicare share of
6 total facility days was 8 percent.

7 In 2023, 1.6 million fee-for-service Medicare-
8 covered stays were treated in SNFs, and the program paid
9 \$25 billion on that care.

10 Our access indicators show that the supply of
11 facilities and volume declined, but neither reflects the
12 adequacy of fee-for-service payment rates. Occupancy rates
13 increased to about their pre-pandemic levels.

14 The high Medicare marginal profit indicates the
15 providers that had a strong incentive to treat fee-for-
16 service Medicare beneficiaries if they had capacity.

17 The measures of quality show little or no change.

18 SNFs have adequate access to capital, and the
19 sector remains attractive to investors. The total margin
20 improved compared to 2022.

21 In continuation of a decades-long trend, the
22 average Medicare margin in 2023 was high at almost 22

1 percent. Factoring in expected changes to payments and
2 costs, the projected margin for 2025 is even higher at 23
3 percent.

4 This brings us to the draft recommendation, and
5 it reads: "For fiscal year 2026, the Congress should
6 reduce the 2025 Medicare-based payment rates for skilled
7 nursing facilities by 3 percent."

8 In terms of implications, spending would be
9 lowered relative to current law, decreasing between \$2
10 billion and \$5 billion over one year and between \$10
11 billion and \$25 billion over five years. We do not expect
12 adverse effects on access to care due to continued provider
13 willingness and ability to treat fee-for-service
14 beneficiaries.

15 With that, I'm happy to answer any questions, and
16 I'll turn things back to Mike.

17 DR. CHERNEW: Brian, I think you have a comment,
18 and then we'll go to our vote.

19 DR. MILLER: The AHA pointed out the differences
20 in hospital-based SNFs, of which they told me that they're
21 around 450. I think that that's something we should
22 account for.

1 I'd also note that we don't account for MA in
2 this marketplace, which is half of the market, and I know
3 that there are lots of challenges with access to post-acute
4 care and prior authorization.

5 DR. CHERNEW: Scott?

6 DR. SARRAN: Yeah, very brief comment. I will
7 support the recommendation.

8 I just want it on record that we have ongoing
9 work in this space that is really very important for our
10 beneficiaries and the program, particularly the
11 interactions of our payments with the Medicaid programs,
12 particularly the need to ramp up the connection between
13 payment and quality outcomes, and particularly, the third
14 point is the important role that SNFs play in the lives of
15 many, many beneficiaries who live there long term.

16 DR. CHERNEW: Thank you, Scott.

17 Dana, I think we're ready for the vote.

18 Scott, why don't you start, and we'll go around
19 this way, this time.

20 DR. SARRAN: I support the recommendation.

21 DR. CHERNEW: Oh, actually, we're not -- I take
22 that back. I was completely wrong.

1 Dana, you do the roll call.

2 I'm glad you support the recommendation.

3 Someone just checked me.

4 MS. KELLEY: Okay. Thank you.

5 All right. Voting on the recommendation as
6 follows. For fiscal year 2026, the Congress should reduce
7 the 2025 Medicare-based payment rates for skilled nursing
8 facilities by 3 percent.

9 Voting yes or no. Amol?

10 DR. NAVATHE: Yes.

11 MS. KELLEY: Lynn?

12 MS. BARR: Yes.

13 MS. KELLEY: Paul?

14 DR. CASALE: Yes.

15 MS. KELLEY: Larry?

16 DR. CASALINO: Yes.

17 MS. KELLEY: Robert, I'll look for your thumbs-up
18 or -down. Thumbs-up from Robert.

19 Cheryl?

20 DR. DAMBERG: Yes.

21 MS. KELLEY: Stacie?

22 DR. DUSETZINA: Yes.

1 MS. KELLEY: Kenny?
2 MR. KAN: Yes.
3 MS. KELLEY: Tamara?
4 DR. KONETZKA: Yes.
5 MS. KELLEY: Josh?
6 DR. LIAO: Yes.
7 MS. KELLEY: Brian?
8 DR. MILLER: Yes.
9 MS. KELLEY: Greg?
10 MR. POULSEN: Yes.
11 MS. KELLEY: Betty, I'll look for a thumbs-up or
12 -down. Thumbs-up from Betty.
13 Wayne? Thumbs-up from Wayne.
14 Scott?
15 DR. SARRAN: Yes.
16 MS. KELLEY: Gina?
17 MS. UPCHURCH: Yes.
18 MS. KELLEY: Mike?
19 DR. CHERNEW: Yes.
20 MS. KELLEY: Thank you.
21 DR. CHERNEW: And with that, I think we're going
22 to move on to home health, and I think that's going to be

1 Evan.

2 MR. CHRISTMAN: Thank you, Mike.

3 Next, I will recap payment adequacy indicators
4 for home health, and then I will present the draft
5 recommendation. More detailed information is in the paper
6 you received, which has been updated to reflect your
7 comments. Specifically, we added more information about
8 the utilization of home health aides. We included data on
9 the utilization of home health in rural, micropolitan
10 areas, and we added additional information about our
11 quality measures.

12 Before turning to our payment adequacy
13 indicators, here is a brief overview of home health care
14 and Medicare fee-for-service.

15 In 2023, there were about 12,000 agencies
16 participating in the fee-for-service program. Those
17 agencies served 2.7 million fee-for-service beneficiaries
18 and delivered about 8.3 million 30-day periods of home
19 health care, and total fee-for-service payments in 2023
20 equaled \$15.7 billion.

21 Turning to our indicators, they are generally
22 positive for home health care. Ninety-eight percent of

1 beneficiaries live in a zip code with two or more home
2 health agencies.

3 The fee-for-service Medicare per capita volume
4 decreased. The share of hospital discharges to home health
5 care was higher than the pre-pandemic level.

6 For quality of care, the fee-for-service Medicare
7 beneficiaries' discharge-to-community rate improved
8 slightly, and patient experience measures remained high and
9 were stable.

10 For access to capital, the all-payer margin was
11 8.2 percent. We note that the acquisition of home health
12 agencies have slowed in recent years, but firms have
13 continued to acquire home health agencies.

14 For payments and costs, Medicare margins in 2023
15 for fee-for-service were 20.2 percent, and the projected
16 margin for 2025 was 19 percent.

17 This brings us to our draft recommendation. It
18 reads: "For calendar year 2026, Congress should reduce the
19 2025 Medicare-based payment rate for home health agencies
20 by 7 percent."

21 Relative to current law, spending would decrease
22 by between \$750 million to \$2 billion in one year and

1 between \$10 billion to \$25 billion over five years. For
2 implications, we do not expect adverse impacts on access to
3 care, and providers should continue to be willing and able
4 to treat fee-for-service Medicare beneficiaries.

5 This completes my presentation. I'll turn it
6 back to Mike.

7 DR. CHERNEW: Great, Evan. Thank you.

8 Gina, I think you had a quick comment.

9 MS. UPCHURCH: Yeah, just briefly.

10 Thank you for this great work. I support the
11 recommendation, but I do have concern about aides being
12 less and less likely being able to go into people's homes
13 for various reasons, and the Center for Medicare Advocacy
14 link that was for 2019 article raised those concerns even
15 more for me, and I didn't quite understand. They made it
16 sound like a lot of people are eligible for the aide
17 services, and they're not getting them. I didn't know if
18 that meant through state funding or something like that,
19 but just want to know a little bit more about that moving
20 forward.

21 Thanks.

22 DR. CHERNEW: I think, Brian, you had a quick

1 comment.

2 DR. MILLER: Quick thought. One, I'm a little
3 concerned that we're putting all these really important
4 post-acute care markets, just sort of sandwiching them
5 together into one short time period since for
6 beneficiaries, yes, the hospital matters. Yes, ambulatory
7 care matters, but post-acute care matters even more because
8 post-acute care is what actually is getting you back
9 towards your functional status.

10 I think that in the names of efficiency and
11 transparency for these sections and all sections, we should
12 post our last five years of recommended updates, whether
13 Congress has implemented any of our updates, and then sort
14 of we can use that as a Commission for thoughts about ways
15 that we should change our strategy or just think
16 differently about markets. And I think that DOGE should be
17 taking a look at our work.

18 DR. CHERNEW: And I think you had one other
19 comment to read.

20 MS. KELLEY: Yes. Robert has a comment regarding
21 the ownership category. The lower median rate of
22 successful discharge to the community by for-profit home

1 health agencies compared to nonprofits is concerning,
2 Robert thinks. He believes we'll need to continue to
3 stratify various measures by ownership category and track
4 and trend their progress over time and thanks the staff for
5 an excellent report.

6 DR. CHERNEW: Okay. So I think we're ready now
7 for the roll call.

8 MS. KELLEY: All right. Voting on the
9 recommendation as follows. For calendar year 2026, the
10 Congress should reduce the 2025 Medicare-based payment rate
11 for home health agencies by 7 percent.

12 Voting yes or no. Amol?

13 DR. NAVATHE: Yes.

14 MS. KELLEY: Lynn?

15 MS. BARR: Yes.

16 MS. KELLEY: Paul?

17 DR. CASALE: Yes.

18 MS. KELLEY: Larry?

19 DR. CASALINO: Yes.

20 MS. KELLEY: I will look to Robert for a thumbs-
21 up or -down. Thumbs-up from Robert.

22 Cheryl?

1 DR. DAMBERG: Yes.

2 MS. KELLEY: Stacie?

3 DR. DUSETZINA: Yes.

4 MS. KELLEY: Kenny?

5 MR. KAN: Yes.

6 MS. KELLEY: Tamara?

7 DR. KONETZKA: Yes.

8 MS. KELLEY: Josh?

9 DR. LIAO: Yes.

10 MS. KELLEY: Brian?

11 DR. MILLER: Yes.

12 MS. KELLEY: Greg?

13 MR. POULSEN: Yes.

14 MS. KELLEY: Betty, thumbs-up or -down? Thumbs-

15 up from Betty.

16 Wayne? Thumbs-up from Wayne.

17 Scott?

18 DR. SARRAN: Yes.

19 MS. KELLEY: Gina?

20 MS. UPCHURCH: Yes.

21 MS. KELLEY: Mike?

22 DR. CHERNEW: Yes.

1 MS. KELLEY: Thank you.

2 DR. CHERNEW: And with that, I think we're going
3 on to IRFs, and I think that's Laurie.

4 DR. FEINBERG: We will continue with the update
5 to Medicare's payment for inpatient rehabilitation
6 facilities, which I will refer to by their abbreviation
7 "IRFs."

8 We will review the indicators for IRFs using the
9 same framework as you've seen in the other sectors. The
10 Commissioners expressed a consensus supporting the draft
11 recommendation presented in December. This presentation
12 summarizes information that was presented in more detail at
13 our December meeting, and there is more information in the
14 information in your mailing materials.

15 Those materials were updated to reflect
16 Commissioners' discussion of questions at the December
17 meeting. For example, we added a section describing
18 factors that contribute to the lower margins in hospital-
19 based IRFs.

20 The slide provides an overview of the IRF sector
21 in 2023. There were 1,206 IRFs and about 404,000 stays.
22 Medicare and its beneficiaries spent \$9.6 billion on IRF

1 care provided to fee-for-service Medicare beneficiaries.
2 Fee-for-service Medicare accounted for 51 percent of IRFs
3 discharges.

4 In summary, our four categories of payment
5 adequacy indicators for IRFs are positive. First, fee-for-
6 service Medicare beneficiaries' access to care is positive.
7 IRFs continue to have capacity that appears to be adequate
8 to meet demand.

9 Second, the rate of successful discharge to
10 community and the rate of potentially preventable
11 readmissions by facility remained stable during the period
12 fiscal years 2022 and 2023.

13 Third, about two-thirds of IRFs are hospital-
14 based units that access capital through their parent
15 institutions. For freestanding IRFs, the all-payer margin
16 was 10 percent in 2023. Freestanding IRFs maintain good
17 access to capital markets.

18 And fourth, Medicare payments and IRFs' costs
19 indicators were positive. In 2023, the aggregate Medicare
20 margin was 14.8 percent. We project a margin of 16 percent
21 for 2025.

22 And so that brings us to the draft

1 recommendation. The draft recommendation reads: "For
2 fiscal year 2026, the Congress should reduce the 2025
3 Medicare base payment rate for inpatient rehabilitation
4 facilities by 7 percent."

5 To review the implications, on spending relative
6 to current law, spending would decrease by between \$750
7 million to \$2 billion in one year and by between \$10
8 billion and \$25 billion over five years. Current law would
9 give an update of 2.6 percent.

10 The impact on beneficiaries and providers, we
11 don't expect any adverse effect on access to care or
12 continued provider willingness and ability to treat fee-
13 for-service beneficiaries, though financial pressure on
14 some providers may increase.

15 I'm happy to answer any questions, and now I turn
16 it back to Mike.

17 DR. CHERNEW: Laurie, thank you.

18 Brian, I think you want to say something.

19 DR. MILLER: A quick comment for all markets,
20 including this one. I think that we should quantify the
21 costs of regulatory compliance, whether it's Medicare
22 conditions of participation, SNF requirements for

1 participation, or quality regulation. Doing this drives a
2 lot of activities and a lot of expense for market
3 participants. It's important that we see the cost of
4 regulation.

5 Many of my colleagues may suggest that this is
6 challenging or not able to be done. I'd point out that
7 researchers, including Accounting Professor Ge Bai at the
8 Johns Hopkins Hospital, for example, published the cost of
9 quality regulation compliance with Medicare, both in terms
10 of dollars and human labor hours. So I think that we
11 should do this for each service market.

12 DR. CHERNEW: And, Dana, I think we're now going
13 to do the roll call. Is that right?

14 MS. KELLEY: Yes.

15 All right. Voting on the recommendation as
16 follows: "For fiscal year 2026, the Congress should reduce
17 the 2025 Medicare-based payment rate for inpatient
18 rehabilitation facilities by 7 percent."

19 Voting yes or no. Amol?

20 DR. NAVATHE: Yes.

21 MS. KELLEY: Lynn?

22 MS. BARR: Yes.

1 MS. KELLEY: Paul?
2 DR. CASALE: Yes.
3 MS. KELLEY: Larry?
4 DR. CASALINO: Yes.
5 MS. KELLEY: Robert, I will look for a thumbs-up
6 or -down. Thumbs-up from Robert.
7 Cheryl?
8 DR. DAMBERG: Yes.
9 MS. KELLEY: Stacie?
10 DR. DUSETZINA: Yes.
11 MS. KELLEY: Kenny?
12 MR. KAN: Yes.
13 MS. KELLEY: Tamara?
14 DR. KONETZKA: Yes.
15 MS. KELLEY: Josh?
16 DR. LIAO: Yes.
17 MS. KELLEY: Brian?
18 DR. MILLER: Yes.
19 MS. KELLEY: Greg?
20 MR. POULSEN: Yes.
21 MS. KELLEY: Betty, thumbs-up or -down? Thumbs-
22 up from Betty.

1 Wayne? Thumbs-up from Wayne.

2 Scott?

3 DR. SARRAN: Yes.

4 MS. KELLEY: Gina?

5 MS. UPCHURCH: Yes.

6 MS. KELLEY: And Mike?

7 DR. CHERNEW: Yes.

8 MS. KELLEY: Thank you.

9 DR. CHERNEW: And with that, I think we are now
10 going to be going on to dialysis, and I think we have a
11 whole new line change.

12 And I think with dialysis, when you're ready,
13 Grace, it's going to be you.

14 DR. OH: Thanks, Mike.

15 Next, we will turn to outpatient dialysis
16 facilities.

17 More detailed information on our indicators is in
18 your mailing materials.

19 Since the December meeting, we have made minor
20 editorial changes and added text to clarify certain items
21 as indicated in the memo that we sent you.

22 In 2023, there were roughly 262,000 fee-for-

1 service beneficiaries on dialysis receiving on average 2.8
2 dialysis treatments per week at around 7,700 facilities.

3 Total fee-for-service payments for dialysis
4 services was about \$8.1 billion.

5 The indicators assessing payment adequacy are
6 generally positive, and you have seen all of this material
7 in December.

8 Between 2022 and 2023, capacity as measured by
9 in-center stations held steady while the number of Medicare
10 beneficiaries on dialysis declined.

11 The 17 percent fee-for-service Medicare marginal
12 profit suggests that providers have a financial incentive
13 to continue to serve Medicare beneficiaries.

14 As for quality in 2023, ED visits, admissions,
15 readmissions, and mortality remain steady for fee-for-
16 service beneficiaries on dialysis, as did patient
17 experience with in-center hemodialysis.

18 Additionally, the share of fee-for-service
19 beneficiaries using home dialysis continued to increase.

20 Regarding access to capital, indicators suggest
21 it is positive. The two large dialysis organizations have
22 reported positive financial performance related to their

1 dialysis business for 2024, including improvements in
2 productivity and earnings growth. The 2023 all-payer
3 margin was 15 percent.

4 In 2023, the aggregate Medicare margin is
5 negative 0.2 percent. The 2025 projected aggregate
6 Medicare margin is zero percent. Historically, the fee-
7 for-service Medicare margin has varied over time, including
8 some periods in which it was negative or near zero and
9 other periods when it was substantially positive, but
10 beneficiaries' access to care remained positive throughout.

11 The 2025 projection does not include the TDAPA
12 for certain ESRD drugs, which in the past has improved
13 Medicare margins.

14 Based on our findings that suggest that
15 outpatient dialysis payments are adequate, the draft
16 recommendation reads: "For calendar year 2026, the
17 Congress should update the 2025 Medicare-based payment rate
18 for outpatient dialysis services by the amount determined
19 under current law."

20 Based on current estimates, this would increase
21 the base payment by 1.7 percent.

22 This draft recommendation will have no effect on

1 spending relative to current law. We expect beneficiaries
2 to continue to have good access to outpatient dialysis care
3 and for providers to continue to be willing and able to
4 care for Medicare beneficiaries.

5 I'm happy to answer any questions and will now
6 turn it back to Mike.

7 DR. CHERNEW: Okay. And, Brian, I think you have
8 a comment.

9 DR. MILLER: I'd note that the 21st Century Cures
10 Act is a natural experiment in favorable selection for
11 Medicare Advantage, which showed that market penetration
12 for ESRD has increased from 25 to 52.4 percent of the
13 beneficiaries in the ESRD marketplace, which is around 1.67
14 percent difference from the general MA penetration,
15 suggesting that favorable selection is low and that our
16 Medicare Advantage model fails the test of internal
17 validity. I'd note that ESRD patients have high morbidity
18 and incur high expense.

19 I'd also note that I'm concerned about this
20 recommendation because we suggest a net negative profit
21 margin of 0.2 percent. I know that there's a bell curve in
22 markets. Even though I know that this is a highly

1 concentrated market, I worry that our update is potentially
2 inadequate.

3 DR. CHERNEW: Kenny.

4 MR. KAN: I will be abstaining from the vote
5 because I'm struggling to reconcile applying the analytic
6 rubric, which pivots off a negative margin in '23, but I'm
7 also concerned about the market power of the duopoly in
8 dialysis.

9 DR. CHERNEW: Okay. I think we're now ready for
10 our vote.

11 MS. KELLEY: All right. Voting on the
12 recommendation, which reads, "For calendar year 2026, the
13 Congress should update the 2025 Medicare-based payment rate
14 for outpatient dialysis services by the amount determined
15 under current law."

16 Starting with Amol, yes or no?

17 DR. NAVATHE: Yes.

18 MS. KELLEY: Lynn?

19 MS. BARR: Yes.

20 MS. KELLEY: Paul?

21 DR. CASALE: Yes.

22 MS. KELLEY: Larry?

1 DR. CASALINO: Yes.

2 And just a quick comments. In the presentations
3 going forward, it would be great if the update in current
4 law could be stated what that is. Not everybody will know
5 what that is.

6 MS. KELLEY: Okay. Thank you.

7 And, Robert, I'll look to you for a thumbs-up or
8 -down. Thumbs-up from Robert. Thank you.

9 Cheryl?

10 DR. DAMBERG: Yes.

11 MS. KELLEY: Stacie?

12 DR. DUSETZINA: Yes.

13 MS. KELLEY: Kenny?

14 MR. KAN: Abstain.

15 MS. KELLEY: Tamara?

16 DR. KONETZKA: Yes.

17 MS. KELLEY: Josh?

18 DR. LIAO: Yes.

19 MS. KELLEY: Brian?

20 DR. MILLER: Abstain.

21 MS. KELLEY: Greg?

22 MR. POULSEN: Yes.

1 MS. KELLEY: Betty, I'll look for a thumbs-up or
2 -down? Thumbs-up from Betty.

3 Wayne? Thumbs-up from Wayne.

4 Scott?

5 DR. SARRAN: Yes.

6 MS. KELLEY: Gina?

7 MS. UPCHURCH: Yes.

8 MS. KELLEY: Mike?

9 DR. CHERNEW: Yes.

10 MS. KELLEY: Thank you.

11 DR. CHERNEW: And with that, I think we're now
12 going to go to hospice, and I think that's going to be Kim.

13 MS. NEUMAN: Good morning.

14 We're now going to review the indicators of
15 payment adequacy for hospice.

16 There's more detail in your papers, which has
17 been updated to reflect Commissioners' discussion and
18 questions at the December meeting.

19 For instance, we included additional information
20 on the Commission's 2014 recommendation to include hospice
21 in the Medicare Advantage benefits package. We also
22 included more discussion of CMMI's evaluation of the

1 hospice VBID model and Medicare Care Choices model, and we
2 added information on hospice nurse visits by type of nurse;
3 that is, registered nurse versus licensed practical nurse.

4 So here's a snapshot of hospice in 2023. There
5 were over 6,500 hospice providers. These providers
6 furnished care to over 1.7 million Medicare beneficiaries,
7 including more than half of decedents. This involved 138
8 million days of hospice care, and beneficiaries on average
9 received 3.9 visits per week from hospice staff. Total
10 Medicare payments in 2023 equaled \$25.7 billion.

11 So here, we have a summary of hospice payment
12 adequacy indicators, which are positive. The number of
13 hospice providers grew more than 10 percent in 2023. The
14 share of decedents using hospice, the number of hospice
15 users, and total days of care increased. Average length of
16 stay increased, and median length of stay was stable. In-
17 person visits per week were also stable. Marginal profit
18 was 14 percent.

19 In terms of quality, the most recent CAHPS data
20 were stable. Visits at the end of life were stable or
21 increased slightly in 2023, although nurse visit frequency
22 remained below the 2019 level.

1 Access to capital appears positive.

2 The 2022 aggregate Medicare margin was 9.8
3 percent, and the 2025 projected margin is 8 percent.

4 So this brings us to the draft recommendation,
5 and it reads: "For fiscal year 2026, the Congress should
6 eliminate the update to the 2025 Medicare base payment
7 rates for hospice."

8 In terms of implications, the recommendation
9 would decrease spending relative to current law by \$250
10 million to \$750 million over one year, and by \$1 billion to
11 \$5 billion over five years.

12 In terms of beneficiaries and providers, we
13 expect that beneficiaries would continue to have good
14 access to hospice care and that providers would continue to
15 be willing and able to provide appropriate care to Medicare
16 beneficiaries.

17 So that concludes the presentation. I'd be glad
18 to answer any questions, and I turn it back to Mike.

19 DR. CHERNEW: Great. I think if I'm following
20 this right, Scott has a brief comment.

21 DR. SARRAN: Yeah, very brief comment.

22 I will support the recommendation, but I want it

1 on record that we do have a body of ongoing work around the
2 quality component of hospice, particularly around ensuring
3 that there is consistent, true excellence in symptom
4 management and support of families during the very last
5 portion of life.

6 MS. KELLEY: And, Cheryl, I think you had a brief
7 comment?

8 DR. DAMBERG: Yeah. Thank you.

9 I also support the recommendation, and while I
10 noted that the payment indicators are positive, there were
11 also some other indicators that were concerning.

12 And to build on Scott's, you know, the 10 percent
13 of caregivers who gave the bottom rating for pain
14 management symptoms seems concerning.

15 And also the text in the report, I appreciated
16 this about the need for oversight related to some of these
17 outlier states and hospices with very long stays. I think
18 we need to keep an eye on that.

19 DR. CHERNEW: Stacie?

20 DR. DUSETZINA: I also am supportive of these
21 recommendations but agree with what Scott and Cheryl have
22 emphasized here around the importance of quality measures

1 here. It's a time in your life where the quality of care
2 is absolutely essential.

3 And one other thing, just thinking forward, there
4 are some areas where there are needs for some somewhat
5 higher cost services that are palliative in nature, not
6 intended for curative that I don't think the current
7 hospice budget necessarily supports. So I think that's an
8 area that's going to be important in the future for
9 thinking about people accessing hospice at the right time
10 but also being able to get access to those services.

11 DR. CHERNEW: Okay. I think we're now ready for
12 the roll call.

13 MS. KELLEY: All right, then. Voting on the
14 recommendation, which reads: "For fiscal year 2026, the
15 Congress should eliminate the update to the 2025 Medicare
16 base payment rates for hospice."

17 Voting yes or no. Amol?

18 DR. NAVATHE: Yes.

19 MS. KELLEY: Lynn?

20 MS. BARR: Yes.

21 MS. KELLEY: Paul?

22 DR. CASALE: Yes.

1 MS. KELLEY: Larry?
2 DR. CASALINO: Yes.
3 MS. KELLEY: Robert, I will look for a thumbs-up
4 or -down. Thumbs-up from Robert.
5 Cheryl?
6 DR. DAMBERG: Yes.
7 MS. KELLEY: Stacie?
8 DR. DUSETZINA: Yes.
9 MS. KELLEY: Kenny?
10 MR. KAN: Yes.
11 MS. KELLEY: Tamara?
12 DR. KONETZKA: Yes.
13 MS. KELLEY: Josh?
14 DR. LIAO: Yes.
15 MS. KELLEY: Brian?
16 DR. MILLER: Yes.
17 MS. KELLEY: Greg?
18 MR. POULSEN: Yes.
19 MS. KELLEY: Betty, I'll look for a thumbs-up or
20 -down? Thumbs-up from Betty.
21 Wayne? Thumbs-up from Wayne.
22 Scott?

1 DR. SARRAN: Yes.

2 MS. KELLEY: Gina?

3 MS. UPCHURCH: Yes.

4 MS. KELLEY: Mike?

5 DR. CHERNEW: Yes.

6 MS. KELLEY: Thank you.

7 DR. CHERNEW: And so I just want to make a brief
8 statement, and then we're going to take our break for lunch
9 and we will be back. I think our first session after lunch
10 is going to be at 1:10 on inpatient psychiatric facilities.

11 So first, for those of you listening at home, if
12 you want to weigh in, please do so at MedPAC at
13 meetingcomments.com. Let me say that again. It's
14 meetingcomments.com at medpac.gov, or you can reach out to
15 us in any other ways. And as has been pointed out, we have
16 gotten letters and read them from many of you. We do
17 appreciate that. So that's the first point.

18 The second point is I want to emphasize that the
19 nature of the structure of this meeting is in no way
20 indicative of our assessment of the importance of the
21 sector.

22 Our general view is that we've had discussions of

1 these. We have annual discussions of these. And of
2 course, we have discussions at length in December and
3 there's ways you can reach out in a whole variety of ways.
4 So we fully understand that the sectors are important.
5 They are also important to beneficiaries in a range of
6 ways.

7 But process-wise, we have a lot of material that
8 we need to cover, and so this allows us to get that
9 material covered.

10 So again, thank you for the comments that you all
11 made, and we are now going to take a break and we will be
12 back again at 1:10 for a discussion of inpatient
13 psychiatric facilities. Again, thank you.

14 [Whereupon, at 12:01 p.m., the meeting was
15 recessed for lunch, to reconvene at 1:10 p.m. this same
16 day.]

17

18

19

1 AFTERNOON SESSION

2 [1:11 p.m.]

3 DR. CHERNEW: Okay, welcome back, everybody. We
4 are going to start our afternoon session, which is going to
5 focus on a bunch of non-update issues. But we are going to
6 start looking at a topic we have discussed in the past, the
7 coverage limits for freestanding inpatient psychiatric
8 facilities. And I think it's Pamina starting, or is Betty
9 starting? Pamina. Sorry, Pamina.

10 MS. MEJIA: Thanks, Mike. Good afternoon. In
11 this session, we follow up on last November's presentation
12 on Medicare's coverage limits on stays in freestanding
13 inpatient psychiatric facilities. The audience can
14 download a PDF version of these slides in the Handout
15 section of the control panel on the right-hand side of the
16 screen.

17 This presentation is organized as follows:

18 Background -- beneficiaries affected by
19 Medicare's limit on care in freestanding inpatient
20 psychiatric facilities, or IPFs; improving access to IPF
21 care by removing the 190-day limit; illustrative changes in
22 Medicare spending from removing the limit in 2023; the

1 draft recommendation; and a discussion of continued work
2 needed to improve IPF care.

3 In response to a congressional request, we
4 previously analyzed the use of behavioral health care by
5 Medicare beneficiaries, including information on Medicare's
6 190-day coverage limit on stays in freestanding IPFs.
7 These analyses were published in the June 2023 report to
8 the Congress.

9 During our March 2024 meeting, we presented on
10 the types of care beneficiaries receive when they are near
11 or at the 190-day limit. At that meeting, Commissioners
12 expressed interest in a recommendation to eliminate the
13 190-day limit.

14 During the November 2024 meeting, we presented
15 updated information on the effects of the 190-day coverage
16 limit on beneficiaries' access to care and discussed the
17 Chair's draft recommendation to remove this limit as well
18 as a required reduction to IPF users' initial benefit
19 period based on prior freestanding IPF use.

20 Today, we will review the information on
21 Medicare's IPF coverage limits and vote on the draft
22 recommendation.

1 The two limits of Medicare's coverage of
2 treatment in psychiatric hospitals under Part A are a 190-
3 day lifetime limit on days in freestanding IPFs --
4 inpatient psychiatric stays in hospital-based IPFs or
5 general acute care hospitals do not count toward this
6 limit; a reduction of inpatient psychiatric days available
7 during the initial benefit period if the beneficiary is a
8 patient in a Medicare-certified freestanding IPF on the
9 first day of Medicare entitlement.

10 The number of IPF days available during the
11 initial benefit period are reduced by the number of
12 freestanding IPF days used in the prior 150 days. This
13 reduction applies only to a small number of beneficiaries
14 as only their first benefit periods are affected, and we do
15 not analyze the effects of this limit during this
16 presentation.

17 These provisions were established in 1965, with
18 the implementation of Medicare, when the majority of
19 inpatient psychiatric care took place in state and locally
20 run freestanding facilities. The limitations were intended
21 to restrict Medicare's coverage to the "active phase" of
22 psychiatric treatment and to prevent states from shifting

1 financial responsibility for long-term custodial care to
2 the federal government.

3 In 2023, about 40 percent of Medicare-covered
4 IPFs days were in freestanding IPFs. This is shown in the
5 bars on the left side of this slide that display the share
6 of Medicare-covered IPF days by type of freestanding IPFs.
7 The remaining 60 percent of Medicare-covered days took
8 place in hospital-based IPFs and are not shown in the
9 graph.

10 In 2023, only about 4 percent of Medicare-covered
11 IPF days were in freestanding government-run IPFs, down
12 from 8 percent in 2011. This is shown in the orange
13 portions of the bars.

14 Over the same time period, the share of Medicare-
15 covered days in freestanding for-profit IPFs, shown in the
16 dark blue part of the stacked bars, rose from 23 percent to
17 29 percent.

18 A small but highly vulnerable group of
19 beneficiaries is affected by Medicare's limits on coverage
20 of days in freestanding IPFs. About 50,000 Medicare
21 beneficiaries were at or within 15 days of the 190-day
22 limit as of the end of 2023. The figure on the left shows

1 that Medicare beneficiaries at or near the limit were
2 substantially more vulnerable compared to other Medicare
3 beneficiaries who did not use any freestanding IPF days
4 since their enrollment in Medicare.

5 The dark blue bars show that, among Medicare
6 beneficiaries who were at or near the limit, 75 percent
7 were disabled, 84 percent had low incomes, 37 percent were
8 non-white, and 33 percent had a dual diagnosis, meaning
9 they had diagnoses for schizophrenia or depressive
10 disorders and substance use disorders in the prior year.

11 The dual diagnosis shares were based on fee-for-
12 service Medicare beneficiaries only, while the shares for
13 the other risk factors included fee-for-service and
14 Medicare Advantage enrollees.

15 As shown on the graph in the gray bars, the
16 shares were much lower among other Medicare beneficiaries
17 who did not have any days in freestanding IPFs. The shares
18 were also lower for beneficiaries who did have days in a
19 freestanding IPFs but were not as close to meeting the
20 limit. This is shown in your meeting materials.

21 Many beneficiaries at or near the limit may lack
22 alternative coverage for services beyond the 190-day limit

1 in freestanding IPFs. As shown on the left side of this
2 bar, among Medicare beneficiaries at or near the 190-day
3 limit, 20 percent were enrolled in a Medicare Advantage
4 plan with supplemental IPF benefits or were dually eligible
5 beneficiaries aged 65 and older and would likely have
6 Medicaid coverage of additional freestanding IPF days.

7 The middle gray section of this bar shows that 50
8 percent of these Medicare beneficiaries were dually
9 eligible and younger than 65, and therefore subject to an
10 Institutions for mental Diseases, or IMD, exclusion from
11 Medicaid coverage of freestanding IPF days that is further
12 described in your reading materials.

13 The 30 percent teal "all others" category is
14 composed of non-dually eligible Medicare beneficiaries who
15 were not enrolled in a Medicare Advantage plan with IPF
16 supplemental benefits. Together, these 80 percent of
17 Medicare beneficiaries at or near the limit may lack
18 coverage for additional freestanding IPF days.

19 I will now turn the presentation over to Betty.

20 DR. FOUT: Patients who need long term inpatient
21 psychiatric services may have difficulty accessing IPF
22 care. The number of public IPFs had declined substantially

1 over time, and private freestanding psychiatric hospitals
2 may be less able to take patients who have reached the 190-
3 day limit and lack coverage.

4 In interviews conducted with a small set of IPFs
5 last year, most interviewees considered the 190 days to be
6 insufficient coverage, especially for patients with chronic
7 behavioral health conditions. They noted that the limit
8 increased the difficulty of finding suitable post-discharge
9 placement options.

10 Beneficiaries may obtain inpatient psychiatric
11 care from hospital-based IPFs and general acute care
12 hospitals since they are not subject to the limit.
13 However, hospital-based IPFs have declined in number over
14 time and may not be available as an alternative. Acute
15 care hospitals may not be appropriate for treating severe
16 behavioral health conditions since they generally have
17 shorter lengths of stay and fewer psychiatric visits.

18 To better understand how the use of inpatient
19 psychiatric services is affected by the 190-day limit, we
20 used 2023 data to compare service utilization by
21 beneficiaries at or within 15 days of reaching the limit to
22 a comparison group of similar beneficiaries who had 16 to

1 90 days remaining and therefore would be less or not
2 affected by the limit.

3 To enhance comparability, we examined only fee-
4 for-service beneficiaries who also had at least one
5 freestanding IPF stay in the prior five years. We found
6 the two groups to be relatively similar on shares of
7 beneficiaries who were disabled, had low incomes, or were
8 non-white.

9 Overall, we found that beneficiaries at or near
10 the limit had, on average, 2.2 fewer inpatient psychiatric
11 covered days than those further from the limit. This can
12 be broken down into 5.2 fewer covered days in freestanding
13 IPFs, 2.2 more covered days in hospital-based IPFs, and 0.8
14 more covered days in general acute care hospitals for
15 behavioral health conditions.

16 These findings suggest that Medicare
17 beneficiaries who were affected by the 190-day limit
18 substituted some freestanding IPF care for psychiatric
19 services in hospital-based IPFs and general acute care
20 hospitals. And if the 190-day were removed, their overall
21 use of inpatient psychiatric services would increase.

22 We illustratively show how the estimated increase

1 in inpatient psychiatric covered days if the 190-day limit
2 were removed would change Medicare fee-for-service spending
3 on these services in 2023. The estimated changes in
4 covered days from the prior slide are copied to the first
5 column of this table.

6 We computed the average per diem Medicare payment
7 for beneficiaries for each type of inpatient psychiatric
8 care, as shown in the second column.

9 We multiplied the two columns to obtain the
10 average change in fee-for-service Medicare payment per
11 beneficiary for each setting. By totaling the resulting
12 amounts in the third column, we calculated that Medicare
13 would spend an additional \$1,260 per beneficiary at or near
14 the 190-day limit if they were to change their psychiatric
15 hospital use to be like those beneficiaries in the
16 comparison group.

17 Multiplying this illustrative \$1,260 per
18 beneficiary by the total number of fee-for-service Medicare
19 beneficiaries at or near the limit yields approximately \$40
20 million in increased spending on inpatient psychiatric
21 services from eliminating the 190-day limit.

22 Federal spending may change due to other

1 considerations, and this is further discussed in your
2 reading materials.

3 We now turn to the draft recommendation, which is
4 the same as what you saw in November.

5 The draft recommendation reads:

6 The Congress should eliminate both the 190-day
7 lifetime limit on covered days in freestanding inpatient
8 psychiatric facilities, and the reduction of the number of
9 covered inpatient psychiatric days available during the
10 initial benefit period for new Medicare beneficiaries who
11 received care from a freestanding inpatient psychiatric
12 facility on and in the 150 days prior to their date of
13 Medicare entitlement.

14 The implications of the draft recommendation is
15 an increase in spending relative to current law by less
16 than \$50 million in one year and by less than \$1 billion
17 over five years.

18 We expect this recommendation would improve
19 Medicare beneficiaries' access to inpatient psychiatric
20 care at freestanding IPFs by increasing freestanding IPFs'
21 willingness to treat beneficiaries with chronic and severe
22 behavioral health conditions.

1 Eliminating the 190-day limit would improve
2 access to IPFs for some of the most vulnerable Medicare
3 beneficiaries. However, it is important to continue work
4 to ensure that Medicare beneficiaries are receiving high-
5 quality inpatient psychiatric care. This is especially
6 important in light of recent investigations by the
7 Department of Justice on care provided by some of the
8 facilities owned by two large IPF chains.

9 IPFs serve vulnerable patients with complex
10 needs, and greater transparency is needed to understand the
11 services they provide and how the services should vary
12 based on beneficiary characteristics, and the quality of
13 the care provided. We have noted in the past that there is
14 little information on the mix and types of staff employed
15 by IPFs and how staff spend their time across tasks.

16 Transitions from the hospital to community is
17 particularly challenging and important for IPF patients.
18 Our prior analyses using 2018 data showed high rates of
19 emergency department visits and hospital admissions in the
20 30 days following IPF discharge. IPF interviewees have
21 noted the difficulty in obtaining psychiatrist visits
22 following discharge from the IPF.

1 CMS is currently working on improvements to the
2 IPF prospective payment system and quality reporting
3 program. These include greater enforcement in the
4 reporting of ancillary services, which we have previously
5 found to be poorly reported by certain IPFs. This
6 information is needed to calculate the costs of providing
7 IPF care and understand the types of services beneficiaries
8 receive.

9 IPFs will also need to collect patient experience
10 survey data from IPF patients upon discharge. Items from
11 this survey will be used to construct quality measures.

12 CMS is developing a claims-based measure, risk-
13 adjusted emergency department use in the 30 days after IPF
14 discharge, that will help assess care transitions from the
15 IPF. IPFs will also begin to collect standardized patient
16 assessment data upon admission. This would include
17 information on resources and interventions needed and
18 patient characteristics, which can be used to improve the
19 payment system and in measuring quality of care.

20 We will continue to monitor use, spending and
21 quality of care in IPFs, and we're happy to take any
22 questions you have.

1 I now turn it back to Mike.

2 DR. CHERNEW: Thank you both. This is actually a
3 really important topic, and I feel that our past
4 discussions, which were extensive, there was a lot of
5 agreement. So I am looking forward to the general sense.

6 So we are going to run this normally, although if
7 I got this right there is no Round 1 questions. Is that
8 right, Dana? So we are now going to jump to Round 2, and
9 the first person in Round 2 is Stacie.

10 DR. DUSETZINA: Thank you. Excellent work on
11 this chapter, and this will be short, but I can't imagine a
12 more important thing for us to support. It is very clear
13 that the people who are hitting this limit are people who
14 are highly vulnerable and don't really have that many
15 options. So I'm very enthusiastic about this, and I'm very
16 supportive of the recommendations, but wanted to
17 reemphasize what great work this is.

18 MS. KELLEY: Gina, you do have a question?

19 MS. UPCHURCH: Sorry. Yeah, a Round 1 question
20 for you. On page 3 -- and first of all, thank you for this
21 great work, and a really clear chapter. I certainly
22 support both recommendations -- there is a sentence that

1 says, "Although Medicaid and Medicare Advantage plans with
2 supplemental IPF benefits could serve as alternative
3 sources of coverage for beneficiaries affected by the 190-
4 day limit, Medicaid funding restrictions and low MA
5 enrollment by these beneficiaries in these plans limit
6 their use."

7 Can you talk a little bit about why we think
8 there is such enrollment in the Medicare Advantage plans
9 for people who need these?

10 DR. FOUT: We just know by looking at the numbers
11 that the numbers of beneficiaries who are at or near the
12 limit who are enrolled on these plans is very few. It was
13 less than, I want to say less than even 5 percent of the
14 beneficiaries who are at or near the limit and who were MA
15 enrollees.

16 MS. UPCHURCH: So we don't know why.

17 DR. FOUT: Right.

18 MS. UPCHURCH: Thank you.

19 DR. CHERNEW: I think we are now back to Round 2.

20 MS. KELLEY: Yes, Scott.

21 DR. CHERNEW: Yes, Scott.

22 DR. SARRAN: Yeah. Thanks again for the

1 excellent work, and I strongly support the recommendations.
2 If there is something that we've done that feels like a no-
3 brainer, this is it.

4 I'm glad, in the work you've done, that you've
5 highlighted the quality issues that this very vulnerable
6 population experiences in a significant percent of the
7 cases, including the post-discharge fragmentation of care.
8 And it is not, of course, surprising, and in many ways this
9 population has some common characteristics with
10 beneficiaries living in a long-term care facility, in terms
11 of the discongruence between the round peg-square hole kind
12 of dynamic between, on one hand, the ideal system or
13 systems of care and financing, which would be patient-
14 centric, and the fragmented payer systems, particularly
15 Medicaid and Medicare, that become benefit-centric and/or
16 provider-centric.

17 And these very vulnerable populations who, of
18 course, lack any reasonable ability to navigate a Byzantine
19 system, they are not going to do well, and we owe them
20 better. I think we, MedPAC, we, taxpayers, we all owe
21 these populations better.

22 There are also populations, in common with the

1 long-term care living beneficiaries, populations -- and I
2 say populations because there is some heterogeneity,
3 clinically and demographically -- but there are populations
4 that are left behind by large community-based Medicare
5 Advantage plans, and largely left behind even by dual SNF
6 plans. And Gina's question a moment ago about do we have a
7 sense of why they're so underrepresented, if you will, in
8 MA, is not surprising when you think about the active role
9 a beneficiary needs to play in signing up for MA.

10 So other than being caught up, appropriately, in
11 a dual demonstrate project where they are auto-enrolled,
12 they are not likely to be able to actively participate in
13 the enrollment process.

14 So where I'm going with this is, I am going to
15 strongly urge us, subsequently -- and Mike, you mentioned
16 we will be taking up at the April meeting some agenda
17 setting -- to discuss how we can help lay out potential
18 solutions that would better serve this population, or these
19 populations. Thanks.

20 MS. KELLEY: Tamara.

21 DR. KONETZKA: I strongly support everything that
22 Scott just said and really appreciate drawing the parallels

1 to other vulnerable, long-term care populations.

2 I just wanted to add one small point, which is,
3 well, I'll repeat that I feel like it's a no-brainer to
4 change this policy. It was based on sort of historical
5 reasoning that doesn't really apply anymore. And I guess
6 what I'll add to that is even if the intent originally was
7 to sort of avoid Medicare taking on this sort of long-term
8 part of this and to focus on the acute part, it's a really
9 badly designed blunt tool to limit that, right. Because
10 these are the people who exceed that 190 days, you know,
11 it's not necessarily that they are in there for one long
12 stay and in there for years, right. It's sort of repeat
13 hospitalizations.

14 So even if you feel like there's some merit in
15 the original motivation, I think it should be dipped
16 because it's just really a bad tool to even get at that.
17 Thanks.

18 MS. KELLEY: Lynn.

19 MS. BARR: Thank you so much for doing this work
20 and bringing this important topic to light. I think we all
21 really feel the pain of these beneficiaries and want to do
22 something about it. I strongly support the recommendation

1 and I appreciate your work.

2 I had only one question. I guess it's semi-Round
3 1, which was you said in the slides that it's less than \$50
4 million in the first year but then less than \$1 billion in
5 five years, and that seemed like a really big inflationary
6 point. And I know that people are going to jump the
7 billion dollars, and I'm like, hey, it's \$50 million.

8 So I was wondering, that seemed like a high
9 estimate.

10 MR. MASI: Betty basically pointed to me, so I'll
11 start, but please jump in.

12 That's a great question, Lynn. So we, in
13 developing these estimates of federal budgetary effect, we
14 work closely with the Congressional Budget Office and get
15 their feedback. And these are the two lowest buckets that
16 they give us, for the one-year period and for the five-year
17 period. We can work to see if we can get greater
18 granularity in the future, but I think you point to an
19 important thing, that there is a lot of distance below that
20 \$1 billion, and I think the one-year may be more
21 instructive in thinking about longer term.

22 MS. BARR: Thank you. It's just a little hard to

1 see how we get to \$1 billion on 50,000 beneficiaries.

2 DR. CHERNEW: I just want to emphasize for people
3 at home, the framing is less than \$1 billion. There is a
4 lot --

5 MS. BARR: But people will read --

6 DR. CHERNEW: Yes, I understand. There is a lot
7 less than \$1 billion. And so I think to hear that, the
8 reason is because our buckets don't give us a bucket that
9 is in between less than \$50 million and less than \$1
10 billion. So it's just Bucket 2.

11 There are a bunch of buckets, and the buckets
12 have thresholds. This is Bucket 2. The Bucket 2 is
13 designed as a billion-dollar cap, but it's not like we
14 picked a billion and said less than. It's because it's a
15 bucket.

16 MS. BARR: Got it. You've got a \$50 million
17 bucket, and the next bucket is \$1 billion.

18 DR. CHERNEW: Is less than a billion.

19 MS. BARR: Got it.

20 DR. CHERNEW: We are above the \$50 million bucket
21 but we are below the billion bucket. So we are just in
22 Bucket 2.

1 MS. BARR: Got it.

2 DR. CASALINO: I assumed that that was the case,
3 but maybe [inaudible].

4 [Laughter.]

5 DR. CASALINO: It's on. It's just that Mike was
6 talking too. He was talking first, I have to admit.

7 DR. CHERNEW: If that were the case, a lot of
8 people said, "Go on, Larry."

9 DR. CASALINO: But no, I was at fault. You know,
10 I assumed that that's what it was when I saw that, but it
11 might be nice -- and this isn't the only time this kind of
12 thing comes up, although it's maybe the most glaring -- but
13 maybe there could just be an asterisk, the explanation you
14 just gave as a little footnote, Paul, so that people won't
15 do exactly what Lynn was worried that they would do. Oh, a
16 billion dollars.

17 DR. CHERNEW: Very reasonable. Brian.

18 DR. MILLER: Quick on-point response. Obviously,
19 I'm super supportive of this recommendation as the right
20 and humane thing to do.

21 We mentioned CBO helped us with math, which
22 actually makes me a little less confident, given that CBO

1 mispriced CMMI effects, Part D, ACA Exchange enrollment,
2 and a long list of other things. So I am actually more
3 concerned about the estimate after hearing that. But I am
4 supportive of the policy.

5 MR. MASI: Thanks for that feedback, and I
6 appreciate that. And I just want to clarify that our
7 authorizing statute instructs us to work with the
8 appropriate budget offices in terms of getting feedback.
9 So I just want to make clear that, you know, we have
10 developed this process over time, specifically based on our
11 statutory requirement.

12 DR. CHERNEW: I have one more comment in the
13 queue, which is Betty, I think.

14 MS. KELLEY: I have Robert, as well.

15 DR. CHERNEW: Oh, okay.

16 MS. KELLEY: Yes. So I have two remaining
17 comments, first from Betty. She strongly supports the
18 recommendation and believes it's a great example of the
19 need to modernize Medicare. The need for stringent quality
20 measures, including staff and staffing mix, as well as
21 other standard quality measures like 30-day post-discharge
22 ED use, are essential.

1 And Robert says that he's quite enthusiastic
2 about the recommendation and sincerely hopes that Congress
3 will be able to eliminate the 190-day limit rather quickly.
4 And he thanks everyone, staff and Commissioners alike, in
5 getting us to this place.

6 DR. CHERNEW: All right then. Per our norm on
7 recommendations, we are going to do a roll call vote, I
8 think, Dana. So we are ready, I think.

9 MS. KELLEY: Okay. Voting on the recommendation,
10 which reads:

11 The Congress should eliminate both the 190-day
12 lifetime limit on covered days in freestanding inpatient
13 psychiatric facilities, and the reduction of the number of
14 covered inpatient psychiatric days available during the
15 initial benefit period for new Medicare beneficiaries who
16 received care from a freestanding inpatient psychiatric
17 facility on and in the 150 days prior to their date of
18 Medicare entitlement.

19 Voting yes or no. Amol?

20 DR. NAVATHE: Yes.

21 MS. KELLEY: Lynn?

22 MS. BARR: Yes.

1 MS. KELLEY: Paul?

2 DR. CASALE: Yes.

3 MS. KELLEY: Larry?

4 DR. CASALINO: Yes.

5 MS. KELLEY: I'll look for Robert. Thumbs up or
6 down? Thumbs up from Robert. Cheryl?

7 DR. DAMBERG: Yes.

8 MS. KELLEY: Stacie?

9 DR. DUSETZINA: Yes.

10 MS. KELLEY: Kenny has stepped out, so we'll get
11 his vote when he returns. Tamara?

12 DR. KONETZKA: Yes.

13 MS. KELLEY: Josh?

14 DR. LIAO: Yes.

15 MS. KELLEY: Brian?

16 DR. MILLER: Yes.

17 MS. KELLEY: Greg?

18 MR. POULSEN: Yes.

19 MS. KELLEY: Betty, I will look for a thumbs up
20 or down. Thumbs up from Betty. And Wayne? There he is.
21 Thank you very much, Wayne. Scott?

22 DR. SARRAN: Yes.

1 MS. KELLEY: Gina?

2 MS. UPCHURCH: Enthusiastic yes.

3 MS. KELLEY: And Mike?

4 DR. CHERNEW: Yes.

5 MS. KELLEY: Thank you.

6 DR. CHERNEW: All right. So let's take about a
7 10-minute break-ish and come back at about 10 to 2, roughly
8 speaking. And we will pick up with the Part D status
9 chapter, which is a mammoth body of work. So, in any case,
10 a 10-minute break, and then we'll be back. Thanks,
11 everybody, and Pamina and Betty.

12 [Recess.]

13 DR. CHERNEW: Okay. Welcome back, everybody.

14 We have now, I think, a long-awaited complex
15 chapter. I hope those at home are ready to see all the
16 amazing work that has been done, but I think we're going to
17 turn it over to Tara and start talking about Part D.

18 Tara.

19 MS. O'NEILL HAYES: Thank you, Mike. Good
20 afternoon, everyone.

21 Shinobu and I are here to present the annual
22 status report on Part D, Medicare's outpatient drug

1 benefit. This material will be a chapter in the
2 Commission's upcoming March report.

3 As a reminder to the audience, a PDF of these
4 slides is available at the right-hand side of your screen.

5 Today we will start by providing some background
6 information and a current snapshot of the Part D program,
7 followed by an overview of many recent changes as a result
8 of the Budget Reconciliation Act of 2022, commonly referred
9 to as the Inflation Reduction Act. We will review the
10 redesigned benefit structure for 2025 and resulting plan
11 bids and premiums. Next, we will discuss prices of Part D
12 drugs. Lastly, we will quickly discuss concerns regarding
13 the stability of the PDP market, which we first touched on
14 in November and will discuss again later this spring.

15 The Part D program provides Medicare
16 beneficiaries with access to prescription drug coverage by
17 using private plans that compete to deliver pharmacy
18 benefits. These plans may be standalone prescription drug
19 plans, referred to as PDPs, available to beneficiaries
20 using fee-for-service Medicare or a part of a Medicare
21 Advantage plan, known as an MA-PD, which offers both
22 medical and prescription drug coverage.

1 There are two types of MA-PDs, conventional plans
2 open to all MA enrollees and special needs plans referred
3 to as SNPs, which are available only to individuals dually
4 eligible for Medicare and Medicaid, those living in an
5 institution, or those with specific severe or disabling
6 chronic conditions.

7 Plan sponsors and their pharmacy benefit
8 managers, or PBMs, take part in a couple sets of
9 negotiations. One is with pharmacies to set up networks
10 and agree on payment rates for prescriptions and pharmacy
11 fees. The other negotiation is with manufacturers of
12 brand-name drugs over formulary placement and post-sale
13 rebates.

14 Enrollees pay premiums based on plans' bids,
15 reflecting their expected costs for providing coverage.
16 Those costs are somewhat dependent on plans' abilities to
17 negotiate lower prices with the aforementioned entities.

18 There are a few key features of the program that
19 are intended to encourage both enrollee and plan
20 participation. To encourage beneficiary enrollment,
21 Medicare subsidizes premiums for basic benefits for all
22 enrollees, plus provides additional subsidies for low-

1 income enrollees, referred to as LIS. There is also a
2 financial penalty for late enrollment.

3 As for plans, while the program is intended to
4 have plan sponsors bear financial risk for enrollee
5 spending so that they have incentives to manage benefits,
6 Medicare does share in that risk by providing reinsurance
7 and risk corridors to limit plan losses and profits.

8 Payments to plans are also risk-adjusted to
9 account for variation in spending due to health status. By
10 limiting plan risk, Medicare helps keep premiums low, which
11 is the key factor on which most plans compete for
12 enrollees.

13 So how has that competition shaken out? In 2024,
14 Part D enrollment surpassed 54 million and again increased
15 as a share of all Medicare beneficiaries, reaching 80
16 percent last year. But just as we see more enrollees in
17 the broader Medicare program choose MA over fee-for-
18 service, that means more Part D enrollees are in MA-PDs
19 than stand-alone PDPs.

20 PDP enrollment was down to 43 percent in 2024,
21 falling 8 percent since 2020. Sixty-eight percent of all
22 fee-for-service beneficiaries and one-third of all LIS

1 beneficiaries were enrolled in a PDP in 2024.

2 Enrollment in conventional MA-PDs reached 24.7
3 million, growing 34 percent since 2020, primarily among
4 non-LIS beneficiaries. Seventy-three percent of MA
5 enrollees were enrolled in conventional MA-PDs in 2024.

6 SNP enrollment, though still low relatively
7 speaking at 6.3 million, grew 80 percent since 2020, with
8 most of that growth being among LIS enrollees, 42 percent
9 of whom are now in a SNP plan.

10 Across the two types of MA plans, 92 percent of
11 all MA enrollees are in a plan with Part D coverage.
12 Average enrollee premiums increased slightly in 2024,
13 capped by the IRA's 6 percent limit on annual increases to
14 the base beneficiary premium, which we will discuss later.
15 Across all plan types weighted by enrollment, the average
16 premium in 2024 was nearly \$27.

17 Plan offerings in 2025 continue to reflect the
18 shifts we are seeing in enrollment. PDP offerings fell
19 again this year by more than a third, substantially
20 reducing the number of plans available to fee-for-service
21 beneficiaries.

22 There are four regions this year with just one

1 benchmark PDP for LIS enrollees. The number of
2 conventional MA plans decreased by 7 percent. These plans
3 are almost exclusively enhanced plans with supplemental
4 coverage and generally enroll non-LIS beneficiaries.

5 The number of SNPs available increased 8 percent.
6 Most of these plans are D-SNPs for dual-eligible
7 beneficiaries. Because 90 percent of SNP enrollees receive
8 the LIS and LIS enrollees face very little cost if enrolled
9 in a basic plan, most SNP plans provide basic coverage with
10 no supplemental benefits.

11 Medicare's program costs increased 11 percent
12 from 2022 to 2023, totaling more than \$112 billion. Most
13 of the spending was from cost-based reinsurance payments as
14 4.8 million beneficiaries reached the catastrophic phase.
15 Beneficiaries paid more than \$16 billion in premiums in
16 2023 and nearly \$19 billion in out-of-pocket expenses.

17 Overall, program satisfaction remains high
18 according to surveys, focus groups, and CAHPS measures,
19 despite a continued decline in star ratings. MA-PDs
20 received an overall CAHPS rating of 88 versus 82 for PDPs,
21 and respondents rated their ability to get needed
22 prescription drugs at 90 for MA-PDs and 88 for PDPs.

1 In Part D, we are concerned with beneficiaries'
2 access to both plans and pharmacies. While we noted the
3 significant drop in the overall number of PDPs, it is
4 important to consider plan availability at the beneficiary
5 level.

6 In 2025, beneficiaries in every region have
7 access to at least 12 PDPs and roughly 30 MA-PDs, and as
8 mentioned, every region has at least one benchmark PDP, and
9 most enrollees have access to MA-PDs with no premium.

10 We have also heard concerns regarding pharmacy
11 closures, which could impede access to medications and
12 other important services.

13 While focus groups and external surveys do not
14 suggest widespread issues, we have seen studies finding
15 certain neighborhoods, particularly those whose residents
16 tend to be non-white, may be more likely to experience
17 pharmacy closures. Pharmacies have been and continue to
18 face myriad challenges, including low reimbursements from
19 PBMs, the pharmacy DIR rule change that went into effect
20 last year, and not specific to Part D, competition from
21 online retailers, particularly those with their own
22 pharmacies and quick delivery. We will continue to monitor

1 pharmacy access for adverse effects on beneficiaries.

2 2025 is a year of substantial change in the Part
3 D program, and these changes seek to address longstanding
4 concerns.

5 Roughly a decade ago, the Commission began
6 discussing concerns with the growing reliance on cost-based
7 payments and diminishing plan liability, which resulted in
8 weakening plan incentives to manage enrollee spending.
9 Further, beneficiaries had no limit on their cost-sharing
10 liabilities, which created affordability issues for high-
11 cost enrollees and led to concerns of medication adherence.

12 The Commission thus recommended, in 2020, a
13 reform to the benefit design to increase plan liability,
14 reduce incentives for the use of high-price, high-rebate
15 drugs, and provide financial protections to beneficiaries.

16 In 2022, Congress passed the Inflation Reduction
17 Act, which included a redesign of the benefit structure
18 that reflected some of those recommendations, along with
19 several other drug-related provisions of which the
20 Commission has not made recommendations.

21 Before focusing specifically on the benefit
22 redesign, we wanted to provide an overview of the many key

1 Part D-related policies of the IRA, most of which have now
2 been implemented.

3 Beginning in 2023, Medicare began requiring
4 manufacturers to pay a rebate if the price of their drugs
5 sold through the program rises faster than inflation. In
6 addition, plans must now provide insulin at no more than
7 \$35 out-of-pocket per month, and adult-recommended vaccines
8 must be provided at no out-of-pocket.

9 In 2024, cost-sharing in the catastrophic phase
10 was eliminated, growth in the base national average premium
11 was limited to 6 percent, and the eligibility for the full
12 LIS benefit was expanded to those with incomes between 135
13 and 150 percent of the federal poverty level.

14 This year, the new benefit structure took effect,
15 which increases plan liability, reduces Medicare's
16 reinsurance liability, provides beneficiaries a \$2,000 out-
17 of-pocket cap, and changes drug manufacturers' liability
18 for costs.

19 In 2026, prices negotiated by the Secretary of
20 Health and Human Services for ten Part D drugs will take
21 effect, with additional drugs added in future years.

22 And now turning to the new benefit design. The

1 redesign provides beneficiaries with a \$2,000 annual out-
2 of-pocket cap. It increases insurer liability,
3 particularly in the catastrophic phase, by reducing the
4 program's reinsurance coverage. It eliminated the coverage
5 gap and extended the manufacturer liability into the
6 catastrophic phase.

7 This new benefit design applies to all
8 beneficiaries, including those with a low-income subsidy,
9 though LIS beneficiaries will see these changes phased in
10 over six years. These changes have numerous implications
11 for program spending, which Shinobu will now discuss.

12 MS. SUZUKI: In the next few slides, we'll
13 provide preliminary information on initial plan responses
14 to the IRA changes, focusing on 2025 bids and premiums.

15 As Tara just discussed, the IRA benefit redesign
16 was expected to increase basic benefit costs and decrease
17 the shared benefits paid by Medicare's cost-based
18 reinsurance. We see that plans' expectations about costs
19 are directionally consistent with that redesign. In 2025,
20 total expected benefit costs increased by 42 percent, while
21 average expected reinsurance decreased by 55 percent.

22 Bids are plans' expectations about how much it

1 would cost to provide the basic benefits, excluding the
2 reinsurance. For 2025, national average bid increased by
3 nearly 180 percent. That is a big increase, and we will
4 come back to this increase shortly.

5 For 2025, national -- excuse me. Medicare and
6 enrollees share the expected benefit costs through
7 subsidies and premiums, respectively.

8 Base beneficiary premium is enrollees' share of
9 the expected benefit costs. Law limits the annual increase
10 in the base beneficiary cost -- base beneficiary premium to
11 no more than 6 percent. So enrollees' share rises by \$2
12 from about \$35 to \$37.

13 The remainder is paid by Medicare, whose total
14 subsidy is expected to increase by 53 percent. Under the
15 redesigned benefit, the direct subsidy is expected to be a
16 much bigger portion of Medicare's subsidy, reversing the
17 historical trend towards greater reliance on cost-based
18 reinsurance payments. Average direct subsidy is expected
19 to grow from \$30, or about a quarter of Medicare's total
20 subsidy, to \$143, or about 80 percent of Medicare's total
21 subsidy.

22 One thing to keep in mind is that both the 2024

1 and 2025 amounts shown are average of plans' expectations,
2 which could differ from actual spending.

3 Multiple factors explain the increase in plan
4 bids and expected benefit costs in 2025. As we discussed,
5 both the increase in the generosity of the basic benefit
6 and the shift in Medicare's payment from cost-based
7 reinsurance to capitated direct subsidy was expected to
8 increase plan bids. With 2025 being the first year with
9 the newly redesigned benefit, plans likely faced greater
10 uncertainty around the increase in utilization and cost in
11 preparing their bids.

12 There are other policy changes that may have
13 affected plans' expected costs and bids. For example, in
14 2025, the method for calculating the true out-of-pocket
15 cost changed, which could lower cost-sharing paid out-of-
16 pocket for some individuals to an amount that is
17 substantially below the amount set in law.

18 Aside from the IRA changes, expected benefit
19 costs also reflect plans' expectations about the underlying
20 price and utilization trends that are affected by changes
21 in the pharmaceutical market, such as approvals of new
22 drugs or new indications for existing products.

1 Direct subsidy is also affected by the IRA policy
2 that limit annual increase in the base beneficiary premium
3 to no more than 6 percent. When the 6 percent cap is not
4 binding, law sets BBP to equal 25 percent of the total
5 expected benefit costs, including reinsurance, shown in the
6 first column in the table. The remainder, 74.5 percent, is
7 paid by Medicare.

8 Without the cap, BBP would have been \$56. With
9 the cap, shown in the second column, BBP is \$37, which
10 amounted to 17 percent of the expected total benefit cost
11 of about \$220, which is shown at the bottom.

12 Direct subsidy, and therefore Medicare's total
13 subsidy, is increased by \$19, the amount by which BBP is
14 reduced because of the 6 percent cap. Medicare's total
15 subsidy of \$183 with the cap is 12 percent higher than the
16 amount without the cap and results in higher overall
17 Medicare subsidy rate of 83 percent.

18 Capping the annual increase in BBP does not
19 necessarily limit increases in individual plan premiums,
20 which may increase by more or less than the BBP.

21 After reviewing plan bids for 2025, CMS was
22 concerned that large increases and variation in PDP

1 premiums could result in disruptive enrollment shifts that
2 destabilize the market and, in response, implemented a
3 demonstration for PDPs.

4 The demonstration has three components. First,
5 it lowers total Part D premium by up to \$15 for each
6 participating PDP. Second, it requires participating PDPs
7 to limit the increase in their total Part D premiums to no
8 more than \$35. Finally, it provides a more generous
9 protection from losses under Part D's risk corridors.

10 CMS noted that this demonstration could be
11 extended for at least two additional years as plans adjust
12 to the IRA changes. CBO estimated that this demonstration
13 would increase federal spending by about \$5 billion in
14 2025.

15 With nearly all PDPs participating in the
16 demonstration, average premiums remain stable, but
17 individual plan premiums vary widely.

18 Part D's cost trends have increasingly been
19 driven by single-source drugs and biologics. Our price
20 index showed that gross prices for single-source drugs have
21 grown more rapidly than other drugs covered under Part D,
22 growing by over 7 percent per year between 2014 and 2023,

1 and that has contributed to growth in Part D expenditures.
2 In 2023, single-source drugs accounted for 80 percent of
3 total gross Part D spending, up from 70 percent in 2014.

4 It has also affected Part D enrollees who need
5 expensive medications. In 2023, over half a million
6 enrollees filled a prescription with sufficiently high
7 price to meet the annual out-of-pocket limit with a single
8 prescription, an increase from just \$33,000 in 2010.

9 Several IRA provisions aim to restrain price
10 increases in Medicare. One example is the Medicare Drug
11 Price Negotiation Program, which focuses on prices of
12 single-source brand-name drugs.

13 For the ten Part D drugs selected for the
14 negotiation program, CMS estimated that negotiated prices
15 achieved discounts ranging from 38 percent to 79 percent
16 relative to wholesale acquisition costs. However, there is
17 uncertainty about the savings that will be achieved in
18 2026, the first year in which the negotiated prices will
19 apply. Since savings must be considered in the context of
20 prices net of rebates and discounts, the actual savings
21 amounts could differ from those estimated by CMS.

22 While we continue to monitor the program, as it

1 evolves in response to the many changes made by the IRA, we
2 want to note that understanding the full impact of the IRA
3 changes will take time. IRA changes are expected to have
4 wide-ranging impacts on Part D stakeholders.

5 Improved affordability of medicines for enrollees
6 financed by Medicare and enrollees through higher premiums
7 and policies to restrain price growth are likely to affect
8 revenues for pharmaceutical manufacturers and could affect
9 their decisions about future R&D and the number of new
10 drugs brought to the market, as well as launch prices of
11 new drugs.

12 As we discussed, an early look at the 2025 plan
13 bids and offerings shows a mix of expected and unexpected
14 effects. Analyzing the effects of the IRA will take time,
15 and we expect the initial year of data to provide an
16 incomplete picture of the effects of the IRA, and in some
17 cases, isolating the impact of any given policy will likely
18 be difficult.

19 As we discussed at the November meeting, there
20 are concerning trends that raise questions about the
21 stability of the PDP market. We are seeing some of these
22 trends continue in 2025.

1 The number of PDP offerings in each region
2 continued to decline, which has implications for the choice
3 of Part D plans for fee-for-service beneficiaries and for
4 LIS beneficiaries, and it also has implications for the
5 choice of premium-free PDP options.

6 It would also affect Medicare's ability to auto-
7 enroll LIS beneficiaries into PDPs that are premium-free to
8 them in the least disruptive way possible.

9 Other concerning trends we discussed in November
10 includes how the basic premiums charged by PDPs tended to
11 exceed those of MA-PDs and how PDPs on average had higher
12 costs but lower average risk scores than MA-PDs.

13 That brings us to discussion. First, we'll be
14 happy to answer any questions about the material in this
15 presentation. Second, we're interested in your feedback on
16 the presentation and mailing materials. In the spring,
17 we'll present findings from our continued work examining
18 issues affecting the long-term stability of the PDP market.

19 That concludes our presentation, and we'll now
20 turn it back to Mike.

21 DR. CHERNEW: Great. Thank you very much. This
22 is such a complicated topic. But I think we're going to

1 start with Round 1 to get at least some clarification, and
2 if I have this right, Gina is the first person in Round 1.

3 MS. UPCHURCH: First of all, you heard it from me
4 already, but thank you so much for laying out very complex
5 issues in a really clear manner, and some examples you used
6 were really helpful, so thank you so much to you both for
7 your work.

8 My Round 1 question has to do with how TrOOP is
9 counted through out-of-pocket. So it's changed, as you
10 mentioned. We know that the drug manufacturers' discount,
11 in the old design, no longer count. So the 10 percent, the
12 20 percent no longer counts. Okay, understood.

13 However, it used to be that charities or SPAPs,
14 State Pharmacy Assistance Programs, that kind of thing, did
15 count, and it still does, so that's the same.

16 The thing that's different are these supplemental
17 or these enhanced plans, and I'm going to give everybody an
18 example, because I see this. We do SHIP counseling. So if
19 I help somebody that takes Eliquis, and it's \$580, say, if
20 they have a co-pay, it could be \$45. But 25 percent of the
21 standard benefit would be \$145. So what counts towards
22 TrOOP in the new redesign is \$145, not \$45 that the person

1 is paying. That's just an example of how it works.

2 So that means somebody that's taking more brand-
3 name meds that are expensive, that have a co-pay, versus
4 co-insurance, the more expensive drugs they take, the less
5 they are going to pay out-of-pocket for the year. And I
6 think there's something very wrong with that.

7 So I guess my question to you is, for Round 1,
8 who pushed the changes in how we count TrOOP? And is it
9 just when it's a co-pay versus a co-insurance, or does it
10 also include drugs that aren't normally covered by Part D,
11 or is it just that co-pay/co-insurance issue that's changed
12 with TrOOP?

13 MS. SUZUKI: So this is in law, as you know, and
14 the supplemental benefits do have to count towards true
15 out-of-pocket. The way CMS has done this is to compare the
16 defined standard benefit cost-sharing, which is the 25
17 percent you just mentioned, to whatever the cost-sharing is
18 on an enhanced plan. So if it's a co-pay of \$45, and
19 that's lower than the 25 percent co-insurance, that
20 differential will count on top of the \$45 a bene pays.

21 I don't think it's different when there's a co-
22 insurance as long as that co-insurance is lower than the 25

1 percent defined standard.

2 MS. UPCHURCH: That's a good point. I'm just
3 wondering why it changed. Because before this wasn't the
4 case, and one of the exciting things about the redesign was
5 that it was going to be easier to explain. And the Plan
6 Finder does not show you that. So all you know is you tell
7 Ms. John, "Oh, I know you take really expensive medicines,
8 but you're going to only owe \$600 this coming year for your
9 medicines, including your premiums, not \$2,000." And
10 they're like, "What?" And you can't even explain it to
11 them.

12 So I'm just curious. If that's going to stay in
13 place, however it got put in there, is there any way that
14 the Plan Finder can reflect that so health insurance
15 literacy can be improved.

16 MS. SUZUKI: On the Plan Finder, my understanding
17 is that there is a tab that shows the alternative if you
18 did choose -- oh, I'm sorry. Maybe I'm thinking about the
19 wrong thing. But it does show you when you reach the
20 threshold. So it may not show you the details of the
21 calculation, but it does say you have reached the threshold
22 in April if you continue --

1 MS. UPCHURCH: It does, but when you try to
2 explain it somebody, you cannot. And I know a lot about
3 it, and I really can't explain it. Thanks.

4 MR. MASI: And to answer your question, Gina,
5 about -- I think you asked who pushed this or how this came
6 to be. And I saw Shinobu looking at me during that part,
7 so I'll jump in. I think we would decline to speculate
8 who, but I think it is fair to point out that this was not
9 part of MedPAC's 2020 recommendation for Part D redesign.

10 MS. KELLEY: Lynn, did you have a Round 1
11 question?

12 MS. BARR: I actually have three Round 1
13 questions, so thank you for this great work, and Shinobu,
14 I'm blown away by how well you guys understand this and can
15 answer our questions.

16 So three quick questions. We talked about
17 pharmacy closures, and have you looked at -- I apologize, I
18 did not get this out of the paper, but have you looked at
19 rural? Because that's where I hear, there's a lot of
20 problems with the rural pharmacies, and part of it is 340B.
21 They cannot deal with 340B. But I've heard anecdotally
22 that many, many rural pharmacies, local pharmacies, have

1 closed, and hospitals are trying to buy them. So do you
2 have any data on that?

3 MS. O'NEILL HAYES: Well, first I want to say if
4 you have specific data sources that you want to share with
5 us, we would love see those. One of the challenges is not
6 only understanding the closures but also understanding the
7 net effect, because we have seen numerous studies that
8 point out while there are closures, there also are
9 openings. And so it's important, of course, to keep that
10 in mind, what is the actual net effect change. And so
11 that's one thing.

12 And then I don't know that I have seen specific
13 rural versus urban studies done. I've seen a study that
14 looked at specific cities. They were all urban areas. And
15 then we have also seen studies that looked at like the
16 racial makeup of different neighborhoods. So that's one
17 kind of breakdown that we've seen. But I don't know that
18 I've seen one specifically focused on rural versus urban.

19 MS. BARR: So most of the rural communities that
20 I worked with, several hundred communities across the 44
21 states, most of them either had one pharmacy or no
22 pharmacies. I don't remember any of our clients have two,

1 but I was shocked at how many didn't have a pharmacy at
2 all. And so I think if you looked at it by RUCA or
3 something, that you might see -- and it has definitely been
4 something that I've had accelerating -- this is anecdotal.
5 You've got the data. I can't tell you -- but accelerating
6 amounts of closures. I think my friend over here probably
7 has a comment on that, as well.

8 MS. O'NEILL HAYES: Yeah, and I will add we have
9 read lots of articles that include anecdotes, that really
10 do touch on the rural issue. But in terms of having like
11 conclusive, broad, actual data to rely on as opposed to
12 just anecdotes would be helpful, of course, for our
13 purposes. But we have anecdotally seen concerns in the
14 rural area.

15 MS. BARR: Great. I don't even know how these
16 hospitals function without a pharmacy or a pharmacist, but
17 they do, and it's really, really disturbing.

18 The second question is, there was a PDP sort of
19 update by CMS within the last week or two. Didn't CMS come
20 out with some new rulemaking about PDPs versus MA-PDs,
21 yeah, freestanding PDPs? Or did I just imagine that?
22 Maybe I dreamt it. Like I thought they were --

1 MS. UPCHURCH: Special enrollment period stuff?

2 MS. BARR: Yeah. I was just wondering if CMS is
3 making -- because there seems to be some recognition of the
4 problem with freestanding PDPs that CMS seems to be trying
5 to address, but I wasn't really clear on whether or not
6 that was what was happening. And it just came out in the
7 last few weeks.

8 MS. SUZUKI: And I think we are aware, but we
9 will follow up with you with the details once we have the
10 full information.

11 MS. BARR: Great. I had a hard time
12 understanding it. I'd love to learn more about that.

13 And my third question is, as you're looking at
14 costs and everything, I understanding we're covering
15 semaglutide now, have you like thought about the cost of
16 that, and is there room for -- I mean, have some forecasts
17 around that?

18 MS. SUZUKI: So we have been following issues
19 around GLP-1s and the coverage issues as well as different
20 indications that are added onto the drug. We have been
21 sort of following the issue to understand what implications
22 it has for the plans. One we saw last year, the expansion

1 of indications, and I think there are a lot in the pipeline
2 for other conditions, as well.

3 So it is something that we are focused on. I
4 think this is where plans, utilization management or
5 formulary decisions, are going to have a big effect as well
6 as what happens on the legislative side. There is a lot of
7 interest in GLP-1 coverage issues. We will keep following
8 this issue.

9 MS. BARR: Wonderful. Thank you for this
10 excellent work. I really appreciate it.

11 MS. KELLEY: Amol.

12 DR. NAVATHE: Thanks, Tara and Shinobu, for a
13 very comprehensive set of reading materials.

14 So I have what may be a very simple question, and
15 I'm probably going to use all the wrong language, but
16 hopefully you'll help sort it out.

17 My understanding is you showed some of the data
18 around the basic benefit and the costs basically going up
19 for the direct subsidy. So there's kind of a shift from
20 the reinsurance to the direct subsidy. But the overall
21 contribution, in some sense, from the Medicare program is
22 going up, in part, at least in part because the premiums

1 are capped at 6 percent growth.

2 So those additional dollars that the Medicare
3 program is contributing, I was just curious, are those
4 coming from general tax revenues, or what is the source of
5 those funds?

6 MS. SUZUKI: Part D is financed by the SMI Trust
7 Fund general revenues. Oh, it's funded through the SMI
8 Trust Fund, which is funded through the general revenues.

9 DR. CHERNEW: The SMI Trust Fund.

10 DR. NAVATHE: Great. Thank you.

11 MS. KELLEY: All right. I have a question from
12 Robert. He says thank you for the excellent report. It
13 was mentioned that there's a large variation in Part D plan
14 bids related to the Inflation Reduction Act. The national
15 average bid also increased by 180 percent. He is trying to
16 understand if this was specifically referring to the
17 winners of the final bid as opposed to all bids, regardless
18 of whether the bid won or lost.

19 MS. SUZUKI: So the national average bid reflects
20 all plan bids, and it's enrollment weighted. That's what
21 determines the national bid, which is used to determine the
22 base beneficiary premium and the direct subsidy. So I

1 wouldn't offer it's winners or losers. It's just the
2 average. There were low bids and high bids, according to
3 CMS. We have not seen the bids prior to the demonstration,
4 but we don't know the exact distribution.

5 MR. KAN: So on this point, if you see one of the
6 slides, can we go to the slide where you showed the direct
7 subsidy jumping from \$30 to \$143, please. There are two
8 main sources of authority, and that explains why there is
9 such a wide variation. First and foremost, all the
10 actuaries have a guess as to what the direct subsidy will
11 be, and depending on who you talk to, yes, it's true, it
12 takes 10 actuaries to change a light bulb.

13 So you have that dynamic going on. On top of
14 that you have the out-of-pocket selection factor going from
15 \$8,000 down to \$2,000. How do you think about what, in
16 actual circles, we call induced utilization? So the
17 combination of that and a whole host of other variables
18 would explain the wide dispersion in bids, if that helps.

19 DR. CHERNEW: And the hope is once the
20 utilization experience arises, there will be much less of
21 that second part of uncertainty.

22 MS. KELLEY: That's all I have for Round 1,

1 unless I've missed anyone.

2 DR. CHERNEW: I think that's right, and I think
3 Stacie is the first in the queue for Round 2.

4 MS. KELLEY: Yes.

5 DR. DUSETZINA: I know that's a shocker. Thank
6 you so much for this excellent chapter. I always love
7 reading this chapter every year, and this one was a real
8 heroic effort, given how many changes have occurred and how
9 much you had to explain.

10 So I have a couple of very minor, kind of more
11 editorial things that I just wanted to note throughout and
12 then a few broader comments.

13 The first is just like a, this would be great
14 information because I don't think I know it. On page 33,
15 you talk about the premiums for higher-income individuals,
16 or have income-related premiums. It would be great to say
17 how much that is, or like a range for that. It's just
18 something that I don't know off the top of my head, but I
19 think it would be nice context for people to know.

20 On page 42, you mention the number of enrollees
21 who are high-cost enrollees who met the threshold with one
22 fill. And you said that that was more likely to happen for

1 people without LIS than with LIS. And I was kind of
2 sitting there scratching my head for a minute, trying to
3 figure out why that would be the case. And my guess was
4 that a lot of the high-cost LIS group is there because of
5 many, many drugs that they're filling. So as a proportion
6 it's lower. But it just kind of made me scratch my head.
7 So it might be worth pointing out that the way that you get
8 into that high-cost category could be because of many drugs
9 versus, you know, just one or two very high-cost.

10 On page 44, where you go through the price
11 indices, and 45, there are two data not shown pieces. One
12 is the generic index and then one is the net price index.
13 And I would if data were shown, just from a like wish list
14 of, you know, often when we see information on trends in
15 the Drug Price Index that it combines the brands and the
16 generics, so everybody is like, oh, drug prices don't go
17 up. So I think as much contextual information as we're
18 allowed to have in there, the better, even if it makes the
19 chapter a little longer.

20 To the broader comments, one is about the
21 expectations of the bids versus what actually happened, and
22 providing maybe a bit more context for readers. I could be

1 wrong about this, but one of the reasons I think that the
2 projection of costs was so far off of what actually
3 happened this year was partly because of GLP-1s and the new
4 indications and anticipation of spending. So they were
5 like how plans think about the uptick in demand for very
6 high-cost drugs with the cap that might be different than
7 how maybe CBO was thinking about that.

8 But I think it would be nice to maybe put a
9 little bit more context in there, to what extent we can,
10 about that. I know it is in the piece, but it kind of
11 feels like it comes pretty late. And I think that it sort
12 of helps to explain why that, in 2022, the estimate was so
13 different than what happened when we actually get to the
14 point of the bids.

15 To Gina's first Round 1 question about the
16 supplemental benefits, I think you all do a good job of
17 getting into the weeds there, but probably more detail in
18 that explanation, where you talk about how much you pay and
19 how much is counted towards your TrOOP would be nice.
20 Because it took me multiple spreadsheets for a while to try
21 to get the math worked out on this, including how the
22 deductibles get contributed and the co-insurance.

1 And it really is a problematic kind of function
2 of the new benefit design, the whole issue of if you have a
3 higher-cost drug and a co-pay, you can get to the cap
4 without spending \$2,000.

5 In some work that I've been doing, it looks like
6 that's going to have spillover effects on how many drugs
7 have co-insurance instead of co-pays. So that has real
8 implications for beneficiaries and how plans think about
9 coverage. So I think it's really important.

10 I also share the concerns about the standalone
11 PDP market, and I think that you do a nice job pointing to
12 the Premium Stabilization Demonstration project. I feel
13 like that really was needed in the case of the standalone
14 market because of how high those premiums are relative to
15 MA plans today, and also that that would be a huge
16 disruption for Medicare beneficiaries who are trying to
17 stay in the fee-for-service program. So I do really
18 appreciate that information that's in there.

19 And also, yes, the note about the lack of
20 benchmark plans. It seems highly concerning that there are
21 some places that only have one benchmark plan. So again, I
22 think it's important to monitor, as you all have said.

1 Absolutely phenomenal work. I love this chapter.
2 I look forward to reading it again in the near future.

3 DR. CHERNEW: You will get the opportunity.

4 MS. KELLEY: Gina.

5 MS. UPCHURCH: All right. Just to follow up with
6 my Round 1 question and building off of what Stacie just
7 said, I am concerned about allowing these supplemental
8 benefits to count towards a person's TrOOP. I do think it
9 can drive public pharmacy. I think it can drive the use of
10 more expensive medications when less expensive alternatives
11 are there. So I have concerns about it, and I want to go
12 on record as having stated that.

13 The second thing is about the MP3 program, which
14 is the Medicare Prescription Payment Program, that is
15 supposed to help people with expenses, you know, spread out
16 throughout the year. You know, I think it separates the
17 consumer even more from actual drug prices, and I do think
18 it will also contribute to polypharmacy and the use of
19 medicines when less expensive alternatives are there, and
20 potentially not even needing the medicine in the first
21 place, but it doesn't cost you anything, or it costs you
22 very little. So price sensitivity, I'm very concerned

1 about that, as somebody who has studied geriatrics and
2 medication adverse effects.

3 I am also concerned about the administrative
4 costs of it, because we have to pay for these plans to
5 implement. You know, what are they going to do when Ms.
6 Jones doesn't pay her insurance company a premium? Are
7 they going to go to her house? Are they going to kick her
8 off the plan? How is that going to work, and what are the
9 costs to the plans that are then borne by everybody else?
10 And also costs to the pharmacies that have to tell people
11 about this. So I just want to keep an eye on the Medicare
12 Prescription Payment Plan.

13 So I just came up with an article in the Journal
14 of American Geriatrics Society about Part D, and I'm very
15 concerned about the late enrollment penalty for people in
16 safety-net pharmacies, whether you use an FQHC, community
17 health center, rural health center, free clinic. You
18 thought you were at a government institution getting your
19 medications. The VA is creditable coverage, you know,
20 federal benefits, creditable coverage, but these safety-net
21 things are not creditable coverage. They are going to have
22 late enrollment penalties. And with penny pricing going

1 down because 340B is being exploited, and is messing it up
2 for some people, it means that more and more people are
3 going to have to probably turn to Part D, but the late
4 enrollment penalties are so big they are not going to have
5 access. So I really want us to keep an eye on that.

6 I do think there is abuse and spread of 340B
7 beyond its original intent, and I want us to keep an eye on
8 that. I don't want to throw the baby out with the
9 bathwater, for rural health centers, community health
10 centers, FQHCs, hospitals that have very expensive
11 medicines that people couldn't afford otherwise, that they
12 could pass on to people. But you have got to check on the
13 baby. You're not throwing out the bathwater but you want
14 to check on the baby, and we need to keep close eye on
15 340B.

16 Last two comments. When Medicare D began, they
17 said they were going to pay pharmacists to be part of a
18 team to make sure, there are two things with Medicare D --
19 improving access to medicines and medication
20 appropriateness. We have never really paid attention to
21 Medicare appropriateness. When I say "we," it's a
22 collective "we," not just we in MedPAC, but the benefit

1 itself. The medication therapy management services that
2 are out there, they're not that meaningful. They're with
3 people you're not in a relationship with. A lot of them
4 are call centers. They send you things in the mail.

5 So pharmacists were told it's going to be pay for
6 performance, but oh, by the way, you owe us money. And
7 they used to take to off up front, right. I mean, excuse
8 me. They take it off on the back end. It was called
9 clawback. Now, not because of the Inflation Reduction Act,
10 but because other laws, they take it off up front. So if
11 it really is pay for performance, you would think that some
12 pharmacies that are doing pretty well are getting payments
13 now on the back end, because they're doing such a great
14 job. I've not heard of one payment coming to a pharmacy
15 for doing a better job on these metrics. So that tells you
16 how meaningful that was, and what that really was. It was
17 just a fee to pharmacies, and that's the way to create
18 savings for other people, by stripping it out of the
19 pharmacies.

20 Are pharmacies getting any bonuses for their
21 contributing to patient care and to better outcomes? I
22 don't see it.

1 And the last thing, I just want to be clear,
2 because this gets used a lot, and we see it all the time.
3 We call them preferred pharmacies. They are preferred
4 because they are often vertically integrated. They don't
5 necessarily cost the plan less, and they don't necessarily
6 cost the beneficiary less. Mail order used to always be
7 less expensive. It is definitely not.

8 So for many plans, many people, it costs you more
9 to go to a preferred pharmacy, more to go mail order. So I
10 just think we just have to keep an eye on that. And they
11 do steer people to certain pharmacies, even though the
12 pharmacist can't steer people to certain plans. The plans
13 are definitely steering people to preferred pharmacies that
14 sometimes cost the consumer more, and we've got to keep an
15 eye on that.

16 Thanks for great work.

17

18 MS. KELLEY: Greg.

19 MR. POULSEN: Yeah, let me pile on with the
20 gratitude to Tara and Shinobu. This is great stuff. Great
21 report, clear, informative. I think this is the best
22 description I've seen of the IRA and its consequences, both

1 expected and unexpected, so thanks for that. It was great.

2 I think that, you know, with the Medicare
3 subsidies way up, Shinobu, you gave a number of different
4 ways of measuring that, and every one of them is eye-
5 popping and disconcerting, the plan bid increases equally
6 jarring. Attempts to stabilization are both expensive and
7 complicated. The number of out-of-pocket limit people --
8 the number of people that hit out-of-pocket limit up 15
9 times, those are big, big numbers.

10 The trouble with the PDP market and viability
11 options declining, there's a lot going on here that's
12 concerning, and then when we look at the potential eclipse
13 to -- or whatever comes next, because we don't know what
14 might just be around the corner, multiply these kind of
15 concerns, and we've just got a whole series of very
16 troubling things.

17 And it seems to me -- and I've been on the
18 Commission now for about three years, and I've looked for
19 the opportunity to talk about what the underlying issues
20 might be, and I think they're deeper than Part D. In fact,
21 if we look at the total Part D expenditures of \$128 billion
22 in 2023, but in addition to that, Medicare paid some \$33

1 billion for Part B drugs in addition to that -- and the
2 other thing that I don't think we have a great handle on is
3 drugs paid for in Part A and within DRGs, and hospitals
4 have spent roughly \$115 billion for drugs.

5 How many of those went into DRGs within Part A?
6 I don't know. Looking at my own organization and
7 extrapolating from that, it's tens of billions, though.
8 It's a lot of money.

9 So as we look at that, I think you could come up
10 with a fairly credible argument that we collectively --
11 HHS, CMS spends as much for drugs in Part A, B, C, and D as
12 they do for professional fees. I don't know if it's higher
13 or lower, but it's in that magnitude.

14 And when we look at the amount of effort that we
15 put into defining the amount that should be paid for
16 professional fees and all these ones that we talked about
17 earlier today that are far less money than this, it seems
18 like maybe we should take a different way of looking at the
19 underlying cost of medications, because they're enormous
20 and they're growing. And they're growing by far the
21 fastest. We all know that. They're growing by far the
22 most rapidly of any of the sectors.

1 But we just don't have a place to look at them
2 yet, and I wondered about talking about this in April. But
3 I'm not quite sure where it fits there either, so sorry for
4 taking us hopefully 20 degrees off and not 90 degrees off
5 of our approach here.

6 But the thought that I have is, as we look at
7 this, we don't look at any of the underlying cost metrics,
8 all the things we looked at in every other sector, which
9 brings me to another point.

10 When pharmaceuticals get discussed in many
11 venues, including sometimes here in MedPAC, we look at
12 drugs, defining their value from a clinical perspective or
13 what costs we may be avoiding by using those drugs. But we
14 don't do that for any of the other sectors we look at. We
15 don't define the payment to a neurosurgeon based on the
16 clinical benefit that she provides. Instead, we determine
17 the impact our payment has on supply of neurosurgeons or
18 physicians more broadly or hospitals more broadly or
19 nursing homes more broadly.

20 We look at the payments to hospitals based on the
21 underlying costs, and this morning, we concluded that
22 although we're actually paying less than the total cost to

1 provide the care, we won't materially harm the access to
2 hospital care, so that's what we're recommending.

3 And without understanding what the underlying
4 costs are for the pharmaceuticals that we provide, again,
5 as potentially the second or at least the third biggest
6 expenditure category in total that we have to deal with,
7 especially when the evidence is definitive that Medicare
8 pays far more, in some cases multiples more than the
9 federal governments and other countries pay for the same
10 medications, it seems like something that we need to put
11 our arms around in some way at some time. And I don't know
12 exactly how we should do that. It's not part of this
13 product.

14 And so again, I am grateful for the product that
15 we have here. I'm grateful. I should also say I would be
16 remiss to not go without saying I think it's very clear
17 that we should be in awe of the brilliant accomplishments
18 that pharmaceuticals have made. None of us would want to
19 be without what we have today. so I want to be very clear
20 on that. I'm not critical of that.

21 But I don't think that gives us a reason not to
22 expect that the similar accountability that we have for

1 every other sector, all of which also do marvelous and
2 good, capable work in behalf of our beneficiaries, I think
3 we need to find a way to get our arms around the benefits,
4 the costs, and the associated accountabilities that we
5 should have in the group, not just for the insurers that
6 are distributing those services, but for the underlying
7 manufacturers as well.

8 DR. CHERNEW: So I'm going to say something first
9 on this point, and then you can say something second on
10 this point.

11 This would be a wonderful retreat topic. I think
12 the issues of how to think about that and what to do is
13 important. So that's the first thing.

14 The second thing is one thing that makes the
15 prescription drug market different is the prevalence of
16 patents and the way we think about innovation and where we
17 think about payment versus cost.

18 Now, that does not mean that there's not
19 innovation in other sectors. As you know, I've been very
20 interested and concerned about how we pay for AI services
21 and a bunch of things. So it's certainly not the only
22 sector where that matters, but I would venture to say it's

1 probably the most salient in that sector.

2 And balancing your comment about we want new
3 drugs and we want innovation with your comment that we need
4 to think about what we're paying relative to cost is sort
5 of where the core conundrum comes in.

6 So I say this -- I hope we don't devolve into a
7 big discussion of that because, per your point, that's not
8 exactly what comes up in a status chapter, but to the
9 broader point, it is something that we need to -- I don't
10 know -- pick a gene or keep our eye on or think about.
11 That, I think, is in fact spot on, and we will just need to
12 decide how to go about doing that because that's a non-
13 trivial, analytic discussion.

14 MR. POULSEN: No, I realize that it's far from
15 trivial, and I also recognize that we don't have a natural
16 place for it to rest in our current rubric, and that's why
17 I had to figure out the least disruptive place to
18 potentially put it.

19 DR. CHERNEW: I surely made things worse.

20 Larry wanted to say something on this point, and
21 then I want to --

22 DR. CASALINO: Yeah, I want to, because Greg was

1 absolutely brilliant and tactful in the way he raised a
2 really important issue, so tactful, I want to make sure
3 that we're -- well, I'll be more blunt, right?

4 [Laughter.]

5 DR. CASALINO: I think, Greg, what you're asking
6 is should we do what we do in other sectors, which is try
7 to get some framing of how much does Medicare have to pay
8 for Part A, B, and D drugs to get the amount of innovation.
9 That would be nice to have. This is, of course, a much-
10 debated question, and there is literature on it but not
11 something that, at least in my time on the Commission,
12 we've talked about.

13 I think you didn't say this, but I think you mean
14 that there's no reason why we couldn't engage in looking at
15 that issue if we wanted to. And I think you were implying
16 that maybe we should, since it -- I agree. We've got such
17 fantastic drugs, and the pharmaceutical industry has done
18 an amazing job in getting antiretroviral drugs, anti-
19 coronavirus drugs, and others, many others.

20 Still, it's striking to a physician, I think, to
21 hear that, whoa, we're paying more for drugs than we're
22 paying for me, right? And, you know, probably those drugs

1 are worth more than me. Anyway, I think that's a blunt way
2 of saying that I agree with you.

3 DR. CHERNEW: And so we're going to move on. I
4 will point out we don't have a prescription drug fee
5 schedule. That other activity is part of a fee schedule
6 activity, which we don't have in this case. Other issue.
7 I'm not going to belabor it. Let's just move on to the
8 next person in Round 2.

9 MS. KELLEY: Brian.

10 DR. MILLER: Thanks. And for ease of
11 administrative operations, in order to reduce
12 administrative costs, I saved my on-point responses to now.

13 So on-point response to Lynn about pharmacies.
14 There was a nice Health Affairs article on pharmacy
15 closures showing net closures. From 2010, there were
16 16,132 pharmacies. They noted in 2021, there were 15,996.
17 So there is a net small difference, but that discounts a
18 lot of churn, which is extremely disruptive to
19 beneficiaries.

20 Independent pharmacies actually increased
21 slightly during that time by 3.5 percent, and that was
22 about half that marketplace. But, again, noting that churn

1 is, of course, disruptive. If you have one pharmacy in
2 your county and it closes and then five years later, one
3 opens, there is, of course, no net change in pharmacy, but
4 you did not have a pharmacy for several years.

5 To Gina's point about payer-provider challenges,
6 there is a giant gap in antitrust thinking about how to
7 address payer-provider vertical integration. It's
8 something which I recently laid out a framework for with my
9 colleague Kevin Hahm, who is the former head of the
10 hospital mergers section at the FTC.

11 On Greg's point, I agree that we should measure
12 drug costs in Part A. I disagree with the assertion that
13 it will make the fraction of hospital spending that much
14 smaller, such that pharmacy will bump up in terms of number
15 of market share of Medicare expenditures.

16 I'd also be cautious about us making innovation
17 measurements when it's clear that other organizations have
18 had trouble measuring product innovation. Product
19 innovation, such as reformulation, a lot of people might
20 poo-poo, but if your drug goes from Sub-Q to oral, that's a
21 big difference. If your drug goes from a tablet or a
22 capsule to a liquid, it might not seem like a big deal to

1 us, but if you have difficulties swallowing because you've
2 have a stroke or you have dementia or some other condition,
3 that reformulation is actually really important. So I
4 think that innovation is something that we should generally
5 be supportive of.

6 I'd also note that mortality is cheap. So we
7 want to be careful about encouraging too much frugality.

8 On-point responses done. I had some questions
9 about this chapter, which I wanted to say was amazing. I
10 had to have several cups of caffeine and -- I'm not going
11 to lie -- a little bit of Tylenol to fully digest it
12 because it was so dense, and that's an amazing
13 accomplishment, because this is a very hard marketplace.

14 So just a couple questions. I noticed that we
15 mentioned negotiation. Do you think that the IRA is going
16 to reduce innovation incentives for pharmaceutical product
17 manufacturers and developers?

18 MS. SUZUKI: I think we do provide some
19 information about potential impact on pharmaceutical
20 manufacturers, and we've looked at a couple studies that
21 looked at what impact it might have. I think there's a lot
22 of uncertainty about what exactly will happen in the

1 pharmaceutical manufacturers, depending on how the prices
2 compare to the prices they would have sold and the market
3 shares that they retain.

4 DR. MILLER: But I am asking about incentives for
5 innovation, which is new product development.

6 DR. CHERNEW: Go ahead. I will say something,
7 but you go ahead first.

8 MS. SUZUKI: We do note that it would likely have
9 effects on their revenues and could potentially impact
10 decisions about R&D and product line.

11 DR. MILLER: Okay. So I think we should probably
12 say that directly.

13 Another question, I noticed we used the word
14 "negotiation." My question is, do you think that
15 negotiation tied to an excise tax of 95 percent for
16 nonparticipation in the negotiation is, in fact, a
17 negotiation?

18 MS. O'NEILL HAYES: We use the name of the
19 program included in the law when referring to it.

20 DR. MILLER: I guess I would challenge the
21 assertion. I don't think that we should label it as a
22 "negotiation" because it is actually not really a

1 negotiation when we look at the details.

2 I think one of the things that we should note in
3 here is that IRA is using functionally centralized
4 administrative pricing through inflation rebates and what
5 is described as negotiation but is, in fact, not actually a
6 negotiation. And where we are potentially marking the
7 beginning of the transformation of the life sciences
8 industry, which despite the many challenges and problems in
9 regulatory and payment and occasionally IP arbitrage that
10 the industry -- parts of the industry has committed, is
11 actually one of the massive sources of innovation which has
12 transformed clinical care. Drugs for, say, so-called gold-
13 directed medical therapy and heart failure can prevent
14 people from getting hospitalized, can reduce mortality. My
15 colleague mentioned antiretroviral therapy. I presume he
16 was talking about HIV drugs, which transform a death
17 sentence into what is a chronic disease that is routinely
18 managed in the outpatient setting.

19 In other areas where we have centralized
20 administrative pricing, such as physician fee schedules or
21 hospital payment, we have essentially destroyed innovation
22 and have destroyed innovation in service delivery. If you

1 look at labor productivity growth in the hospital industry,
2 it has not existed for 25 years. That is a product of
3 government over-regulation and administrative pricing. In
4 contrast, during that same period, the pharmaceutical
5 industry has produced over 1,200 new drugs.

6 On to talking about the stand-alone PDP market, I
7 had a couple questions, and I share my colleagues' concerns
8 that the market is destabilizing, and that is bad for
9 beneficiaries, because I don't think we want to force
10 beneficiaries into Medicare Advantage plans if that is not
11 the right plan for them. They should have fee-for-service
12 being a viable option.

13 It can also be bad for independent pharmacies. I
14 think it is important that patients and beneficiaries have
15 some degree of choice.

16 I also know that many of us have expressed lots
17 of concerns about prior authorization being burdensome and
18 painful, and I agree. I think that process reform for
19 prior authorization, specifically record submission, for
20 example, with clear timelines could be very helpful. My
21 concern is that the push to eliminate prior authorization
22 could have -- in markets like this, could be problematic.

1 Do you think that eliminating prior authorization, as some
2 have proposed, could further destabilize the stand-alone
3 PDP market, which is already seeing skyrocketing premiums?

4 MR. MASI: Just to ask a clarifying question,
5 could you help us understand which proposal to eliminate
6 prior authorization?

7 DR. MILLER: We have expressed lots of concerns
8 about prior authorization and prior discussions over the
9 past year or so with the Commission for whether it is drugs
10 or items or services, whatever it is. Do you think that
11 potentially restricting prior authorization more could
12 further drive up stand-alone PDP premiums?

13 And I am not necessarily a fan of prior
14 authorization. I am just trying to understand the impacts
15 on stand-alone PDP plans.

16 MS. SUZUKI: So if I could respond, on the
17 utilization management in general, we have been generally
18 supportive of giving plans tools to manage spending,
19 particularly when they are, like now, managing a bigger
20 portion of the benefit.

21 In our recommendation from 2020, we did encourage
22 more tools, especially on the specialty side, to see

1 whether they could manage better if they had the ability to
2 differentiate preferred specialty drugs versus not
3 preferred because that was an area where it seemed like
4 everyone was charging one co-insurance, and it was
5 difficult to prefer a product over another.

6 So I think it might be a little bit different in
7 Part D where private plans are providing the service and we
8 give them some portion of the payment as a capitated
9 payment and we want them to manage. But CMS does review
10 the formularies to make sure that they are covering
11 necessary drugs and that they meet the standard.

12 DR. CHERNEW: I'm sorry. I want to try and
13 answer some of that question before you go to the next
14 part.

15 There's sort of two threads of what's going on
16 here. There's a status report part of this, which is
17 here's what's going on and here's what we see. Then
18 there's what we think is the normative conclusions in a
19 whole range of ways of aspects of that status.

20 At this stage, per Shinobu's response and I think
21 per the implication of your question, Brian, and where I
22 think you're going -- and you can say in a minute if I'm

1 right, I would agree with -- is there is a complicated
2 balance between allowing the tools for prior auth to get
3 efficient utilization and understand that that helps keep
4 costs down, which is broadly a good thing, versus a concern
5 that it's being applied in ways that are detrimental to
6 people's health and a whole bunch of things.

7 And so I think in the spirit of Greg's comment,
8 this is worthy of broad Commission discussion about where
9 it is. I don't think at this stage we've asked the staff
10 to weigh in on their normative position about policy. I
11 think we should have a discussion about the normative
12 policy ramifications of that, and I really relish having
13 that discussion. But we haven't taken a position beyond
14 what Shinobu said, which is the acknowledgment that these
15 tools do serve a meaningful economic purpose.

16 I hope that's helpful.

17 DR. MILLER: That's right. So part of the reason
18 I'm asking is the stand-alone PDP market is clearly
19 suffering, and if you want fee-for-service Medicare, you
20 have to buy a stand-alone PDP plan.

21 At the same time, the stand-alone PDP plan
22 market, which is already largely a commodity product, no

1 offense to the stand-alone PDP plan -- it's factual, it's a
2 commodity product -- now has a greater financial
3 responsibility. Just from the Part D redesign, Part D
4 redesign is a good thing for beneficiaries. So they have
5 more financial responsibility. They have limited tools
6 that they can use. You can restrict formulary, or you can
7 restrict networks. You can use more mail-in formulary.
8 You can encourage biosimilar use, which arguably they don't
9 necessarily always do a great job of. But there are
10 limited tools. UR, or utilization review, is one of them.
11 Yet at the same time, for an individual beneficiary, a
12 patient, a clinician, whether it's a pharmacist, doctor,
13 whether it's a pharmacy, utilization review frankly sucks,
14 because it's hard.

15 So the question is, if we're trying to ensure a
16 viable stand-alone PDP market, which I think we all want to
17 have, because we all want people to be able to have fee-
18 for-service as an option, yet at the same time we also
19 recognize that having an appropriate check to prescribing
20 habits and practices, what is the balance? How can we
21 parse that? It seems like one of the opportunities to
22 parse that is process reform for prior authorization, so

1 having more transparency, having more clear timelines at
2 least, right? Like, if you have a prior authorization
3 request, knowing what the time is, having an electronic way
4 which is simplified and integrated either into point-of-
5 sale pharmacy systems or electronic health records so that
6 you can eliminate administrative overhead and automate some
7 of that administrative process.

8 So in this case, technology could help us all,
9 and probably someone right now is working on a business or
10 several businesses related to this as we speak and discuss
11 this. So sorry to put you on the spot.

12 Another question I had is about the redesign,
13 which again, you know, makes sense, right? Because
14 beneficiaries had a huge doughnut hole.

15 When I saw the 180 percent number, it sort of
16 blew my mind. It seems like we all agree that that is a
17 problem.

18 And then I saw from the data that we presented,
19 that plan offerings decreased by 35 percent from 2024 to
20 2025. And if my caffeine-powered notes are correct, that
21 was 709 down to 464 plans, which is still objectively a lot
22 but is also a huge decrement.

1 And I guess my worry about this -- and I'm
2 curious what you all think -- do you think that this is
3 signaling a potential market spiral downwards? Because
4 again, like the 464 is a big number, but that's a pretty
5 big decrement.

6 MS. SUZUKI: This is something that we'll come
7 back to in the spring. I think in November, we sort of
8 outlined some of the mechanical aspects of the MA versus
9 fee-for-service that may be contributing to some of this
10 difference in how plan sponsors are bidding and how they're
11 able to use certain rebates from the Part C program. But
12 we can definitely continue this conversation because we are
13 talking about this in April.

14 DR. CHERNEW: Yeah.

15 DR. MILLER: And one final question regarding the
16 premium stabilization demo. Have we done any preliminary
17 work or do we have any policy thoughts as to what do we
18 think should happen after 2027 to avoid premium increases
19 when the demo expires? Have we started any workstream on
20 that?

21 MS. SUZUKI: So I think Mike mentioned earlier
22 that this is something that plans will learn as soon as

1 they start to get claims for the 2025. I think utilization
2 history is one of the big uncertainties they had, and once
3 they have that data, their bids may start to stabilize.
4 And that's when we may start to see whether there's
5 additional changes needed, that sort of thing.

6 DR. CHERNEW: Just quickly, we're about 15
7 minutes in here, and so I would just say there's a lot of
8 important stuff here, Brian, and you raised many of those
9 things. Right now, we feel like we're at the early stages
10 of the implementation of the IRA, and we're not trying to
11 draw any normative conclusions and think about what to do.
12 We're just trying to say as best as we can factually what
13 some of the issues are. So I appreciate you raising them,
14 but many of your questions are things that will be
15 happening later.

16 But, Kenny, I hope your on-point point is really,
17 really on-point because --

18 MR. KAN: Outstanding chapter. Thank you.

19 Best IRA primer, especially in describing the
20 first-order, second-order, and third-order effects.

21 For future status updates -- and I note the word
22 "future" -- can we look at the impact of innovation, both

1 in terms of launch of new -- launch prices of new drugs,
2 especially Lenmeldy is now costing four and a quarter
3 million dollars, and then the pipeline?

4 Thank you.

5 MS. KELLEY: Scott, did you have something on
6 this point?

7 DR. SARRAN: Yeah, just briefly. I really wasn't
8 going to have much to say about this chapter, because I was
9 still trying to make sure I digested it fully, and it's
10 truly excellent work, because it, among other things, made
11 it digestible.

12 But I'm just going to reflect for a moment on
13 some of our recent discussion, and I feel like we've had
14 some scope creep here in our discussion. So it's a Part D
15 update, lots of excellent work, lots of, again, material to
16 digest, but somehow this has become a discussion about, you
17 know, the potential intersection of pharma profit versus
18 innovation, of the role of the federal government in
19 regulation, of agnosticating, you know, down the road many
20 years about what's going to happen in a market that is
21 still responding to a very complex law that is going to
22 play out over many years.

1 And I would just urge us all to try to keep our
2 comments focused more on the Part D update, of which there
3 is a lot to -- again, a lot of great work, a lot of good
4 thinking to be had.

5 DR. CHERNEW: Yeah, to be clear, Part -- thank
6 you, and I agree with that, but I will say Part D status.
7 As I said, this is just status.

8 So, Amol, you get the next status comment if I
9 have my list here right.

10 DR. NAVATHE: All right. Thank you, Tara and
11 Shinobu, for a fantastic set of reading materials. Again,
12 echo the comments of many of the Commissioners that it's a
13 very, very complicated topic, and you've done a really
14 admirable job of putting it together into something that is
15 actually as condensed as it is. So thank you so much for
16 your efforts on that.

17 I actually have a question, and then I have a
18 comment. And my question is, in part, related to -- I guess
19 partly related to my Round 1 question. But as we're
20 looking at the kind of financials of the program, I noted
21 that we show historical program spending. I think the most
22 recent annual increase in program spending from '22 to 2023

1 that we show is around 11 percent or something like that.
2 And this discussion, the reading material -- discussion of
3 the reading materials as well as this discussion kind of
4 made me wonder, do we have -- do we or have others provided
5 projections of what we think overall program spending in
6 Part D will be in 2024 or was or, slash, will be, I guess,
7 in 2024, 2025, given the different changes in the IRA,
8 given product innovation with GLP-1s and other things like
9 that?

10 MS. SUZUKI: So I don't have the numbers off the
11 top, but the trustees provide projections going forward.
12 For 2023, the 11 percent growth partially reflects the GLP-
13 1 increase in use among the Medicare population. It was
14 also due to the IRA provision that made insulin copays to
15 be no more than \$35 and the vaccines that were free. Those
16 were not in plan bids, and I think this is noted somewhere
17 in the mailing material. But these were additional costs
18 that plans would incur that was not reflected in the bids.

19 So CMS provided additional subsidies to cover
20 those costs, and that's part of the reason why the basic
21 benefit was richer in 2023 but was not in the bids, and
22 therefore, there was additional cost that was added on to

1 the total.

2 DR. NAVATHE: I see. Okay. So that's super
3 helpful, but I guess it doesn't sound like we have
4 projections.

5 I'm partly just responding to the fact that it's
6 so multifactorial, right? There's changes in the
7 medications that are happening. There's changes in the
8 practice patterns. TrOOP calculation is changing. The
9 out-of-pocket cap is changing. There's so many things
10 changing.

11 So part of me was just -- and you can answer no
12 if we don't have it, but I was just kind of curious, like,
13 if there's projections that are trying to synthesize this
14 into what is happening to Part D spending overall in 2024,
15 2025, kind of going forward, that we've done or that others
16 have done, I was just kind of curious if we have some sort
17 of top-line sense of that.

18 MS. O'NEILL HAYES: I think the CBO and the
19 trustees' reports would be the best places to look. For
20 instance, I'm looking at the trustees' report from last
21 year. The new report will come out in a couple of months,
22 but, you know, they do make estimates. They have an

1 intermediate, a low-range, and a high-range estimates, and
2 they kind of walk through some of the various assumptions
3 that they include in those three different estimates. So
4 that gives you, like, total Part D expenditures where they
5 expect premium totals to be per capita spending, so on a
6 per-beneficiary basis. So you can see some of that detail
7 in there.

8 DR. NAVATHE: Okay, great. Thank you for that.
9 That's really helpful.

10 And is that also broken out in terms of how that
11 spending breaks out across beneficiary, across Medicare
12 program, and across plans, manufacturers, et cetera?

13 MS. O'NEILL HAYES: Not quite to that level.
14 It's primarily, like, Medicare's portion, but then it does
15 also include beneficiary premiums, what they would pay, but
16 it doesn't have, like, manufacturer and plan-level
17 spending. It's not aggregated that way.

18 DR. NAVATHE: Okay.

19 MS. O'NEILL HAYES: Or disaggregated, I should
20 say.

21 DR. NAVATHE: Well, so, thank you for that.

22 I think I'll give my comment now, which hopefully

1 I'll keep relatively brief. I think partly it is very
2 striking, like, how many different moving parts there are
3 here. The benefit design change obviously changes a bunch
4 of the incentives.

5 To some extent, I would find it helpful -- again,
6 I don't think it's necessarily for this chapter, this year,
7 per se, but there's some of these changes that I think,
8 from what I understand, we would think that some of them
9 are related to uncertainties, you know, based on things
10 like Kenny pointed out, you know, what he's calling induced
11 demand and what have you, that will likely lessen over
12 time. The uncertainties will lessen over time. And
13 there's other aspects that are kind of permanent changes
14 that are likely to impact the program.

15 It would be -- I don't know if it's possible, but
16 at some point, it would be nice to have like a table that
17 basically highlights which of these are related to this
18 kind of stability of learning versus what are pieces that
19 are kind of permanent, just to organize all the different
20 factors that are at play here, because there's so many.

21 That being said, my broad reflection are kind of
22 three things. One, I think it is notable that the Medicare

1 contribution, if you will, through the subsidy, total
2 subsidy is going up. And I think while in some ways, we
3 described this in the reading materials as well, the
4 response to some extent of this new benefit design is in
5 reflection upon how much less financial exposure or
6 responsibility that plans had, plan sponsors had starting
7 with kind of inception of the program all the way through
8 more recently. I think this change also did not mean that
9 the federal government suddenly stopped contributing nearly
10 as much. In fact, it was very striking to me in the
11 numbers that you provided that actually that number went up
12 pretty substantially.

13 Notwithstanding the other pieces that you're
14 talking about in terms of the premium stabilization
15 demonstration project and the insulin, there's so many
16 factors here. So I think that was one kind of a big
17 striking point.

18 I think also the way that you presented it kind
19 of brought attention to this complexity and the stability
20 of the market vis-a-vis MA-PD, vis-a-vis vertical
21 integration, the ACC risk score, like all those pieces,
22 again. The way you kind of highlighted that I think is

1 really fundamentally important, and I think it's great the
2 way that we have characterized that. And I know we've
3 talked about other work, and that's kind of on that topic.
4 And I hope that the Commission takes that on going forward.

5 Thanks.

6 MS. KELLEY: Okay. I have comments from Robert
7 and Betty here.

8 Robert says that unlike with the payment update
9 work, he likes the fact that we know the spend across fee-
10 for-service with the stand-alone PDPs and MA, including the
11 cost sharing. Hopefully, we can move closer to that kind
12 of model in the future with Part A and B, especially as it
13 relates to the annual payment updates.

14 And Betty says that she thinks this is great work
15 presenting such complex interconnected material so clearly
16 is masterful.

17 She wants to agree with Gina's comment on 340B.
18 She sees it as in our lane for consideration, and the
19 gaming of the program away from its original intent by way
20 of loopholes is very troubling to her. She appreciates
21 that that would be a separate line of work if undertaken in
22 the future.

1 Next, I have Cheryl.

2 DR. DAMBERG: I'm going to pile on and say what a
3 tremendous chapter this was. A lot to consume, but also
4 just so much content in there that's really valuable for
5 everyone in the policy community.

6 I am concerned about the decline in freestanding
7 prescription drug plans and, you know, really look forward
8 to the Commission continuing to monitor this and think
9 about the many factors, as Amol pointed out, that are
10 contributing to the destabilization of the market and, in
11 particular, the role of rebates and creating unfair
12 competitive advantage.

13 I want to plus-one on a comment that Gina made
14 about the steering that's going on within vertically
15 integrated organizations to preferred pharmacies and, you
16 know, our ability to try to monitor the spend and
17 comparing, you know, prices paid in those spaces versus
18 independent pharmacies or non-vertically integrated. I
19 don't know whether it's possible to do that. I'm not a
20 Part D expert, but it would be interesting to better
21 understand that, because I also have heard that
22 anecdotally.

1 You know, there were so many changes in this law,
2 and they're all going to have sort of different
3 consequences and intersect with each other. But I do think
4 it will be really interesting to monitor the changes plans
5 are making to manage the greater risk they're assuming and
6 whether that sort of plays out in beneficial ways or
7 potentially harmful ways. So just something to spotlight
8 moving forward.

9 MS. KELLEY: Larry -- oh, I'm sorry. Larry,
10 before we go to you, I think Stacie had something on this
11 point.

12 DR. DUSETZINA: Yeah. I completely neglected to
13 make a comment before on the issue around the MA-PDs versus
14 the PDPs, and I think Cheryl's comments are spot on there,
15 that even though we see this tremendous amount of variation
16 and high bids and premiums from the standalone PDPs, we
17 don't see MA-PDs responding in the same way. These are the
18 same companies. They have the same other external risks.
19 They just have rebates to buy down and keep the premiums
20 low.

21 And I think those artificially low premiums,
22 while, you know, I don't blame people for really being

1 excited about a zero-dollar premium plan or really rich
2 benefits, but they don't really create a sense that these
3 are -- you know, it's not like an apples-to-apples
4 comparison. It is really expensive to stay in traditional
5 Medicare versus being in MA, and I think this is something
6 that having the rebate dollars be able to buy down those
7 premiums creates this artificial sense that the benefits
8 are lower cost than they really are.

9 MS. KELLEY: Larry.

10 DR. CASALINO: It really is super, super work.
11 Can't say enough about how much you're including and how
12 well you organize it and how hard you try to make it clear
13 to us how the program works.

14 Actually, Stacie's comment leads very well into
15 what I was about to say. I think there's a good reason to
16 be concerned about destabilization of the standalone PDP
17 market and, therefore, really, of the Medicare, traditional
18 Medicare program, right, because if you can't get drug
19 coverage, you can't stand traditional Medicare, practically
20 speaking.

21 And we're going to be talking, I think, in the
22 future. You guys are going to be doing more work on

1 standalone PDPs and stabilization of that market.

2 I think there comes a time to not get lost in
3 technical details, right, and call a spade a spade. I
4 don't believe there is going to be a way to stabilize the
5 PDP market as long as Medicare Advantage plans are getting
6 MedPAC calculations, \$85 billion in extra payments a year,
7 some of which are used to create the zero-premium Medicare
8 Advantage prescription drug plans. As long as that's the
9 case, there's no competition. There's no way to stabilize,
10 really, the standalone PDP market.

11 So we can talk about technical things that can be
12 done, and that might help on the margin. But I think,
13 without kind of stepping back and looking at the big
14 picture, I think we'd be wasting our time talking about
15 stabilizing the PDP market if we don't consider that
16 faster. How can you compete with zero-premium plans?

17 Another way to say it is if you're a traditional
18 Medicare Advantage enrollee, you're paying extra taxes to
19 support the higher Part B premiums that result from the
20 extra payments to Medicare Advantage plans, and you're
21 paying for a PDP drug plan. So you're basically paying
22 your money twice, in two ways, through taxes and through

1 the paying for the PDP plan in order to stabilize the
2 market for the insurance product you're in, traditional
3 Medicare. And that is, I think -- I don't think I'm
4 exaggerating. I think that literally is the situation. I
5 don't think we want to lose track of that.

6 DR. CHERNEW: Okay. So despite all the various
7 things, we are perfectly on time. So thank you to you all.
8 Thank you to Shinobu and Tara.

9 I'm going to make a general overview comment
10 about all of this. The first point is -- and I will
11 emphasize again. I said it a few times. This is a status
12 chapter. We were just reporting the status. Many of the
13 comments pointed out a number of problems. So let me try
14 and put them into a few typologies.

15 There's a core issue with just prescription drug
16 markets and innovation, in general, and that's difficult,
17 and there's a lot of things there. And we can -- I think
18 it might be -- we will have in the April executive session,
19 a discussion about what things should be on the agenda for
20 next year, and we can put that in the queue. You guys can
21 say what you want about that. That's completely
22 reasonable.

1 There's an issue about a whole bunch of stuff
2 regarding things that the IRA did and what are their
3 impacts, and so I will take the blame here on the
4 understanding of our -- again, this is a Michael problem,
5 which is, there's a lot of Michael problems -- is that we
6 should wait and describe the set of things that were going
7 on and what we were seeing and do it in as little -- as
8 least normative way as possible for right now and then take
9 our stab if we want to say anything normative or say
10 there's a problem or not a problem at a later date once we
11 actually have some evidence to see how all the IRA was
12 playing out. So, again, I think it's a Michael problem
13 that we didn't decide to jump right in and start critiquing
14 a whole bunch of things with the IRA while we're still in
15 the middle of so many aspects of implementation of the IRA.

16 It may be, when we talk later, that you want to
17 jump into that sooner or later, and I'm all ears for when
18 folks want to do that.

19 And the third one that I will mention is this
20 issue of the standalone Part D market or, more broadly, the
21 interplay between Medicare Advantage and Part D. And I
22 think many of you said exactly what I believe, that it's

1 very hard to be outside of MA if your opportunities for
2 drug coverage outside of MA are problematic, and that is a
3 much more holistic view of things that we can discuss.

4 I think we should separate out what I would call
5 market function problems in Part D that we want to
6 stabilize. The risk adjustment isn't working. We need to
7 stabilize that part of things from other distortionary
8 effects, like MA plans are buying down Part D premiums, and
9 so it's just hard to get them to -- that's not a problem
10 that's, like, in the structure of the Part D market.
11 That's a problem that has to do holistically with how the
12 system is designed, to the extent that you believe it's a
13 problem. And, again, we can have that discussion.

14 And so, again, tomorrow we're going to talk about
15 the MA market and its -- I will emphasize, again, its
16 status, and I think hearing these thoughts are important
17 because they will play into discussions of which and when
18 we want to take up sort of this broad issue.

19 It's very easy, and I think everybody appreciates
20 -- and for those of you at home, I'm not sure you fully
21 appreciate the complexity of the chapter -- doing just the
22 status work to understand what's going on is challenging.

1 We have issues of how the rebates are playing out. We have
2 issues with the benefit design changes. We have, you know,
3 issues with -- there's a bunch of other stuff going on in
4 the IRA that we didn't talk a ton about here.

5 And so this is a mountain that we're at the
6 beginning of with a lot of different paths to get different
7 places, and I look forward to hearing from all of you about
8 which ones you think we should prioritize when and how we
9 should go at them, and then we will do that.

10 But for now, it's 3:25, which is exactly the
11 time. So we are going to take a five-minute break, and
12 we're going to come back, and we're going to go through our
13 discussion at 3:30, starting at the ambulatory surgical
14 centers.

15 So, again, thank you, and we'll be back in five.

16 [Recess.]

17 DR. CHERNEW: Okay, everybody. We are going to
18 go through the ASC work, and I'm about to turn it over to
19 Dan. I'm pausing slowly because I'm hoping at any moment
20 Kenny walks into the room and we can record his vote on the
21 IPF chapter. But I'm not seeing him. Dan, go ahead.

22 DR. ZABINSKI: Okay, it's been a long time since

1 I've done this, so I hope this is like riding a bike.

2 In this session, we will discuss a status report
3 on ambulatory surgical centers, or ASCs. For the broader
4 audience, a PDF version of the slides is available on the
5 control panel on the right side of your computer screens.

6 The topics we cover in this presentation include
7 background information on ASCs; fee-for-service Medicare
8 beneficiaries' access to ASC care; the growth in ASCs' fee-
9 for-service Medicare payments; and the change in the
10 quality of care in ASCs to Medicare beneficiaries.

11 This slide presents some background on ASCs to
12 provide some context for the rest of this presentation.

13 The general purpose of ASCs is to provide
14 outpatient surgical procedures that don't require an
15 overnight stay. The most common types of procedures
16 include cataract, gastroenterology, and pain management,
17 while knee and hip replacement services as well as
18 cardiology services increasing rapidly.

19 Also, in 2023, fee-for-service Medicare service
20 volume and revenue had large increases.

21 For most services covered under the ASC payment
22 system, CMS bases the ASC payment rates on the relative

1 weights from the outpatient prospective payment system, the
2 OPPS, which is the payment system for most services
3 provided in hospital outpatient departments, or HOPDs.

4 The general process of setting the payment rate
5 for a service under the ASC system is to multiply the OPPS
6 relative weight for that service by a conversion factor
7 that's specific to the ASC system.

8 The ASC conversion factor, however, is much
9 smaller than the OPPS conversion factor. Consequently, for
10 most services, ASC payment rates are 46 percent lower than
11 the analogous OPPS payment rates. These lower payment
12 rates for ASCs means that relative to HOPDs, ASCs are less
13 costly to the Medicare program.

14 Other benefits of ASCs relative to HOPDs include,
15 first, that ASCs offer efficiency to physicians because
16 they can customize their surgical environments and hire
17 specialized staff. For patients, ASCs offer lower cost
18 sharing, easier scheduling, and less time in surgery.

19 An overview of the status of ASCs in 2023
20 includes that the number of Medicare-certified ASCs was
21 about 6,300; 3.4 million fee-for-service beneficiaries were
22 served; the number of surgical procedures provided to fee-

1 for-service beneficiaries was 6.4 million; and Medicare
2 fee-for-service payments to ASCs were \$6.8 billion. Also,
3 the ASC payment rates have received an update of 2.9
4 percent in 2025, which is the same update that hospitals
5 received under the OPPI.

6 This slide indicates that ASCs had strong growth
7 in fee-for-service Medicare in 2023.

8 Regarding beneficiaries' access to ASC care for
9 2023, we found that the number of ASCs increased by 2.5
10 percent, which was slightly larger than the annual rate of
11 growth from 2018 to 2022.

12 In addition, the share of fee-for-service
13 beneficiaries served in ASCs increased by 5.1 percent and
14 the volume of ASC procedures per fee-for-service
15 beneficiary rose by 5.7 percent. The growth of both
16 measures was much higher in 2023 than the annual rate of
17 growth from 2018 to 2022.

18 Except for first-year Commissioners, we've shown
19 this figure before, but I still find it amazing.

20 This chart shows that even though the number of
21 ASCs has been steadily increasing, the geographic location
22 of ASCs is very uneven. Among states, the number of ASCs

1 per Part B beneficiary, which includes both MA and fee-for-
2 service, varies from a low of 1.3 ASCs per 100,000
3 beneficiaries in Vermont to a high of 35 ASCs per 100,000
4 beneficiaries in Maryland. A factor that appears to affect
5 the number of ASCs in a state is whether the state has a
6 certificate-of-need, or CON, law and how restrictive that
7 law is.

8 Also, even though Maryland has a CON law, it is
9 an outlier in terms of ASC concentration. The all-payer
10 global budget revenue model for Maryland hospitals appears
11 to be the driving force behind the high concentration of
12 ASCs in Maryland services provided in ASCs don't apply to
13 hospital global budgets.

14 There is also a difference in ASC concentration
15 between urban and rural areas, where urban areas are
16 defined as being in a metropolitan statistical area. In
17 2023, 94 percent of ASCs were in urban locations, and only
18 6 percent were in rural areas. From conversations with
19 industry stakeholders, we found out that an underlying
20 reason for this discrepancy between urban and rural areas
21 is that rural areas often lack the surgical specialists and
22 population density to support the ASC business model.

1 On this slide, we show differences between ASCs
2 and HOPDs in terms of the share of patients who have
3 certain characteristics. For example, we found that among
4 the fee-for-service beneficiaries receiving surgical
5 procedures in ASCs, 8.9 percent were dually eligible for
6 Medicare and Medicaid, while HOPDs had a higher percentage
7 of those beneficiaries, at 15 percent.

8 We also found that, relative to HOPDs, ASCs had
9 lower shares of fee-for-service Medicare beneficiaries who
10 were under age 65, indicating that they were eligible for
11 Medicare based on disability, and patients who were age 85
12 or older.

13 ASCs' growth in fee-for-service Medicare payments
14 has been strong in recent years, but in 2023 that growth
15 reached a new level, as Medicare payments per Part B fee-
16 for-service beneficiary rose by 15.4 percent in 2023.

17 Much of this growth in ASC Medicare payments was
18 from increased provision of relatively complex procedures
19 such as knee arthroplasty, hip arthroplasty, and
20 percutaneous implant of neurostimulator electrode arrays.
21 The increased provision of complex services was likely due,
22 at least in part, to CMS's decision to move some complex

1 procedures off the inpatient-only list.

2 Since 2012, the ASC payment system has had a
3 quality reporting program called the ASCQR. In recent
4 years, we have not presented data on ASC quality measures
5 because CMS had made substantial changes to the ASCQR
6 measures, which resulted in very few measures being
7 available for quality comparison across years.

8 For this year, though, the number of available
9 measures is still limited, but we believe there is enough
10 quality data to make useful comparison.

11 Specifically, the ASCQR now has data on four
12 outcome measures for 2022 and 2023 that measure the rate of
13 hospital visits within seven days after different types of
14 procedures. The data indicate there was virtually no
15 change in all four measures from 2022 to 2023.

16 An issue regarding ASCs that we've frequently
17 addressed in the Commission's payment adequacy work from
18 2010 through 2024 is that ASCs are the only health care
19 facilities that don't submit Medicare cost data. Some --
20 but I emphasize not all -- stakeholders have argued that
21 submitting cost data would be overly burdensome on ASCs
22 because they are small facilities.

1 However, other small facilities such as rural
2 health clinics, home health agencies, and hospices all
3 submit cost data. In addition, submission of cost data is
4 important. Without it, CMS cannot create payment rates that
5 accurately reflect ASCs' costs, and CMS cannot create an
6 ASC market basket that could be used to update ASC payment
7 rates. Also, while the indicators of ASCs' status are
8 strong, MedPAC cannot estimate fee-for-service Medicare
9 margins.

10 In response to the lack of cost data from ASCs,
11 the Commission has recommended that ASCs collect and submit
12 cost data.

13 A summary of the status of ASCs in 2023 is that,
14 first, the number of ASC facilities increased. Also, the
15 volume of ASC services and Medicare revenue rose in 2023,
16 with the growth in Medicare revenue accelerating. In
17 addition, ASC concentration varies widely among geographic
18 areas, so access to ASCs might be difficult in some areas.

19 Note, however, that services provided in ASCs
20 also can be accessed in HOPDs and, in some instances, in
21 physician offices. However, the cost to Medicare and
22 beneficiary cost sharing are always higher in HOPDs than in

1 ASCs.

2 Also, relative to HOPDs, fee-for-service Medicare
3 beneficiaries treated in ASCs are less likely to have
4 Medicaid coverage, be disabled, or be age 85 or older. We
5 also found that measures of quality did not change from
6 2022 to 2023. And finally, the lack of cost data from ASCs
7 prevents estimation of fee-for-service Medicare margins.

8 For today's discussion, we'll address the
9 Commissioners questions about the material covered today
10 and in your paper, and we would like to hear any
11 suggestions for future work.

12 Thank you, and we turn back to Mike for questions
13 and discussion.

14 DR. CHERNEW: Dan, thank you so much. I think
15 we're going to jump right into Round 1, and I think Cheryl
16 is first.

17 DR. DAMBERG: Thanks, Dan, for great work. I had
18 a question on Table 10.3. It was the table you showed in
19 your slide deck. There you note that duals are more often
20 getting the procedures in the HOPD versus the ASC, and I
21 was kind of curious, who do you think there is that
22 differential? Is it because these ASCs aren't located in

1 the areas where duals live? Are they steering those
2 patients away to HOPDs because of cost sharing issues?
3 What's going on?

4 DR. ZABINSKI: I'm not sure about the latter part
5 of what you asked, whether they're steering away or not. I
6 don't know. But I can say for certain that ASCs, you know,
7 I've seen these charts -- in fact, I made one once -- where
8 social risk factors, areas with high social risk factors,
9 low income, bad housing, low education, have low
10 concentration of ASCs than areas with higher income and
11 better risk factors have higher concentrations for ASCs.
12 So I think that's probably a driving factor of this result.

13 DR. DAMBERG: And I think it would be helpful if
14 you could put that context in the chapter. And I also note
15 on that table, while in the text you point out that there
16 are differences by disability, I didn't see disability in
17 the table, so I don't know whether you want to add that.

18 DR. ZABINSKI: I mean, under 65, that indicates
19 -- I mean, you know, what I should do is put under 65 and
20 like in parentheses, disabled.

21 DR. DAMBERG: Thanks.

22 MS. KELLEY: Tamara.

1 DR. KONETZKA: Thanks, Dan. I have three quick
2 questions. First, on page 15, when you were discussing
3 these lists of like inpatient-only procedures and how some
4 of that has changed over time, I guess I had a vague memory
5 of there being inpatient-only procedures, which makes
6 sense, but then you also reference these hospital
7 outpatient department-only procedures. And I'm wondering
8 if you know the rationale for that. Is there a perception
9 that if a procedure can be done in both places that it's
10 somehow safer, or that more complex people should be in the
11 hospital outpatient department?

12 DR. ZABINSKI: Yeah. In my viewpoint it's
13 because CMS kind of uses different logic on deciding what's
14 covered in HOPDs versus what's covered in ASCs. CMS, for
15 HOPDs they say everything is okay unless it look like it
16 shouldn't be there. And for ASCs it's like nothing is okay
17 unless we say it's okay to put it there. And generally
18 those two things overlap, but there's a small set, in this
19 case of 320 items, where there's not an overlap.

20 It's just the process that CMS uses to decide
21 what's covered in each setting. They don't use the same
22 method.

1 DR. KONETZKA: Okay. So you don't feel like
2 there's a translation to -- I'm sorry. I'm making you
3 speculate. But you don't think there's a translation to
4 sort of the perceived safety of doing something in the
5 hospital outpatient department versus in the ASC.

6 DR. ZABINSKI: As far as I can tell it's not
7 intentional. I've never seen anything where CMS explicitly
8 says that.

9 DR. KONETZKA: Okay, thanks. That seems --

10 DR. CASALINO: -- the clinicians feel that way.

11 DR. KONETZKA: But the clinicians may -- okay.
12 But they would feel that way about that set of services or
13 about basically a lot of --

14 DR. CASALINO: If someone starts having a heart
15 attack while you're doing their colonoscopy, they'd rather
16 you be in an HOPD than in their ASC.

17 DR. KONETZKA: And is that proximity to the
18 hospital then, to deal with these things.

19 DR. CASALINO: Partly that.

20 DR. KONETZKA: Okay.

21 DR. ZABINSKI: I mean, I'll add this. HOPD, if
22 it's on the inpatient-only list, it's not allowed to be

1 done in the HOPD. But CMS has an explicit covered
2 procedures list, a CPL, for ASCs, and it's, again, a little
3 bit different. And the construction of those two lists,
4 you know, have different guidelines.

5 DR. KONETZKA: Okay. Thank you. Two more quick
6 questions.

7 One is on the new quality measures, one of them
8 was screening for social determinants of health, sort of
9 indirectly related to the duals question that Cheryl
10 brought up. But are ASCs expected to do anything with that
11 information? What's the expectation, that they do a
12 screening? It seems like an odd role for them maybe, but
13 is there any expectation of what they are going to do with
14 that?

15 MS. KELLEY: Ledia, go ahead.

16 MS. TABOR: That is a new measure that CMS is
17 implementing actually across all of the quality reporting
18 programs, that it is measuring just basically -- it's
19 trying to ask providers to start screening for these
20 things, but there is no expectation that anything is done
21 with them yet. So kind of like a first step of asking
22 providers to start screening, with potential expectation in

1 the future that actions should be taken.

2 DR. KONETZKA: Okay. Thank you. Final thing, in
3 the chapter -- and I'm sorry, I know this question comes up
4 a lot, but when I read the chapter, my sense was, and I
5 think I just missed it, because in the presentation you
6 said one of the tables was about MA, or mixed MA and fee-
7 for-service. Just a general question of do we have a sense
8 of utilization of ASCs under MA separately?

9 DR. ZABINSKI: Not really. Here is one thing
10 that I do know, is that, what hit us, UnitedHealth, you
11 know, they're owners of Optum Health. Optum owns a ton of
12 ASCs. And my understanding is that's to get the MA, and
13 well, basically the managed care patients in general, to
14 use ASCs rather than HOPDs. But other than that, I don't
15 know.

16 DR. CHERNEW: There was a purchase, so Optum
17 bought SCA, Surgical Care Associates, and this will be the
18 subject of a ton of academic research about what happened
19 there. But a lot of that hasn't yet come to fruition.

20 MS. KELLEY: Greg, I'm sorry. I think you had
21 something on the inpatient-only.

22 MR. POULSEN: Yeah. I was actually trying to

1 sort of catch the eye of our physicians over here, because
2 you talk very clear experience that -- just to the point
3 that you were making, that when there's a patient who seems
4 to be at higher risk for whatever reason -- age, heart
5 conditions, anemia, I mean, almost anything -- they would
6 much rather have them right next door, in case something
7 goes sideways.

8 So I don't know how much good data there is,
9 although I think your table indicates that, if you look at
10 the age groups, for example, it's very clear. The over 85
11 are going to be much more likely to be at an HOPD than the
12 people that are younger.

13 I'm sure there's better data than I have at my
14 fingertips, but I suspect when we see it, and I suspect the
15 anecdotes would just reinforce the fact that clinicians are
16 going to be more comfortable when something looks like it
17 could be scary, including the physicians who are owners of
18 those ASCs.

19 MS. KELLEY: Lynn.

20 MS. BARR: Thanks, Dan. Great work. I really
21 enjoyed the chapter. Just two Round 1 questions. So the
22 Maryland story is great. I mean, you know, sure, let's

1 give them a capitated budget and see what we could do
2 elsewhere.

3 What was number two? So Maryland was like 30
4 percent, right, but what's number two?

5 DR. ZABINSKI: I know, let's see, Georgia, I
6 think.

7 MS. BARR: Do you remember their percent?

8 DR. ZABINSKI: Oh yeah, about 20.

9 MS. BARR: About 20.

10 DR. ZABINSKI: Yeah.

11 MS. BARR: So like 50 percent more.

12 DR. ZABINSKI: Maryland's so far ahead, nobody's
13 second.

14 MS. BARR: Okay. So 20 is like the rational
15 range out there, their unique payment model.

16 And then on quality, there was a quality
17 discussion you had about the data. Can you compare that to
18 HOPDs?

19 DR. ZABINSKI: Those measures, no. I don't
20 remember which measure it is. There is one measure that
21 overlaps with HOPDs.

22 MS. BARR: Just one?

1 DR. ZABINSKI: Just one.

2 MS. BARR: Could we add that one?

3 DR. ZABINSKI: Yeah, I could probably grab it,
4 yeah.

5 MS. BARR: And again, context is always so
6 important. Is that good or bad? I don't really know. So
7 if you have any further information to say, oh, this is
8 good, this is bad, or, you know, we don't really know
9 because we can't risk adjust it. Thank you.

10 MS. KELLEY: Paul.

11 DR. CASALE: I think a lot of this has already
12 been asked by others, around the differential use of ASC
13 versus HOPD for difference with dual eligible, age, et
14 cetera. And I agree that it's multi-factorial, and I
15 appreciate Greg's comment, and agree wholeheartedly that
16 decisions -- part of the decision, for sure, is around
17 clinical risk.

18 So is it possible to get any data, whether it's
19 using the HCC scores or something to get a sense of the
20 clinical risk of the beneficiaries, and see if there's a
21 difference between those treated in ASC versus those in
22 HOPD.

1 DR. ZABINSKI: Yeah. Let's see, a couple of
2 things on that. Years ago -- I've been doing ASCs for a
3 long time, even before the Commission; I don't know you
4 knew that -- I've been doing ASCs a long time. And I used
5 to have a partner, Ariel Winter, who always -- occasionally
6 would do that, do a comparison of HCC scores for ASCs
7 versus HOPDs. But I also did do one not specifically for
8 this chapter but for site-neutral work that we did a couple
9 of years ago.

10 So yeah, we have something fairly recent on that,
11 but it's always been the case that, yeah, the ASC patients
12 look a little healthier than the HOPD patients.

13 MS. KELLEY: Amol.

14 DR. NAVATHE: Thanks, Dan. I have what may be a
15 bit of a ticky-tack question, but hopefully it's
16 straightforward.

17 In one of the footnotes about cost sharing you
18 note that there is not a limitation on co-insurance for
19 ASCs, like there is in HOPD, and there is a subset of these
20 procedures where the co-insurance can actually be higher.
21 And these are so-called device-intensive procedures.

22 So what I was wondering there is while the cost-

1 sharing for the beneficiary varies for these, the payment
2 that's going to the facility and the payment that's going
3 to the physician, that's not going to vary. Is that right?
4 Meaning relative, I guess, to what would otherwise be the
5 HOPD-ASC difference. Only the cost sharing piece that's
6 changing.

7 DR. ZABINSKI: That is correct.

8 DR. NAVATHE: Okay. Thanks.

9 MS. KELLEY: Okay. I think that's all I have for
10 Round 1, unless I've missed anyone.

11 DR. CHERNEW: I think Round 2 is going to start
12 with Brian.

13 MS. KELLEY: Yes. Go ahead, Brian.

14 DR. MILLER: I'll be brief. Great chapter.
15 Seems to be very interesting focus factory. I notice a
16 couple of things. One is I think we should explore as a
17 Commission recommending -- and we don't have to do this
18 right now -- explore the potential of suggesting
19 elimination of the inpatient-only list. That seems to be
20 regulatory definition regarding the practice of medicine,
21 which seems unusual, and inhibits clinical innovation,
22 which we desperately need. As I have mentioned before on

1 this topic, I am opposed to cost requirements, small
2 business, and it's one of the few small businesses left in
3 health care.

4 I think that there is another payment policy
5 opportunity for us here for site neutrality with ASCs, and
6 not just ASCs versus HOPDs but ASCs versus the physician
7 fee schedule, or the PFS, and to think more dynamically,
8 because often we think about site-neutral as decreasing
9 from one fee schedule to another, which makes all of us
10 budgetary nerds feel good, which is also not necessarily
11 entirely realistic. Maybe the answer is splitting the
12 difference to encourage neutrality of procedures across
13 clinical sites, and then where clinicians feel it's most
14 appropriate would then perform them.

15 Some people might accuse me of suggesting site
16 neutral lite. Thanks.

17 MS. KELLEY: Scott.

18 DR. SARRAN: Excellent work, Dan. So a couple of
19 quick observations and a couple of quick sort of
20 suggestions. I think we want to acknowledge that by and
21 large ASCs represent a remarkable success story in American
22 medicine. The incremental improvements in convenience for

1 the patient are huge. In and of themselves, as I think all
2 the data suggests, when selection is appropriately managed,
3 as it is typically by the physician, safety is quite there.

4 I think we do have to acknowledge our concerns,
5 appropriate concerns about appropriateness, particularly
6 when it's a physician-owned center and you've got an
7 obvious potential conflict of interest. So I think that's
8 an aside, but again, convenience, safety, in some instances
9 out-of-pocket costs are lower. Physician productivity is
10 higher, and that's not a small or insignificant issue, as
11 well.

12 So again, remarkable success story.

13 Yet we constantly, I think, I certainly do here,
14 hospital execs complain about, justifiably perhaps, about
15 ASCs cherry-picking, if you will. It's a value-laden term,
16 but I think we know where they are coming from. And there
17 is, of course, a reality to that, right. The hospitals get
18 the sicker, more complex patients and have a higher cost
19 structure, versus the ASCs serving safer, simpler patients,
20 in ways that are measurable, in ways that are not
21 measurable, and have a lower cost structure.

22 But I think where we want to keep going with this

1 is not to hurt the ASC sector in order to level that
2 playing field, but rather to ensure that hospital
3 outpatient departments are appropriately compensated for,
4 again, an older, sicker, more challenging population and a
5 necessarily higher cost structure, because of the complete
6 level of services they have to have immediately available.

7 So I think we just want to kind of capture that,
8 that our goal is not to artificially level the playing
9 field by penalizing ASCs.

10 So my suggestions in terms of next bodies of
11 work, I think we absolutely need cost data. As Mike
12 pointed out, and others pointed out, it's not undoable.
13 It's not unnecessarily burdensome to supply cost data, and
14 neither, of course, for us to reasonably opine on
15 recommendations for updates. So I think that's for sure.

16 I think ongoing work, and there is some underway,
17 about capturing appropriateness measures, again, you know,
18 particularly physician-owned ASCs. There is so much
19 potential conflict of interest. That makes sense.

20 I think this also points back to the site-neutral
21 work. We've pointed back there several times today. This
22 is one more reason to keep going down that road.

1 And, as was earlier discussed, I think, although
2 this is going to be a longer-term project, understanding
3 hospitals' cost structures and contribution margins as they
4 differ between outpatient and inpatient will be important
5 long term for us to add the most value we can add about
6 these different sectors.

7 Thanks again, Dan.

8 MS. KELLEY: Tamara.

9 DR. KONETZKA: Thanks. My suggestions are really
10 just sort of emphasizing or reinforcing things that you
11 already mentioned in the chapter, that I think are
12 particularly important, or maybe pushing those a little
13 bit.

14 One is I do think, especially as the conditions
15 treated in ASCs change over time, I think it's really
16 important to harmonize these quality measures across
17 hospital outpatient departments and ASCs. You know, it
18 speaks to appropriateness, but we really need to be able to
19 compare outcomes across the two settings.

20 Also, I would suggest we sort of monitor these
21 riskier procedures, even if they are now a small percentage
22 of what's being done in ASCs, but as they start to grow.

1 So I immediately reacted to the growth in cardiology, still
2 small but growing fast. And, you know, even if there's not
3 sort of the numbers to really put that in a quality
4 measure, I think we should sort of keep looking at those
5 numbers over time, and see, as the number of conditions and
6 as the sort of riskiness of conditions treated in ASCs
7 grows, do we see quality changes or outcome changes on
8 those margins.

9 And then my third point is that you had a nice
10 description of the literature on the effect of ASCs on
11 hospitals. Some of that literature is kind of old. I
12 think it's really important, and I'd love to see us
13 continue to monitor that. Not that we'd want to not
14 encourage ASCs, if they can do these things more
15 efficiently. But if we, for example, start to see a lot
16 more cardiology procedures performed in ASCs, and
17 cardiology, as we know, is a sort of really profitable area
18 for hospitals, I'd like to just be able to sort of monitor
19 any research that comes out or the numbers that we have on
20 how this seems to be interacting with hospital
21 profitability over time.

22 And finally, I agree, we need cost data. Thank

1 you.

2 DR. CHERNEW: I just want to say one thing in
3 response to that, and I think it's very important, and
4 Greg, maybe you'll jump in, or Robert. Don't assume that
5 ASCs are somehow different from hospitals in an ownership
6 sort of way. So there is a version in which a hospital
7 system could have an ASC and an HOPD, in a bunch of ways.
8 So there's a distinction between, our fee schedules are a
9 reflection of how we paid for things in the past, and there
10 certainly are a lot of independent ASCs. That comes up in
11 the chapters a lot, independent ASCs. But there are also
12 complicated connections between them.

13 I think the point about the interplay between
14 ASCs and hospitals, and for that matter, physician markets
15 and stuff, is actually quite important. I'll say more
16 about that at the end. I just wanted to say that now
17 because I do think there's some connection.

18 MR. POULSEN: Since you sort of invited that, I
19 will jump in and say yeah, we have both. And that's why I
20 know for certain that the patients who show up in the ASC,
21 they may end up with the same diagnosis, but the patients
22 do not look the same. And the patients that are, I don't

1 want to say more complicated because they aren't always, to
2 Paul's point. They don't always look more complicated.
3 But to the clinician who's seen them, they see risk factors
4 that say, you know, I really would feel more comfortable
5 with more backup.

6 So even though we, as a system that has both, but
7 also for many of these people has insurance
8 responsibilities, we would like to see them in the lowest-
9 cost environment. So in some ways we're agnostic as to
10 where they end up, and they tend to filter based on
11 clinical need in a way that is not simple. It wouldn't be
12 easy to predict in advance.

13 But there's no question that the patients that we
14 get in the HOPDs are noticeably likely to be more
15 expensive. Forget the cost of the ASC versus the HOPD.
16 The cost to the patient and the needs that they have, the
17 likelihood that something requires an extended period of
18 time in recovery or something else, tends to be different
19 between those two, and I don't know how to solve for that,
20 except to say that they are not the same.

21 MS. KELLEY: Paul, did you also have something on
22 this?

1 DR. CASALE: Yeah. A lot of great conversations.
2 Just on point to a couple of things. To your point,
3 Michael, which I agree with, there are a lot of
4 partnerships between hospitals and independent practices.
5 I think there is also a growing partnership between private
6 equity and private practices. I think you need to also be
7 tracking that, as well, as it relates to activity in ASCs
8 versus HOPD.

9 But my original point was -- and Scott, I think
10 it's an important point about appropriateness -- having
11 worked in cardiology on this a long time, the
12 appropriateness criteria is pretty tricky. It's not hard
13 to, or it's challenging to sort of identify and track. And
14 it's one, it's the appropriateness of the procedure, and
15 then you may have also been alluding to appropriateness of
16 it being in an ASC versus in an HOPD. So I think those are
17 important points, but I think we certainly should try to
18 track that data if we can. But it can be challenging.

19 MS. KELLEY: Josh.

20 MR. MASI: Lynn, did you have a comment on this
21 point?

22 MS. KELLEY: Oh, I'm sorry.

1 MS. BARR: I was just going to say, my experience
2 with hospitals is that there were a lot of joint ventures
3 with ASCs. So I'm not really sure how we're even defining
4 hospital ownership, because when you do a joint venture
5 with physicians on an ASC, you do not own that ASC. The
6 physicians will do what they wish. So I think that it's
7 complicated and not clear.

8 MS. KELLEY: Josh.

9 DR. LIAO: Dan, I'm also one of the newer
10 Commissioners, and I did not know you've been working on
11 ASCs for a while, but now I do, and I appreciate you for
12 it, and the good work that's in this chapter.

13 I just want to underscore a few things, a few
14 things other Commissioners have mentioned. First, I also
15 think while we want to avoid bargaining where we can, I
16 think cost data is critical, for reasons that Scott and
17 others have described, and I echo some of the things that
18 Greg mentioned earlier, about having kind of symmetry
19 across different sectors and care sites.

20 The second thing is I also agree with Tamara and
21 others about kind of the more comparative data we can have
22 for ASCs and hospital outpatient departments, the better.

1 My last comment is really around kind of seeing
2 the emphasis on quality measures, what CMS is doing to
3 increase those measures, some of the directions you've
4 pointed to in the chapter, which I think are good, in
5 particular around the social drivers, recognizing that SDOH
6 1 and 2, which I think are those two measures that Tamara
7 asked about, are not, to my knowledge, completely used
8 across programs, hospital IQR, and thinking about them in
9 other programs. So I think having that comparison will be
10 good, particularly because of the findings you showed
11 related to kind of the lower likelihood of treating
12 disabled Medicaid-insured and older Americans.

13 And then the final thing is I was thinking a lot
14 about the kind of procedures you showed in the chapter, eye
15 procedures, spine injections, spine procedures, joint
16 replacement, cardiology, and a lot of those are preference
17 sensitive. So just to add to that idea of appropriateness,
18 I wonder if there is a way to kind of signal or explore the
19 potential for kind of shared decision-making. So again,
20 not particularly why, but I think of analogs like ACO
21 Quality Measure 6, which is like a general shared decision-
22 making.

1 There is a CTM-3 measure, that is used in BPCI
2 and other programs related to kind of transitions of care,
3 moving between care sites. And then certainly there are
4 early analogs with lung cancer screening around using
5 decision aids particularly. But I think using claims-based
6 appropriateness with some shared decision-making could
7 help, particularly for these procedures we see there.
8 Thank you.

9 MS. KELLEY: Larry.

10 DR. CASALINO: Yeah, Dan, one thing I always
11 enjoy in your presentation is your sense of humor, because
12 at this time of day it's much appreciated.

13 Three quick points, one in terms of cost data. I
14 don't know if we've talked about this before, but there are
15 ASCs that are relatively small businesses, right. They're
16 standalone, one physician runs one ASC. That doesn't mean
17 they're poor. But a lot of ASCs, and I don't know if it's
18 the majority now, but some, a very substantial amount, are
19 owned by large corporations, and in some cases PE-backed
20 large corporation. So the idea that it's too burdensome
21 for them to submit cost data is about as ludicrous as it
22 could possibly be. I thought this was what private equity

1 firms are really good at. But oh gee, we can't do that.

2 So one possible approach to a recommendation
3 could be, as we have been doing, ask for cost data, but
4 emphasize that for a lot of ASCs, part of organizations
5 that are big, they are not like these tiny, mom-and-pop
6 ASCs, and they should be able to do this in their sleep.
7 They just don't want to do it, for obvious reasons.

8 I think for standalone ASCs, it could also be
9 required, but maybe there could be some longer time frame
10 before that would happen. I don't think we want to be
11 driving small ASCs out of business with overly burdensome
12 things, but we could give that more consideration and
13 certainly could postpone it somewhat.

14 Second point about HCC scores, just a minor
15 point. So I think you mentioned that HCC scores have
16 generally looked better or lower, or risk scores have
17 looked lower for ASC patients than HOPD patients, which is
18 fine. But I suspect that to the extent that MA is
19 preferentially referring patients, or preferentially going
20 to ASCs, that would make the risk scores higher, right. So
21 the fact that the HCC scores are generally lower, they
22 would probably be even lower if they were coming out of

1 traditional Medicare where there is less diagnosis
2 recording.

3 And the last point, in terms of site neutrality,
4 clearly there's cherry-picking going on, and some of it is
5 financial. So dual eligible are more likely to get sent to
6 the HOPD. That's not surprising. That's the way the whole
7 health system works.

8 But cherry-picking, clinically, that has kind of
9 a bad sound to it. But actually, in this case I think it's
10 actually a good thing. I think this is a situation in
11 which, for individual patients, I think physicians probably
12 are much better risk adjusters than HCC scores. They can
13 tell pretty well who is more likely to have problems.

14 And even, as Greg, I think, said earlier, even if
15 you own the ASC, you really, really, really don't want
16 something bad to happen to the patient in the ASC you own.
17 Even if you're not an altruistic physician, there are a lot
18 of reasons not to want that.

19 So I think the clinical cherry-picking is not
20 necessarily a bad thing. But I've been a very strong
21 proponent of site-neutral payments, but I think to the
22 extent that it is the case that more complicated people,

1 for whatever reason, are more likely to wind up in HOPDs,
2 that needs to be taken into account, I think. So just to
3 say if ASC rates are lower, payment rates are lower than
4 the HOPD payment rates for colonoscopies, that's how HOPDs
5 should be paid, that might be too radical. On the other
6 hand, I wouldn't throw up my hands and say, "Oh God, this
7 is an unsolvable problem. We can't do site-neutral." I
8 think there's got to be a not-very-difficult way. It would
9 be approximate, there's no way for it to be precise, to give a
10 bit more margin or a bit higher payments to HOPDs, assuming
11 that they're higher risk patients, even though it probably
12 can't be precisely measured.

13 But that difficulty, I think, should not be
14 permitted to stand in the way of moving towards site-
15 neutral payments.

16 MS. KELLEY: Stacie.

17 DR. DUSETZINA: Great. Thanks. To Larry's point
18 just then about thinking about the differences in patient-
19 seeking services, not to suggest our Medicare safety-net
20 index would fix everything, but that would be another good
21 example where having those dollars flow to the places
22 taking care of low-income beneficiaries would potentially

1 help out with some of the challenges.

2 Dan, this is fantastic work. I especially
3 appreciated the quality measures section, and was thinking,
4 when looking at Table 10.8, the measures that are currently
5 available, how incomplete they are, not all that helpful
6 for most people and most of the services, or even most of
7 the centers, when you think about the single services that
8 they're providing. Like having a patient burn or fall
9 might not be quite as reasonable if you're thinking about a
10 bunch of cataracts, things like that.

11 So I really appreciated the idea of these
12 additional measures and the suggestions that were made, and
13 I think things like the more global measures, where you can
14 compare across sites of care are really important, and I do
15 hope that they eventually get adopted, especially noting
16 the pieces you picked out around infections and then the
17 guideline-related outcomes measures for specific types of
18 procedures. I think those are just really mission
19 critical, and without them it feels like we don't have a
20 really good handle on quality, or even comparative quality,
21 on measures that actually measure to patients seeking these
22 services.

1 Excellent chapter. I really appreciate it.

2 MS. KELLEY: I have a comment from Betty, who
3 says that this is nice work, and she really appreciates it.
4 She strongly supports the comments on cost data collection
5 and also quality outcome reporting. Beneficiaries can't
6 easily discern this information. Why isn't such reporting
7 a condition of participation? If you want to be reimbursed
8 by Medicare, you need to play by the rules applied
9 throughout the rest of the U.S. health system.

10 I think that is the end of Round 2. Oh, I'm
11 sorry, Cheryl, please go right ahead.

12 DR. DAMBERG: Sure. I just wanted to add to what
13 Stacie just said around the quality measures. You had
14 noted appropriateness measures. So those are guidelines
15 concordant. But I think it would be nice to do some
16 signaling to CMS to kind of expand the development of
17 appropriateness measures, criteria, around a lot of these
18 different procedures, to get at whether this is high-value
19 or low-value care.

20 DR. CHERNEW: Okay. I'm going to make one
21 comment, and then I think we'll go to Kenny to wrap up the
22 vote.

1 So a few things. This has been a great
2 conversation. Dan, it's terrific work, so I very much
3 appreciate it. My general take on this is as follows. The
4 first part is we don't want to ossify the delivery system
5 because of the idiosyncrasies in our fee schedule. We need
6 to allow there to be some version of innovation when you
7 can do things safely in other places. I think that's one
8 type of innovation that really is both important and is a
9 good aspect of the health care system.

10 On the other hand, we certainly worry about if
11 bad quality is being delivered in those places. There were
12 some comments about that. And to Tamara's point, which I
13 think is spot on, there are connections between these
14 systems. So you could destabilize, what works in a
15 particular case, could destabilize whole other parts of the
16 system, based on how we set the payments up for other parts
17 of the system.

18 So there are a few sort of broad problems. One
19 of them is setting the payment for ASCs is hard because, as
20 Greg pointed out, the case mix stuff is just really,
21 really, really challenging. And we struggled with that
22 when we did aspects of our site-neutral work, in a whole

1 range of ways, and I think we will continue to struggle
2 with that aspect of the case mix thing.

3 The case mix thing also makes site-neutral type
4 payments also, generally speaking, hard. If you thought
5 that the sorting was really just reflecting different
6 cases, the notion that it's a common service and your site-
7 neutralizing payment for the same thing doesn't apply. And
8 we have struggled with how to do that, in a range of ways.
9 Which is why, when we try and address those types of
10 issues, we would do that in a broader, more holistic view,
11 and that's even before talking about the role the physician
12 fee schedule plays, acknowledging the heterogeneity amongst
13 ASCs.

14 There is going to be a bunch of academic research
15 in this area, that I think several of you pointed out. We
16 should continue to follow it, and you know that I'm going
17 to say this -- yay. We do try and rely heavily on the
18 academic work to understand what's going on. There's
19 other, what you would call statistical identification
20 strategies to sort through, like what's happening at market
21 levels, when these types of things are entering in. So we
22 will continue to do that.

1 So ASCs, I think in some ways, are the tip of the
2 spear of a range of other types of services that are moving
3 into new settings, freestanding infusion centers, to name
4 one. I think technology, which is amazing, has enabled us
5 to do things safely in nontraditional settings. But the
6 dynamics of how we think about that are really challenging
7 the way that we've set up our fee schedules and what we can
8 do and what we can observe.

9 And I will just say, editorially, it's one reason
10 why I've been a big proponent of population-based payment
11 models, where you allow organizations to do all of this
12 sorting without trying to figure out exactly who should be
13 where, or measuring the exact quality of specific things.
14 Because the other problem with quality measures is you
15 might then cherry-pick who -- I won't say cherry-pick --
16 the sorting might reflect where the risks are in ways that
17 may or may not be appropriate.

18 So I think we do want to have some level of
19 flexibility in the system, but right now we are having a
20 discussion, as we always do in January, that could end up
21 being, by the way, the fee schedules go.

22 So we will save these broader conversations for

1 what I will say broader discussions that will be
2 prioritized with a whole bunch of other potential broader
3 discussions that we would have.

4 So with that said, as a matter of sort of
5 housekeeping, Kenny, you had to step out when we were doing
6 our vote on the inpatient psych stuff. So I think Dana is
7 going to say your name, and then you get to vote.

8 MS. KELLEY: Okay. So voting on the
9 recommendation that reads:

10 The Congress should eliminate both the 190-day
11 lifetime limit on covered days in freestanding inpatient
12 psychiatric facilities, and the reduction of the number of
13 covered inpatient psychiatric days available during the
14 initial benefit period for new Medicare beneficiaries who
15 received care from a freestanding inpatient psychiatric
16 facility, on and in the 150 days prior to their date of
17 Medicare entitlement.

18 Voting yes or no, Kenny?

19 MR. KAN: Yes.

20 MS. KELLEY: Thank you.

21 DR. CHERNEW: And now we feel like things are
22 clean. We've got all of our boxes checked. And there's

1 nothing like having all of your boxes checked before you go
2 to dinner.

3 So we are now going to -- sorry, I was having a
4 heart attack.

5 DR. NAVATHE: He did say yes.

6 DR. CHERNEW: Yes, as did everybody. We are
7 going to now adjourn, but first, for those of you at home
8 that want to chime in, please let us know your thoughts.
9 You can do it at meetingcomments@medpac.gov, or otherwise
10 reach out to us and give us your feedback. We do
11 appreciate it.

12 So again, we are adjourned, and we will be coming
13 back tomorrow morning, 8:30, starting with Medicare
14 Advantage. So there we go. Thank you all.

15 [Whereupon, at 4:23 p.m., the meeting was
16 recessed, to reconvene at 8:30 a.m. on Friday, January 17,
17 2025.]

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, January 17, 2025
8:30 a.m.

COMMISSIONERS PRESENT:

MICHAEL CHERNEW, PhD, Chair
AMOL S. NAVATHE, MD, PhD, Vice Chair
LYNN BARR, MPH
PAUL CASALE, MD, PhD
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P R O C E E D I N G S

[8:30 a.m.]

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DR. CHERNEW: Hello, everybody, and welcome to our Friday morning MedPAC session. We have two really important chapters, and we're going to start with a really, truly outstanding voluminous body of work that we've been doing for a long time on Medicare Advantage.

And so for the status report presentation, I think we're starting with Stuart.

MR. HAMMOND: Good morning. This presentation provides an update on the status of the Medicare Advantage program. The audience can download a PDF version of these slides in the handout section of the control panel on the right side of the screen.

In today's presentation I will present our analysis of the latest data on MA enrollment, plan availability, and MA supplemental benefits. I'll also present an overview of the structure of the MA market and discuss our ongoing concerns regarding the MA quality bonus program. Andy will then introduce MA plan payment policy and provide an update on the trends and variation in MA risk coding intensity, and Luis will provide an update on

1 favorable selection in MA and will present our comparison
2 of MA and fee-for-service spending, which includes the
3 effects of both favorable selection and coding intensity.

4 As you all know, the Commission is required by
5 law to make payment update recommendations for providers
6 paid under Medicare's traditional fee-for-service payment
7 systems. The law also requires the Commission to report on
8 the status of the MA program, including a review of MA
9 payment policies, risk adjustment methods, the impact of
10 risk selection, mechanisms for promoting quality and access
11 to care, and other issues.

12 This year's report is informational only and does
13 not include any new recommendations.

14 The MA program gives Medicare beneficiaries the
15 option of receiving benefits from private plans rather than
16 from the traditional fee-for-service Medicare program. For
17 beneficiaries, the primary tradeoff between MA and fee-for-
18 service is access to the supplemental benefits MA plans
19 provide versus a broader choice of providers and fewer
20 constraints on utilization in fee-for-service.

21 The Commission strongly supports the inclusion of
22 private plans in the Medicare program. Beneficiaries

1 should be able to choose among Medicare coverage options
2 since some may prefer to avoid the constraints of provider
3 networks and utilization management by enrolling in the
4 traditional fee-for-service program, while others may
5 prefer features of MA like reduced premiums and cost-
6 sharing liability.

7 In addition, the Commission has expressed concern
8 about the fee-for-service benefit design and has made
9 recommendations to give beneficiaries better protection
10 against high out-of-pocket spending and to create
11 incentives for beneficiaries to make better decisions about
12 the use of discretionary care. Because Medicare pays
13 private plans a partially predetermined rate that is risk
14 adjusted for each enrollee rather than a per-service rate,
15 plans should have greater incentives than fee-for-service
16 providers to deliver more efficient care. However, the
17 Commission has also recommended important reforms to
18 improve Medicare's policies for paying and overseeing MA
19 plans.

20 Medicare beneficiaries enrolled in both Parts A
21 and B have the choice of enrolling in an MA plan or in fee-
22 for-service Medicare. As of 2023, the majority of eligible

1 beneficiaries are now enrolled in an MA plan.

2 In 2024, 54 percent of eligible Medicare
3 beneficiaries were in MA, a substantial and growing
4 difference from the 26 percent enrolled in MA in 2010. The
5 Affordable Care Act of 2010 established changes to MA
6 payment rates, essentially phasing in a reduction of
7 payment rates by 10 percentage points between 2011 and
8 2017. Despite some initial projections that the decrease
9 in MA payment rates would result in enrollment declines, MA
10 enrollment has continued to grow rapidly.

11 In 2024, MA enrollment grew by 6 percent to 33.6
12 million enrollees. The proliferation of MA enrollees has
13 coincided with an increase in the number of plans bidding.

14 MA enrollment is nationally concentrated in a
15 small number of large for-profit insurers that compete in
16 most markets across the country. High enrollment
17 concentration, particularly at the local level, can be a
18 cause for concern if it dampens the competitive pressures
19 that might otherwise drive insurers to maintain or improve
20 quality, make care delivery more efficient, lower premiums,
21 or provide supplemental benefits.

22 This figure shows the concentration of MA

1 enrollment at both the national and local levels. On the
2 left, we show the share of MA enrollees enrolled in the
3 three largest insurers nationally. In 2024, three insurers
4 -- UnitedHealth, Humana, and CVS Health -- enrolled 57
5 percent of all MA enrollees. These are shown in the top
6 three segments of the left-hand column.

7 The green segment shows that the remaining 43
8 percent of enrollment is shared among all of the other
9 MAOs.

10 On the right, we show local enrollment. The top
11 three segments of the column show the average enrollment
12 shares of the three largest insurers in a typical county,
13 regardless of whether the insurer is one of the three
14 largest national organizations. The three largest insurers
15 in a county typically enroll over 80 percent of MA
16 enrollees in the county.

17 In addition to being highly concentrated, the MA
18 market is also becoming increasingly vertically integrated,
19 with plans and providers frequently owned by the same
20 organization. However, there is a large amount of
21 heterogeneity across the industry. This figure shows the
22 percent of plan expenses that MA organizations expect their

1 members to receive from an entity owned or controlled by
2 the same parent organization.

3 The left-most cluster of bars shows the level of
4 vertical integration for the five largest non-provider-
5 owned organizations for 2022 through 2025.

6 The middle cluster of bars describes provider-
7 owned organizations, and the right-most cluster describes
8 all other organizations.

9 We find that vertical integration is generally
10 highest in provider-owned plans. However, vertical
11 integration of large national organizations has increased
12 since 2022. The integration of other organizations, shown
13 on the right, appears to have been comparatively low and
14 relatively stable since 2022.

15 Medicare beneficiaries have a large number of
16 plans from which to choose, and MA plans are available to
17 almost all beneficiaries. For 2025, nearly 100 percent of
18 Medicare beneficiaries have at least one plan available in
19 their county. Ninety-nine percent have access to a zero
20 premium option that includes the Part D drug benefit.

21 Special needs plans for beneficiaries who are
22 dually eligible for Medicare and Medicaid, also known as D-

1 SNPs, are also widely available. Ninety-five percent of
2 beneficiaries live in a county with at least one D-SNP
3 available.

4 The average Medicare beneficiary can choose from
5 42 plans sponsored by eight organizations in 2025, similar
6 to the numbers available in 2024. The total number of
7 plans available increased relative to 2024.

8 Most MA plans have funding through a plan rebate
9 to provide supplemental benefits to their enrollees in
10 addition to the required Part A and B benefits. The level
11 of rebates, currently at 17 percent of total payments,
12 reflect the difference between plan bids and the benchmarks
13 used to determine MA payments. This figure shows that the
14 average rebates will reach an all-time high of \$211 per
15 member per month in 2025, as shown in the orange solid
16 line.

17 However, the trend in rebates differs for special
18 needs plans, shown in the darker dashed line, and
19 conventional plans, shown in the gray dotted line. The
20 average rebate for conventional plans declined slightly in
21 2025 to \$188 per member per month. For special needs
22 plans, rebates have continued to climb in recent years,

1 reaching a record high of \$267 per member per month in
2 2025.

3 MA plans report in their bids a projection of how
4 they anticipate using the rebates they receive from
5 Medicare. Plans project using the largest share of rebate
6 dollars to reduce cost sharing for Part A and Part B
7 services. However, the share allocated to non-Medicare-
8 covered services, such as gym memberships and discounts on
9 dental services, has grown in recent years. Coverage for
10 these supplemental benefits varies widely by plan, and we
11 do not have reliable data on enrollees' use of the
12 benefits, making it unclear whether the benefits are
13 providing good value to the enrollees and to the taxpayers
14 who fund the Medicare program.

15 Quality in MA is incentivized and evaluated
16 through the Quality Bonus Program, or QBP. The Commission
17 has, for several years, concluded that MA quality cannot be
18 meaningfully assessed through the current QBP, which does
19 not promote the use of high-value care and should not be
20 used as the basis for distributing bonus payments.

21 In our June 2020 report, the Commission
22 recommended replacing the Quality Bonus Program with a

1 value incentive program that would address several of the
2 QBP's flaws, which include assessing quality for large
3 contracts with geographically dispersed enrollment, using
4 too many measures, and not providing beneficiaries
5 information about plan quality in their local market.
6 Fixing the QBP is important because it accounts for at
7 least \$15 billion in annual bonus payments paid to MA
8 plans. We will continue to monitor quality indicators in
9 MA and evaluate alternatives to the current system.

10 I'll now turn things over to Andy.

11 DR. JOHNSON: Thanks, Stuart.

12 I'll now briefly go over the MA payment system.

13 Payments to MA plans are the product of a plan's base rate
14 and the average risk score for plan enrollees. The base
15 rate is determined by comparing a plan's bid and benchmark.
16 MA plans submit bids each year for the amount they think it
17 will cost them to provide Part A and B benefits.

18 Benchmarks are the maximum amount Medicare will
19 spend in a county. Counties are divided into quartiles,
20 and benchmarks are calculated as the fee-for-service
21 spending in the county multiplied by the quartile
22 percentage, which ranges from 115 to 95 percent.

1 A plan's benchmark can be increased by quality
2 bonuses of 5 percent or 10 percent in some counties for
3 plans achieving a rating of four or more stars. Nearly all
4 plans bid below their benchmark, and so plans are paid a
5 base rate equal to their bid, plus a rebate, which is
6 calculated as a percentage of the difference between the
7 bid and the benchmark.

8 Demographic characteristics and diagnoses are
9 used to calculate a risk score for each beneficiary. Risk
10 scores are an index of predicted spending relative to
11 national average spending, which is assigned a risk score
12 of 1.0. Risk scores increase MA plan's base payment rates
13 for enrollees expected to have higher than average spending
14 and decrease rates for enrollees expected to have lower
15 spending.

16 Also, risk scores are used to standardize the
17 fee-for-service spending estimates that are the basis for
18 their benchmarks so that spending estimates for each county
19 reflect spending for a beneficiary of average risk.

20 The risk adjustment model is developed using fee-
21 for-service beneficiary data, so risk scores reflect fee-
22 for-service diagnostic coding patterns and spending that

1 would occur in fee-for-service Medicare.

2 Two phenomena distort spending predictions when
3 MA tendencies differ from fee-for-service. First, coding
4 intensity results from MA diagnostic coding patterns that
5 differ from fee-for-service, and second, selection results
6 from MA enrollees having spending tendencies that differ
7 from the average fee-for-service beneficiary independent of
8 the effects of coding intensity.

9 Each year, the Commission compares spending on MA
10 to what Medicare would have spent if MA enrollees were
11 instead enrolled in fee-for-service. This comparison
12 accounts for differences in health status, including the
13 effects of favorable selection, and differences in
14 diagnostic coding, geographic distribution, and Medicare
15 service coverage between the two programs.

16 We compare MA and fee-for-service spending in
17 three steps. First is a base comparison incorporating the
18 effects of payment policies other than risk adjustment.
19 Then we add the effects of differences in MA and fee-for-
20 service coding intensity and a favorable selection of
21 Medicare beneficiaries into MA.

22 We will describe the effects of each of these

1 over the next several slides, and Luis will summarize our
2 overall estimate of MA and fee-for-service spending at the
3 end of the presentation.

4 First, the base comparison of MA and fee-for-
5 service spending captures aspects of MA payment policy
6 other than risk adjustment, such as changes in the accuracy
7 of the fee-for-service spending projections that are the
8 basis for benchmarks, the distribution of MA enrollment
9 across county benchmark quartiles, and changes in the share
10 of enrollment in plans receiving a quality bonus. This
11 base comparison uses MA payments and local fee-for-service
12 spending data that has been adjusted to have the same risk
13 score profile as MA enrollees.

14 For years when historical data are available, we
15 use actual payment data, including non-claims fee-for-
16 service spending, as well as risk scores and enrollment
17 data for MA and fee-for-service beneficiaries with both
18 Part A and B.

19 For years when these data are not available, we
20 use spending estimates from MA bid data and CMS's
21 projection of local area risk standardized fee-for-service
22 spending.

1 These two methods produce very similar estimates
2 of MA and fee-for-service spending within 1 percentage
3 point of one another for all years we analyzed, except for
4 two years that were affected by the pandemic.

5 For most of the past several years, this base
6 comparison has found that MA payments are similar to fee-
7 for-service spending before accounting for the effects of
8 coding intensity and favorable selection.

9 Next, we turn to coding intensity. MA plans have
10 a financial incentive to document more diagnoses than
11 providers in fee-for-service Medicare, leading to larger MA
12 risk scores and greater Medicare spending when a
13 beneficiary enrolls in MA.

14 MedPAC uses the demographic estimate of coding
15 intensity method modified to account for differences in
16 Medicaid eligibility and institutional status. More
17 details on this method are included in the technical
18 appendix and Chapter 13 of our March 2024 report.

19 We have data available to estimate coding
20 intensity through 2023, and we project coding intensity
21 estimates for 2024 and 2025. We base these projections on
22 the most recent five-year trend and an updated estimate of

1 the effect of the V28 risk model. We now estimate that
2 coding intensity is 8 percentage points lower under the V28
3 model than under the prior model. This estimate is based
4 on data prior to the implementation of V28 and therefore
5 does not reflect plans efforts to optimize coding for the
6 V28 model. We now estimate for our projections, we apply a
7 V28 impact estimate that reflects the phase-in of the
8 model, one-third in 2024 and two-thirds in 2025, and
9 accounts for the offsetting effects of planned behavior and
10 higher expected coding trend under V28.

11 For 2025, MA risk scores are projected to be
12 about 16 percent higher than they would be if MA enrollees
13 were instead in fee-for-service Medicare.

14 In this figure, the number of the top of each bar
15 show our coding intensity estimates for each year. The
16 Secretary is mandated by law to reduce MA risk scores to
17 account for coding differences, but this adjustment, shown
18 in dark blue, does not account for the full impact. After
19 accounting for CMS's coding adjustment, remaining coding
20 indifferences, shown in orange, generate higher payments to
21 MA plans. For 2025, net of the coding adjustment, we
22 project that MA risk scores to be about 10 percent higher

1 and payments to be \$40 billion more due to MA coding
2 intensity.

3 New risk model versions have reduced coding
4 indifferences in the past, and we account for the impact of
5 the V28 risk model in our 2024 and 2025 projections.

6 The main point demonstrated by this figure is
7 that MA coding intensity remains large and continues to
8 generate higher payments to MA plans.

9 We also remain concerned about the uniform coding
10 adjustment, given the variation in coding intensity across
11 MA organizations. Each bar in this figure shows one MA
12 organization's coding intensity relative to fee-for-service
13 for 2023. The coding adjustment, reducing MA risk scores
14 by 5 percent, generates payment differences by penalizing
15 MA organizations left of the vertical line and by failing
16 to prevent the higher payments to organizations right of
17 the higher vertical line.

18 Higher coding-intensity organizations have a
19 competitive advantage. They receive larger payments than
20 other organizations for enrolling the same beneficiaries.
21 Because of these higher payments, they can offer more
22 supplemental benefits and attract new enrollees simply

1 because of their coding efforts.

2 Note that the penalized organizations tend to be
3 smaller, representing 15 percent of all MA enrollees, while
4 the higher paid organizations tend to be larger, enrolling
5 85 percent of all MA enrollees. Even among the 10 largest
6 MA organizations, shown here by the dark blue bars, there
7 is a 26 percentage point range in coding intensity.

8 We also assess the share of coding intensity that
9 is driven by health risk assessments or chart reviews.
10 Health risk assessments often document conditions that are
11 not reported on a physician or hospital encounter and can
12 rely on patients' self-reporting of medical conditions.

13 Chart reviews allow plans to submit additional
14 diagnoses based on a secondary review of a patient's
15 medical record.

16 In fee-for-service Medicare, chart reviews are
17 not used at all, and health risk assessments are provided
18 less often than in MA and only through an annual wellness
19 visit.

20 The figure shows payment years, reflecting
21 diagnoses submitted from services in the prior year. We
22 identified coding intensity associated with health risk

1 assessment or a chart review when there was no physician or
2 hospital service documenting the same diagnosis during the
3 calendar year.

4 Overall, health risk assessments and chart
5 reviews accounted for roughly half of all coding intensity
6 between 2020 and 2023.

7 Several studies have used a variety of sources
8 and methods to estimate the effects of coding intensity,
9 and the results generally align with MedPAC's coding
10 intensity estimates and growth rates.

11 One study found that controlling for differences
12 in health status using Part D prescription data, MA risk
13 scores increased about 1 percent per year faster than fee-
14 for-service risk scores.

15 A second study from the CBO applied a difference-
16 in-difference approach to risk score data and found that
17 risk scores for MA stayers grew 1.2 percent faster than
18 fee-for-service.

19 A third study using county-level data found MA
20 coding intensity was at least 6 percent through 2011,
21 compared to MedPAC's estimate of 5 percent for that year.

22 Fourth, the GAO used a risk score prediction

1 model to estimate coding intensity of between 4 and 6
2 percent for 2010 through 2012, which matches MedPAC's
3 estimates for those years.

4 More recently, two studies assessing the health
5 risk assessments and one assessing chart reviews found
6 estimates of the impact on MA coding intensity that are
7 consistent with MedPAC's results.

8 Finally, one study implemented MedPAC's method of
9 estimating coding intensity and found similar coding-
10 intensity estimates and rates of growth for 2015 through
11 2020 and similar impacts of health risk assessments and
12 chart reviews.

13 We continue to investigate why MA and fee-for-
14 service coding practices differ, and one factor is likely
15 due to the different incentives for coding diagnoses in MA
16 and fee-for-service. Although it is not possible to
17 attribute a specific share of coding intensity to differing
18 incentives, we tried to assess the role of differing
19 incentives by looking at follow-up rates of coding for
20 chronic conditions in MA and fee-for-service Medicare.

21 Follow-up coding rates are defined as the share
22 of beneficiaries coded with a condition in 2022 who are

1 then coded with the same condition or a related higher
2 severity condition in 2023.

3 For chronic conditions with differing MA and fee-
4 for-service follow-up rates, we considered the influence of
5 relative MA and fee-for-service coding intensity, the
6 severity of the condition among related conditions, and the
7 prevalence of the condition overall.

8 We think this measure is the best available way
9 to assess the impact of differing incentives because it
10 somewhat limits the effects of discretionary or fraudulent
11 coding.

12 The House Committee on Appropriations requested
13 that the Commission report on differential coding in MA and
14 fee-for-service and the effects that differing MA and fee-
15 for-service incentives have on relative rates of diagnostic
16 coding and on payment.

17 We found that follow-up coding rates were
18 somewhat lower for fee-for-service beneficiaries for most
19 but not all of the 52 chronic conditions we identified.

20 Twelve chronic conditions had rates that were
21 more than 5 percentage points higher in MA and two chronic
22 conditions had rates that were more than 5 percentage

1 points higher in fee-for-service. Our analysis suggests
2 that while diagnoses are coded incompletely in both
3 programs, incomplete coding may be somewhat more common in
4 fee-for-service.

5 We caution that neither MA nor fee-for-service
6 coding practices are likely to produce accurate diagnostic
7 coding, given that we found incomplete diagnostic coding in
8 both programs and because clinical discretion may be
9 influenced by incentives to code more thoroughly.

10 Finally, we note that because the risk model is
11 calibrated on fee-for-service spending and diagnoses,
12 higher MA coding intensity for any reason increases
13 payments to MA plans. Again, we project overall coding
14 intensity will raise payments to plans by \$40 billion in
15 2025.

16 In 2016, the Commission recommended policies to
17 address both the higher payments and the competitive
18 advantage for some organizations due to higher coding. The
19 Commission's strategy first focuses on addressing the
20 underlying causes of coding intensity by removing health
21 risk assessments and by using two years of data to improve
22 diagnostic documentation and then would apply an adjustment

1 to account for any remaining coding intensity.

2 We have found that chart reviews are another
3 underlying cause of higher MA coding intensity. MA
4 organizations use health risk assessments and chart reviews
5 to varying degrees, which contributes to the variation in
6 coding intensity across organizations. Eliminating these
7 underlying causes is a necessary component of fully
8 addressing the effects of MA coding intensity on payments
9 and plan competition.

10 Now I'll turn it over to Luis.

11 MR. SERNA: Prior to the effects of coding
12 intensity that Andy mentioned, risk scores for MA enrollees
13 can overpredict their spending relative to what would have
14 occurred in fee-for-service. Every beneficiary has a risk
15 score that predicts what their spending will be in the next
16 year based on demographics and diagnoses.

17 Risk models, which are calibrated using the fee-
18 for-service population, are imperfect; there is a
19 distribution of actual spending for individuals with each
20 risk score. Some beneficiaries have lower than expected
21 spending while others have higher than expected spending.
22 Favorable selection can occur if beneficiaries with lower-

1 than-expected spending on average choose MA over fee-for-
2 service.

3 The effects of favorable selection are absent any
4 intervention from plans. Favorable selection occurs if
5 risk-standardized MA spending would have been lower than
6 the local fee-for-service average. This means that risk
7 scores would overpredict MA spending and lead to higher
8 payments.

9 MA plans may influence favorable selection
10 through features that are not prevalent in fee-for-service,
11 such as preferred networks and prior authorization. In
12 contrast to comprehensive Medigap coverage, MA plans also
13 have an incentive to require at least some cost sharing for
14 many services to avoid unnecessary care.

15 Beneficiaries may respond to these plan tools by
16 self-selecting into or out of MA. Perceptions of limited
17 networks and prior authorization may influence their choice
18 of coverage. In addition, beneficiaries who expect to seek
19 more care may prefer fee-for-service in combination with
20 comprehensive Medigap coverage. On the other hand, those
21 who seek less care and extra benefits may prefer MA.

22 To the extent selection occurs, it allows plans

1 to bid lower than fee-for-service spending before producing
2 any efficiencies in care delivery. This creates both
3 higher payments for plans and introduces bias in the
4 comparison of risk-standardized spending between MA and
5 fee-for-service enrollees.

6 We emphasize that selection is separate from
7 coding, and the two effects are additive.

8 In March 2024, MedPAC estimated that favorable
9 selection alone led to substantially higher payments than
10 fee-for-service annually. MedPAC has examined the effects
11 of favorable selection in multiple years, and we continue
12 to refine our estimates. We updated our method this cycle
13 to use a broader fee-for-service population to estimate
14 changes in selection during MA enrollment. This change
15 allows us to better account for the effect of selection for
16 decedents and account for differences in mortality rates
17 between MA and fee-for-service. More information can be
18 found in the technical appendix in your mailing materials.

19 Now, we show our estimated selection effect
20 annually from 2016 to 2022, which accounts for both
21 enrollment attrition and mean reversion over time.

22 Overall, we estimate that the effect of selection

1 increased from 2016 to 2020, but decreased from 2020 to
2 2022 remaining above 10 percent after 2017. In 2017,
3 selection resulted in spending for the fee-for-service
4 population being 12.2 percent higher than MA spending, and
5 the effect of selection was 10.1 percent in 2022. Given
6 various changes in CMS's HCC model over this time and the
7 effects of the pandemic, it is unclear whether the effects
8 of favorable selection will increase or decrease in future
9 years.

10 To better understand favorable selection by
11 beneficiary characteristics, we now present analyses using
12 a simple version of our favorable selection method that
13 compares the fee-for-service spending of beneficiaries who
14 switched from fee-for-service to MA in 2022, or "recent
15 switchers," with the risk-adjusted spending of
16 beneficiaries who remained in fee-for-service, or "fee-for-
17 service stayers." We refer to this pre-MA entry spending
18 relative to fee-for-service as a selection percentage,
19 where a selection percentage below 100 indicates favorable
20 selection.

21 Here, we examined whether the level of risk score
22 that beneficiaries had before entering MA, and whether that

1 influenced the level of favorable selection in 2022. Each
2 bar represents a set of beneficiaries based on their risk
3 score in the year prior to enrolling in MA. In 2022, MA
4 entrants had higher levels of favorable selection as their
5 risk scores increased. For example, beneficiaries in the
6 three highest categories of risk scores, shown by the
7 bottom three bars in the figure, had the lowest selection
8 percentages, 85 percent and below, meaning the highest
9 levels of favorable selection. This corresponds with
10 beneficiaries with a high severity of chronic illness
11 having the highest average levels of pre-entry favorable
12 selection. This suggests that if MA plans continue to
13 enroll populations with higher levels of chronic illness,
14 favorable selection can occur, even among those
15 beneficiaries.

16 Next, we look at whether the level of MA
17 penetration influenced the level of favorable selection in
18 2022. While some observers have posited that favorable
19 selection will decrease as the share of Medicare
20 beneficiaries enrolling in MA continues to increase, we
21 found very little difference in selection between markets
22 with low MA penetration and markets with high MA

1 penetration.

2 In 2022, MA entrants in markets with penetration
3 of at least 70 percent had a pre-entry selection percentage
4 of 89 percent, the same selection percentage as markets
5 with MA penetration of less than 20 percent. Thus, we do
6 not find evidence that increasing MA penetration will
7 directly affect future levels of MA favorable selection.

8 Our estimates of favorable selection are
9 consistent with a substantial body of research that
10 suggests risk scores, on average, overpredict spending for
11 the MA population. While the methods and sample
12 populations of these studies widely differ, estimates of
13 favorable selection range between 7 and 16 percent. Again,
14 this is before any coding differences occur between fee-
15 for-service and MA.

16 Some studies have found evidence of favorable
17 selection using indirect measures, such as mortality and
18 Part D event data. One 2023 study found that new MA
19 enrollees were disproportionately higher in counties where
20 CMS overpredicted risk-standardized fee-for-service
21 spending.

22 Other studies have examined more directly using

1 the risk scores and spending in the year before
2 beneficiaries switch from fee-for-service to MA. This
3 approach is appealing given that an increasing share of MA
4 enrollees were once in fee-for-service. Using this method,
5 one recent white paper by Lieberman and colleagues
6 estimated selection equivalent to 14.4 percent of MA
7 revenue in 2023.

8 A recent white paper by Teigland and colleagues
9 examined a sample of beneficiaries prior to Medicare
10 enrollment at age 65 and calculated pre-entry spending and
11 HCC risk scores for MA and fee-for-service enrollees. This
12 indicated that MA enrollee risk-standardized spending was
13 12 percent lower than fee-for-service prior to Medicare
14 enrollment.

15 In addition, one study by Fuglesten-Binieck and
16 colleagues found substantial favorable selection for MA
17 plans when beneficiaries disenroll from MA and switch into
18 Medicare fee-for-service.

19 Now we turn to our overall estimates of MA bids,
20 benchmarks, and payments relative to what fee-for-service
21 spending would have been for MA enrollees. We include
22 uncorrected coding and favorable selection into our

1 analysis so that the MA and fee-for-service populations are
2 comparable. With these adjustments, we project that
3 benchmarks in 2025 are 130 percent of fee-for-service
4 spending.

5 Plan bids in 2025 are an estimated 100 percent of
6 fee-for-service spending.

7 Overall, we estimate that coding and selection
8 cause MA payments to be 20 percent above fee-for-service
9 spending in 2025.

10 We estimated MA payments relative to what fee-
11 for-service spending would have been for MA enrollees over
12 a longer period, from 2016 through 2025. Here, we show MA
13 payments as a percentage above or below fee-for-service
14 spending.

15 Prior to the effect of selection and coding, the
16 dark blue bars show that MA payments were generally similar
17 to fee-for-service spending since 2017, when ACA benchmarks
18 were fully phased in. During the pandemic in 2020 and
19 2021, there was some divergence due to prospective payments
20 being less accurate.

21 The orange bars show the estimated effect of
22 favorable selection, which contributed to MA payments being

1 at least 8 percent above fee-for-service spending since
2 2016. The grey bars show the estimated effect of coding,
3 which increased from 2016 to 2022 before leveling off in
4 2023. The sum of all three effects is shown at the top of
5 the stacked bars.

6 We estimate MA payments were at least 13 percent
7 more than fee-for-service spending for comparable
8 beneficiaries in each year.

9 We estimate that MA payments are at least 20
10 percent above fee-for-service spending from 2022 through
11 2025. Given the increasing share of Medicare beneficiaries
12 enrolled in MA, these differences translate to a
13 substantial amount of MA payments above fee-for-service
14 spending in dollar terms.

15 Here, the percentages above or below fee-for-
16 service spending are converted to dollars. Since 2016, we
17 estimate that MA plans will have been paid \$527 billion
18 above fee-for-service spending. These payments above fee-
19 for-service spending are driven by favorable selection and
20 coding intensity, which we estimate accounted for the
21 largest share of payments above fee-for-service spending.

22 For the next steps, we will answer your questions

1 on the topics presented today. We plan to publish this
2 material in the March MA status chapter. As we mentioned
3 earlier, we also plan to publish a technical appendix to
4 the March chapter, covering our methods for estimating the
5 effects of MA coding intensity and favorable selection.

6 Now, we'll turn it back to Mike.

7 DR. CHERNEW: Wow. So a few general things
8 before we go around. The first one is I really want to
9 compliment you on the extent to which you benchmarked the
10 analysis you have done with what's in the academic
11 literature and a bunch of other work. I think that's too
12 broadly for what we do, but I think it is, in this area,
13 important to understand that there has been a range of work
14 in this area by a lot of people, and you have spent an
15 extensive time benchmarking. I think that's important.

16 The second thing I want to compliment you on,
17 before we go to questions, is there have been a lot of
18 issues about whether sicker or healthier people can have
19 adverse selection effects, for example, and I think the
20 analysis by risk score and the analysis by MA penetration
21 is, I think, particularly useful in addressing some of the
22 debate around this issue, so I appreciate that.

1 That's going to be the end of my compliments
2 because of time, and I think we should start by going
3 around with Round 1, and if I have this right, Kenny, I
4 think he got in the queue last night. Kenny.

5 MR. KAN: Thanks, Mike. I have two Round 1
6 questions. On page 4, if we can go to that slide page
7 please, there is a reference to give beneficiaries better
8 protection against high out-of-pocket spending to be
9 comparable with MA's required maximum out-of-pocket
10 benefit. As a January 2024 study by Wakely Consulting
11 estimated this to be worth 2.8 percent, likely resulting in
12 negative selection for MA plans.

13 So on page 31, where you show a 20 percent
14 additional payment differential, help me understand, how is
15 that reflected in the math, and if not, should we, as I
16 believe that most actuaries would?

17 MR. SERNA: So our comparison is the comparison
18 of payments. We don't try to compare hypotheticals such as
19 what a hypothetical maximum out-of-pocket would be in fee-
20 for-service. That would be a different measurement, an
21 important measurement, but something where there is a limit
22 due to data availability.

1 One thing is we would have to understand the
2 right Medigap data. We'd have to understand beneficiary-
3 level liability. We'd have to understand beneficiary
4 liability also on the MA side, for services that were out-
5 of-network or that were denied, and try to compare what
6 each program pays for, and that gets to be challenging,
7 partially because of the hospice benefit, as well. So for
8 hospice enrollees, obviously Medicare fee-for-service takes
9 over the A and B liability, in that sense. Even if an
10 enrollee is still enrolled in MA, they obviously receive
11 the supplemental benefits.

12 So there are a lot of challenges around that.
13 But for our purposes we are comparing program spending in
14 MA and fee-for-service.

15 DR. CHERNEW: Can I just add one other thing?
16 The benefits in MA and TM are different. The out-of-pocket
17 max is one of many ways in which they're different. The
18 selection estimate itself isn't saying anything about the
19 generosity of benefits. It's just talking about what would
20 have been spent if these people were in TM. And so I
21 understand that there's an out-of-pocket max difference.
22 There are a lot of differences. But the core math is about

1 what would have been spent in TM, and that question is not
2 affected by the generosity of MA benefits. It might be
3 affected by who is in MA. That could be true, which could
4 affect selection. What we are estimating is who is
5 actually in MA, given all the MA differences.

6 So we're not making a comment on value. We're
7 just making a comment on spending.

8 MR. KAN: I appreciate the comment, Mike, but if
9 I am a new MA entrant, that's what I want to know. I know
10 I have a cap. Maybe that's me. But what I'm understanding
11 you say, Luis, is that due to data complexity it is not
12 adjusted in the estimates. Is that fair?

13 MR. SERNA: It wouldn't be adjusted in the
14 estimates. Again, what Mike said. The estimate is an
15 estimate of what program spending would have been had MA
16 enrollees been in fee-for-service.

17 I think what you're talking about is beneficiary
18 liability, and I think that's an important measure, but
19 that's something that we haven't looked into. That's
20 something that has its challenges, for the reasons I
21 stated.

22 MR. KAN: Okay. Let's move on to question 2, in

1 the interest of time. On Slide 31, and page 3 of the
2 detailed chapter's Executive Summary, we reference a 20
3 percent payment differential. Can we please include a
4 statement of the following: This 20 percent estimate
5 should not be mistaken for an estimate of plan profits,
6 because a portion of the additional payments are used to
7 provide supplemental benefits and better financial
8 protection for MA enrollees to cover plans' administrative
9 expenses.

10 Per a Milliman 2020 study, we know that MA has a
11 high proportion of racial and ethnic minorities than fee-
12 for-service. MA enrollees are more likely to be Black and
13 Hispanics. MA enrollees are disproportionately lower
14 income and will enroll in Medicaid. MedPAC has also
15 performed several analyses that the rate of diabetes is a
16 much higher prevalence among lower-income and ethnic
17 minorities, possibly 50 to 100 percent higher.

18 For me, has the industry lost money last year,
19 per a PwC report that I circulated to MedPAC staff, I
20 believe this is helpful for an uninformed reader, as any
21 draconian MA cuts, as inferred by the 20 percent payment
22 differential, would fall on the backs of disproportionately

1 lower-income, racial, and ethnic minorities.

2 That's all I have for Round 1.

3 MR. MASI: And thank you very much for surfacing
4 this, Kenny, and we appreciate the feedback. And in a
5 couple of places we have tried to be clear about the
6 enhanced financial protections and the value that you talk
7 about, like on Slide 10 where Stuart talked through the
8 reduced cost sharing, the reduced premiums, and the
9 additional non-Medicare-covered benefits that plans offer
10 and the importance of that. And we can take another look
11 at the chapter to make sure that those data points are
12 reflected.

13 MR. KAN: Thanks, Paul.

14 MR. MASI: Andy, I think you wanted to get in
15 here, too.

16 DR. JOHNSON: I think page 31 of the mailing
17 materials has a statement to that effect, Kenny. So if
18 there's something specific we can add to that, I think that
19 would be helpful.

20 MR. KAN: [Inaudible.]

21 MR. MASI: Thanks.

22 MS. KELLEY: Brian.

1 DR. MILLER: Thank you. A couple of quick
2 questions. One, do you know what the -- I was nerding out,
3 reading rate notices, I admit, last night -- do you know
4 what the R-squared for the CMS 2024 HCC risk adjustment
5 model is compared to the 2020 model?

6 DR. JOHNSON: It varies by segment for V28
7 between about 11 percentage points and 19 percentage points
8 of the claims variation, which is, I think, for each
9 segment a little bit higher than the 2020 model.

10 DR. MILLER: Thank you. In 2016, the Obama
11 administration Department of Justice Antitrust Division
12 sued to block the Aetna-Humana merger, successfully, which
13 was very exciting for those of us who follow antitrust
14 merger cases. Do you know, or are you aware, of how the
15 winning DOJ team defined the geographic market for Medicare
16 Advantage when defining market share in addressing
17 consolidation and competition concerns?

18 DR. JOHNSON: I don't think we're aware of how
19 the DOJ characterized that.

20 DR. MILLER: So the DOJ defined, and they won the
21 case and the judge agreed and blocked this large plan
22 merger, that Medicare Advantage's best market concentration

1 and consolidation concerns are best measured at the county
2 level, and our work does not reflect that, so I think we
3 should probably update that to be technically correct.

4 Two other quick questions. You had mentioned,
5 Luis, that benes who seek less care would likely -- I'm
6 sorry, that benes who seek more care would likely elect
7 fee-for-service instead of MA, due to comprehensive
8 Medigap, a lack of network restrictions and utilization
9 review. My question is, do you think that end-stage renal
10 disease benes seek more or less care than other
11 beneficiaries?

12 MR. SERNA: So that's a different population, and
13 they are paid on a separate rate basis, and they have a
14 separate model. But it is true that they would have a
15 separate set of incentives, and they may even expect to hit
16 the maximum out-of-pocket. So that definitely is a
17 separate population.

18 DR. MILLER: So you think that they will seek
19 more or less care than other beneficiaries? Less care or
20 more care? It was unclear from your answer.

21 MR. MASI: I think this is something -- good
22 question -- I think this is something we haven't been able

1 to do the analysis of yet, but no question this is
2 important.

3 DR. MILLER: Yeah, this is -- the ESRD population
4 versus other populations.

5 DR. CASALINO: If I may interject, the question
6 should be less care or more care compared to their risk
7 scores.

8 MR. MASI: That's correct.

9 DR. CASALINO: [Inaudible.]

10 DR. MILLER: No. Larry, I would like to ask my
11 question, if you don't mind.

12 DR. CASALINO: Go right ahead.

13 DR. MILLER: Do you think that they seek more or
14 less care than other beneficiary populations in Medicare?

15 MR. SERNA: So as we stated, this is relative to
16 the risk score. I was trying to say they have a separate
17 risk model. So for the ESRD population --

18 DR. MILLER: Right, but I'm not asking a risk
19 question. I'm asking a utilization question. Do you think
20 that ESRD benes use more or less --

21 MR. SERNA: The slide is in the context of
22 favorable selection, and favorable selection is relevant to

1 risk scores.

2 DR. MILLER: But that's not my question.

3 MR. SERNA: So even for ESRD beneficiaries --

4 DR. CHERNEW: Let me just jump in. I'm going to
5 try and answer for what I think the chapter is trying to
6 say, and then we can go. I think there is a range of
7 people that join MA. Some of them, ESRD people, for
8 example, whose prevalence in MA has risen, seek more care
9 than other people. So there are a lot of people in MA that
10 seek more care than general, and that's a fine point.

11 The reason why we're having this sort of back-
12 and-forth is because there's a sense in which that point
13 that you're making is going to then step into a selection,
14 is going to stem to a selection point. And the part that
15 gets confounded when you take the general point that MA
16 enrollees may be sicker or seek more care, whatever it is
17 you think, that may be true on average, but that's not
18 related to the selection point, which is about the
19 residual. And I think what Luis is trying to answer is if
20 you look at -- I can't remember what slide it is, 26 or 27,
21 or some version of that -- those that have chronic
22 conditions and may seek more care, ESRD people certainly

1 seek more care. There's no doubt that that part is true.
2 But within that population, of people with ESRD, the MA
3 people seek less care than other ESRD people.

4 DR. MILLER: That wasn't my question, Mike, but
5 we'll move on to my next and final question.

6 Are you all aware of the 2024 Wakely report,
7 certified by actuaries, about the value of Medicare
8 Advantage compared with fee-for-service?

9 DR. JOHNSON: We've read a number of those
10 reports. I think I might have to look back. I don't
11 remember exactly what the details of that analysis are.

12 DR. MILLER: I think an important point from
13 this, which we should probably include inside the report,
14 is it states that the maximum out-of-pocket would increase
15 fee-for-service spending by 2.8 percent, which actually
16 could suggest that there might be negative selection into
17 MA. Thank you.

18 DR. JOHNSON: I think one way to understand that
19 analysis is that without the out-of-pocket limit in MA,
20 selection would be even higher, but because it is there,
21 that might have some dampening effects as to the level of
22 selection that we measure in the report.

1 And, Brian, to your first point, on pages 86 and
2 87 on Figure 12-6 -- or Table 12-6, you'll see some county-
3 level concentration results. So if you have specific
4 suggestions for updating that analysis, that would be
5 helpful.

6 DR. MILLER: The specific suggestion is that we
7 should analyze market share at the county level and then do
8 it by perhaps the share of counties that have a
9 consolidation concern, like the HHI cutoffs that DOJ and
10 FTC use. Measuring plan Medicare Advantage market share at
11 the national level is not accurate.

12 MR. SERNA: That's exactly what we do. That's
13 the table that Andy is referring to.

14 DR. MILLER: Right. But there's another table in
15 there which goes by payer and suggests the national market
16 share.

17 DR. CHERNEW: Gina has an on-this-point.

18 MS. UPCHURCH: Yep. You mentioned that hospice
19 is carved out. If somebody is in an MA plan and they have
20 to go into hospice, the A and B benefits related to the
21 hospice, but they stay in the Medicare Advantage plan. So
22 we don't have any sense of do we decrease what we pay those

1 Medicare Advantage plans? Is there already built into the
2 formula?

3 MR. SERNA: Correct. So the --

4 MS. UPCHURCH: Okay.

5 MR. SERNA: -- capitated payment is reduced for
6 an MA plan.

7 MS. UPCHURCH: Okay. Thank you.

8 And I just want to say, if I could, that per
9 member per month of \$211, that would be \$2,532 per year
10 that traditional Medicare people are paying, you know,
11 additionally to support all these extra benefits that are
12 coming to people in MA plans. And you do have to worry
13 about the equity that's going on there.

14 And I know this wasn't about this, this chapter
15 wasn't, and I really just want to echo the "wow" with all
16 the work that you've done for these two documents that we
17 reviewed.

18 But I do think there needs to be meaningful
19 competition between traditional Medicare and Medicare
20 Advantage plans. So we need to stabilize and standardize
21 the Medicare Advantage plans so that the insurers give us
22 their best options and that people have a way -- just

1 common people have a way of choosing between fewer options
2 that are more meaningful and different so that they can,
3 you know, get the things that work best for them and that
4 are meaningful bids and they're not just such a plethora
5 that people get lost and don't make standard easy
6 decisions.

7 So thank you for this work.

8 MS. KELLEY: Lynn.

9 MS. BARR: Good morning. I always learn a lot on
10 these reports. I think we're all, you know, trying to get
11 our heads around this. I really, really thank you for the
12 work you do, particularly in an area that's kind of fraught
13 with a little emotion. So this is really good stuff.

14 My Round 1 question is really kind of going off a
15 little bit of what Gina is talking about. It's like a
16 little more focus on -- what are the beneficiaries really
17 thinking? You know, like if -- like, for example, if --
18 you know, so we're going to reduce their out-of-pocket drug
19 costs in the Part D plans, and so maybe that will make MA
20 less attractive because, you know -- so what is the -- is
21 there, like, some really robust research that says these
22 are like the top three reasons or, you know, that -- of why

1 MA -- why people pick MA? Right? And if we can get more
2 granularity on that, maybe that will give us future policy
3 options to address because I do agree with Gina's point is
4 that, you know, they've got salespeople. We don't have
5 salespeople, right? That's a big deal in most businesses.

6 You know, MA plans have brokers, and we don't
7 have brokers for fee-for-service that, you know, that we
8 pay significantly. Maybe they get a little bit for
9 Medigap, but it's -- I mean, as a businessperson, you'd
10 rather sell MA than anything else because that's going to
11 be a lifetime revenue stream.

12 So what is the -- you know, if there was a driver
13 that we could go at that would level the playing field, you
14 know, given that we are paying for -- you know, taxpayer
15 dollars, right, what would that -- you know, where would we
16 put our taxpayer dollars to try to level the playing field,
17 and what would that cost? You know, so there is -- you
18 know, future analysis is obviously not for this time.

19 But, you know, we've given so much benefits to
20 the MA population. I'm just wondering, you know, how do
21 people value those benefits? And if we gave -- you know,
22 if we gave them dental and -- you know, what percentage of

1 people would choose fee-of-service? Is there -- there's no
2 -- I haven't seen any kind of research out there.

3 DR. JOHNSON: There are some surveys of
4 beneficiaries about what they -- on what basis they're
5 choosing between MA and fee-for-service. I think Brian
6 just referenced one in the chat as well.

7 In general, beneficiaries do think about the cost
8 of premiums and out-of-pocket spending, also whether or not
9 their physicians are in network and whether or not their
10 drugs are covered by the formula. But we can put some more
11 specifics in the chapter.

12 MS. BARR: What was the first two again?

13 DR. JOHNSON: Financial-related implications,
14 like whether or not the plan has a premium or the levels
15 of out-of-pocket spending based on the cost sharing
16 coverage by the plan.

17 MS. BARR: Okay. Thanks.

18 MS. KELLEY: Kenny, did you have something on
19 this point?

20 MR. KAN: Thanks, Dana.

21 So on Lynn's point and also acknowledging Mike's
22 point that the model doesn't account for benefit -- doesn't

1 adjust for plan generosity by understanding, right?

2 DR. CHERNEW: You mean the model of selection?

3 MR. KAN: Yeah.

4 DR. CHERNEW: So just to be clear, the model of
5 selection should not, analytically should not. It doesn't
6 -- like, even if we knew it, I would say it analytically
7 should not account for benefit generosity. It would be
8 wrong to account for benefit generosity in a measure of
9 selection. It would be right to account for benefit
10 generosity in a measure of value.

11 So the issue is if you buy a nicer car, for those
12 of us that buy cars, than a less nice car, and the nicer
13 car is more expensive. The car is more expensive, the fact
14 that it's a better value is a separate issue. And you
15 wouldn't say, oh, because it's better, it's cheaper. It's
16 not; it's more expensive. But it could be a better value.

17 So the estimate of selection and coding and
18 spending that we do appropriately, appropriately does not
19 account for benefit.

20 A measure of value is different. I could not
21 emphasize that enough. We understand that Medicare
22 Advantage provides benefits to people that they care about.

1 A lot of them are the disadvantaged beneficiaries that you
2 mentioned. I completely agree.

3 But if you're asking a fiscal question, what does
4 it cost, you should not adjust that for the value. They
5 are separate concepts.

6 MR. KAN: Okay. Can we at least have a short
7 reference to your point, Mike, which I think is a really
8 good one? Because the current estimates do not adjust for,
9 you know, MAs or estimated MOOP, and this is something we
10 can, you know, possibly analyze.

11 DR. CHERNEW: Again, we could argue. The
12 estimates of selection should not adjust for MOOP.
13 Estimates of value should adjust for MOOP.

14 MS. KELLEY: Amol?

15 DR. NAVATHE: Thanks, team, for this fantastic
16 analysis. I really echo Lynn's comments about appreciating
17 all the work that you all put in, and it's a massive amount
18 of reading materials that you provided and is a reflection
19 of just how seriously you all take this work. So I really,
20 really appreciate it.

21 I just have what is hopefully a relatively
22 straightforward question of understanding how, for common

1 people like me, we should interpret the value of the
2 differential payment that's happening.

3 So as I understand from your presentation of
4 reading materials, this differential payment is the \$84
5 billion. So if that \$84 billion were used instead in a
6 hypothetical world to reduce Part B premiums for all
7 Medicare beneficiaries, do we have a sense of what that
8 magnitude would be, just, again, to help sort of somebody
9 like me interpret what the magnitude is?

10 DR. JOHNSON: I don't think we have at the top of
11 our heads the number of -- the total reduction on total
12 Part B premiums payments.

13 I think what we do make reference to in the
14 chapter is that about \$13 billion of that \$84 billion is
15 funded through Part B premium, higher Part B premiums for
16 all Medicare beneficiaries, but we can look more into the
17 interplay there between higher payments and Part B
18 premiums.

19 DR. NAVATHE: I see. Okay.

20 So if you can bear with me for a second. So if
21 we took this \$84 billion, accounted for the fact that
22 there's about 62 million benes across both MA and fee-for-

1 service, I was just trying to do some back-of-the-envelope
2 math. So that would be about \$1,355 per year per bene?
3 I'm just trying to do a straight division. And if we put
4 that into it, then divided that by 12, that's about \$113
5 per bene per month.

6 So I'm not asking for you to comment on this
7 because this is my math, not yours. But I was trying to
8 just understand, again, kind of how do we interpret this
9 dollar number, \$84 billion, because it's so big and
10 sometimes there's billions and trillions and tens and
11 hundreds, and it's just hard to know what that means.

12 So the way I'm interpreting it, again, not asking
13 you to comment, is that if those dollars were put right
14 back in to reduce Part B premiums for everybody, that it
15 has a value in essence of -- or it's equivalent to \$113 per
16 month per bene. And so that's helping me at least
17 interpret.

18 Thank you.

19 MS. KELLEY: Larry.

20 DR. CASALINO: Thanks, Dana.

21 Really magnificent chapter. Really a great
22 resource.

1 I have two Round 1 questions. So on page 29 of
2 Table 12-3, I think, it says that the plans project that 28
3 percent of rebate dollars will go to the non-Medicare
4 supplemental benefits like dental, vision, and gym
5 memberships. And then in a footnote, it states that 12 to
6 14 percent of that 28 percent will go to administrative
7 costs and dollars. So does that mean -- is it correct to
8 interpret this as that of the 28 percent of rebate dollars
9 that go to these non-Medicare supplemental benefits, that
10 half of that basically is going to administrative costs and
11 profits, half of the 28 percent?

12 MR. SERNA: That's not right.

13 So it's that 12 percent of the total estimated
14 dollar amount of the projection for these supplemental
15 benefits.

16 DR. CASALINO: Wait. It's 12 -- it's 12 -- so
17 the supplemental benefits --

18 MR. SERNA: It's 12 percent of the 28 percent --

19 DR. CASALINO: Twelve, yeah, yeah.

20 MR. SERNA: Not 12 percentage points.

21 DR. CASALINO: Oh, I see.

22 MR. SERNA: Yeah.

1 DR. CASALINO: So it's 12 percent of 28 percent.
2 So if you wanted to know what administrative costs and
3 profits were based on supplemental benefits, it's not 14
4 percent. It's 12 percent of 28 percent, would be more like
5 3 or 4 percent, right?

6 MR. SERNA: I believe so. I'm not -- I have to
7 actually do the math.

8 DR. CASALINO: In fifth grade, I could have done
9 that, but --

10 [Laughter.]

11 DR. CASALINO: That's Monsignor Carey, our
12 teacher.

13 Okay. And my other question is, I actually
14 haven't ever heard this addressed, and I don't have a clue
15 what the answer is. So does it happen very often that a
16 plan's projections for what it's going to cost to provide
17 the Part A and Part B benefits, so the plan's bid basically
18 -- does it often happen -- or projections of where the plan
19 will spend money? Let me rephrase this. Does it often
20 happen that where the plan's projected they're going to
21 spend money, like 28 percent to these non-Medicare
22 supplemental benefits -- does it often happen that those

1 are way off, and if it does, what happens then? Or does it
2 just not happen very much?

3 MR. HAMMOND: So I don't think we've looked
4 specifically at what the variation is across plans with
5 regards to whether or not their bids are more or less
6 accurate. But the bids do include plan estimates of what
7 line of service they spend their dollars on. So hospital,
8 physician, skilled nursing, they break that out.

9 We've done cursory looks at whether or not those
10 projections seem to be relatively accurate, and we haven't
11 noticed a large divergence between what they predict and
12 what they end up spending on.

13 DR. CASALINO: You have or have not?

14 MR. HAMMOND: We have not --

15 DR. CASALINO: Not.

16 MR. HAMMOND: -- seen a large divergence, at
17 least across the entire program, but we haven't dug into
18 the variation for specific plans.

19 DR. CASALINO: Thanks.

20 MS. KELLEY: Stacie.

21 DR. DUSETZINA: Great. Thank you.

22 This is fantastic work. I really appreciated all

1 the efforts you put in, especially to compare it to the
2 existing literature.

3 I have two questions that came up as I was going
4 through. One is about you mentioned that three-quarters of
5 the special needs plan enrollment was into HMO plans, and I
6 was just kind of trying to puzzle my way through that.
7 Like, if you don't really have cost sharing because you
8 have dual eligibility, why would you go into the most
9 restrictive network type of plan? So I'm just curious. Is
10 that related to more generous supplemental benefits or
11 something else that you can measure?

12 MR. HAMMOND: So we have noticed this trend as
13 well, and we're looking into it. One thing we've noticed
14 is that some of it seems to be driven by just what plans
15 are offered in SNPs. Most of the plans that are offered
16 are HMOs, and so that I think is driving some of that
17 pattern. But this is something we're looking into.

18 DR. DUSETZINA: Okay. Great.

19 And the other question I had was about the use
20 for the favorable selection estimates when somebody is
21 going from fee-for-service to MA. One of the things I
22 worried about as an unmeasured component is access to

1 supplemental coverage and was just thinking about, like,
2 what happens if your fee-for-service spending is lower,
3 because you really can't afford care, because you don't
4 have a supplement in fee-for-service, and how that might
5 affect your estimates. I was just kind of trying to puzzle
6 through, like, what that might do to the estimates that
7 you've produced.

8 MR. SERNA: So your question is would a
9 beneficiary potentially have more access to care and more
10 use?

11 DR. DUSETZINA: Right. So, like, they have an
12 artificially lower-than-what-they-need care in fee-for-
13 service because they just can't afford the 20 percent co-
14 insurance that would be their responsibility and that that
15 kind of incensed them to switch to MA where they actually
16 have more out-of-pocket protection. So, like, you're
17 artificially lower than what they actually need in fee-for-
18 service and then kind of appropriately getting what you
19 need once you get into MA and can afford it.

20 So I was just trying to think through, like, how
21 that might affect the estimates.

22 MR. SERNA: Yeah. So the estimates are limited

1 by the fee-for-service experience, and that limits things
2 in both directions that could make selection higher or
3 lower. For instance, also someone who is more likely to
4 obtain their Medicaid eligibility on MA enrollment, that
5 would then shift their coefficients relative to what they
6 would have been in fee-for-service.

7 So those things, we can't account for. But I
8 will say that given the limited amount of studies based on
9 survey data, there does not appear to be more access for
10 the low-income population when they are in MA. But that's
11 definitely something that we'll keep an eye on.

12 MS. KELLEY: Greg.

13 MR. POULSEN: I'll postpone to Round 2. Thanks.

14 MS. KELLEY: All right. Paul.

15 DR. CASALE: Yeah. Great work. Again, thank
16 you. Just a terrific chapter.

17 Just a question. With the coding intensity
18 certainly being one of the -- you know, the data showing
19 one of the drivers of the difference in payment, in the
20 chapter, there was a mention around audits briefly or lack
21 thereof. And I'm just curious about, is there either more
22 information or thoughts about -- or are there any plans

1 that you are aware of in terms of increasing auditing to
2 sort of under it? Because the numbers, at least that were
3 mentioned, seem quite high in terms of not being supported
4 in the chart and such.

5 DR. JOHNSON: So CMS did finalize some regulation
6 around the RADV audits and made some plans for giving plans
7 a heads-up of what the plan is for those audits and the
8 methods to be used. They then released this new guidance
9 document just a few months ago about how they're going to
10 target the audit-eligible beneficiaries within the
11 contracts that are selected for an audit. So we don't have
12 a lot of new information. That has been something we've
13 been, you know, waiting for, for a while. But I think
14 we're now just sort of tracking what the next steps are in
15 this sort of a new phase of CMS ramping up their RADV audit
16 plans.

17 MS. KELLEY: Okay. I think that's all I have for
18 Round 1, unless I've missed anyone.

19 [No response.]

20 MS. KELLEY: All right. Then we can --

21 DR. CHERNEW: Kenny.

22 MS. KELLEY: -- move to Round 2, and Kenny is

1 first. Yes.

2 MR. KAN: Thanks, Dana.

3 I have three questions. Question one. As this
4 is a status chapter, I believe it is very important to
5 discuss the financial health of MA plans, similar to how we
6 analyze our payment updates.

7 There is a 2024 analysis performed by PwC, a
8 leading accounting firm which I've shared with MedPAC. PwC
9 analyzed the audited statutory financials of the MA
10 industry through third quarter of 2024, and the firm's
11 conclusion was that the industry lost money last year.

12 In addition, per PwC, the report suggests
13 additional headwinds in 2025, bigger losses. Why? CMS
14 gave MA plans a normalized zero rate increase in 2025 while
15 medical inflation was running at 6 percent per CMS's most
16 recent advance notice, which was released one or two weeks
17 ago.

18 Many MA HMOs are upside-down in having to deal
19 with a negative spread. It is definitely not in robust
20 financial health, as page 84 of the detailed chapter
21 suggests. Can we please revise the chapter to indicate the
22 actual financial reality of MA plans in future slide decks

1 and the detailed chapter as suggested by a top accounting
2 firm? Question one.

3 DR. JOHNSON: We can look into more information
4 about the financials in a given year, but I think the
5 appropriate context, too, is to recognize that plans have
6 been bidding below, further and further below the
7 benchmarks for a long time, and have substantial rebates,
8 especially on the average that are continuing to increase.
9 So to the extent that plans are making money or losing
10 money in a given year, it does reflect sort of expectations
11 of the plans and how they bid and are competing and whether
12 or not they are, you know, having an expectation that plays
13 out with the reality of what utilization and their spending
14 is, too.

15 MR. KAN: Thank you.

16 Question two. As an actuary, I care deeply about
17 the predictive accuracy and actuarial soundness of
18 mathematical and statistical models. There is a 2011 CMS
19 report which analyzes how various risk adjustment models
20 such as AAPCC compare in terms of its predictive ability
21 and actual soundness.

22 As a refresher, the AAPCC is the foundational

1 framework underlying the DECI method, which was used by
2 MedPAC to evaluate the reasonableness of our coding
3 intensity approach. Per the report for CMS -- and hence,
4 CMS disregarded it -- the AAPCC methodology only has a 1
5 percent -- 1 percent predictive accuracy ability. The
6 actual number is 0.8 percent and as such was ignored by
7 CMS. There's a higher probability of Washington Commanders
8 beating the Detroit Lions this weekend than 1 percent.

9 Given this low 1 percent predictive accuracy
10 ability, I'm very confused. Please help a simple actuary
11 like me understand two things. Number one, are you aware
12 of the 2011 study? If you are aware, why would MedPAC rely
13 on an inaccurate and cite an inaccurate 1 percent framework
14 to evaluate our coding intensity model given that CMS
15 disregarded this?

16 DR. JOHNSON: Thanks, Kenny.

17 That study has been updated in 2018, '21, and '24
18 as well and does show the same results for a low R-squared
19 for the AAPCC model.

20 The DECI method and the method that we use to
21 estimate coding intensity doesn't rely on the predictive
22 accuracy of the AAPCC risk scores. It uses the same set of

1 demographics -- age, sex, Medicaid eligibility,
2 institutional status -- as a way of controlling for
3 differences in the enrollment shares among those
4 populations between MA and fee-for-service. But it doesn't
5 really rely on that R-square, the predictive accuracy of
6 spending for the method. So that isn't -- although the
7 AAPCC method is a concern if it were to be employed as a
8 risk adjustment model, it is not really an effect on our
9 method of estimating coding intensity.

10 DR. CHERNEW: I'll just say two things just to
11 clarify. The predictive accuracy is an individual-level
12 thing. What we're doing is a population-level thing. And
13 so the R-squareds of individual-level things are often very
14 low, but that doesn't mean they're bad predictors at a
15 population level. That's a little bit besides the point in
16 some ways.

17 I think the broader point -- and I appreciate
18 what you did in the presentation -- is we had a completely
19 different method that we used that had a whole set of
20 different concerns, all of which were valid. It turned out
21 that gave the exact same estimate as the DECI method. And
22 then we were worried, well, there's a bunch of other

1 critiques of what was happening, because this is a
2 complicated thing.

3 So then we went to the academic literature.
4 There was a ton of people that did a gazillion different
5 things. It just makes the academic conferences stunningly
6 dull. But the point is they also come up with the similar
7 numbers.

8 So the direct answer to your question is the
9 predictive accuracy -- and I think you said this, Andy, so
10 I think I'm just going to repeat for those at home. The
11 predictive accuracy of AAPCC at an individual level is
12 admittedly poor, which is why it is not used for risk
13 adjustment. But that doesn't mean that the core
14 information at a population level is not useful.

15 MR. KAN: Thanks, Mike.

16 I could be wrong, but I re-read a paper last
17 night, and I believe that 1 percent -- or 0.8 percent to be
18 exact is actually on a group level. But it would be
19 helpful if we can include a section in the technical
20 appendix on that.

21 Thank you.

22 And then question three, moving on. On page 4,

1 in my Round 1 question earlier, you know, I mentioned
2 social determinants of health and impact on health status.
3 And MedPAC's done a lot of good work on this. As we all
4 know, MA has a disproportionately higher population of
5 lower income, ethnic and racial minorities. Hispanics,
6 Blacks, and Native Americans have a 50 to 100 percent
7 greater burden of diabetes with complications and lower
8 mortality than whites.

9 Hence, it should be no surprise that would be a
10 likely higher prevalence of diabetes with chronic
11 complications, which adds a higher-value HCC score, versus
12 diabetes without complications. I believe this is
13 justified, given the higher prevalence, and this is also
14 further corroborated by the rich body of literature.

15 So help me understand. How did we normalize for
16 social determinants of health? If we did normalize for
17 this, did we back test for predictive accuracy? If we
18 didn't, I suggest that MedPAC consider incorporating social
19 determinants of health data into its future estimation of
20 coding intensity and favorable selection. Otherwise, we're
21 comparing an apple to an orange.

22 Thank you.

1 MS. KELLEY: Greg.

2 MR. POULSEN: Thanks.

3 You know, many thanks to you all -- Andy, Luis,
4 and Stuart -- for this good stuff. It's very detailed.
5 It's very well researched.

6 I've seen this analysis evolve over the last
7 three years that I've been here, and I'm really grateful
8 for this great work, and I think it's gotten better and
9 better, so thanks.

10 You know, Amol, I'm going to take a brief --
11 what's going to sound like a sidelight, but it really does
12 relate. It's 90 seconds, so you can put that in.

13 [Laughter.]

14 MR. POULSEN: More than 60 years ago, I lived in
15 Pearl Harbor. I was the son of a naval aviator, and that
16 location impacted some of my thoughts in terms of history
17 there. On December 5, 1941, the Japanese consulate in
18 Honolulu sent messages providing an accurate description of
19 the location of ships in Pearl Harbor, as well as aircraft
20 at Hickam, Wheeler Airfields, as well as updates on other
21 defensive positions. This information was gathered by
22 about two dozen people, and 100 percent of those people

1 were of Japanese ancestry.

2 Now, we all are aware that some of the folks
3 viewed the people of Japanese ancestry as a threat, and
4 many Japanese Americans were interned along the West Coast
5 of the United States. However, in Hawaii, where the risks
6 were certainly the greatest, the population broadly and
7 naval intelligence and the FBI specifically concluded that
8 the vast majority of Japanese Americans were loyal to the
9 U.S., and that there was no broad internment in the
10 Hawaiian Islands.

11 Indeed, in Hawaii, young Japanese Americans
12 enthusiastically volunteered for military service. These
13 volunteers formed the 100th Infantry Battalion and the
14 442nd Regimental Combat Unit. These two groups were the
15 most decorated units in the entire U.S. military and
16 received more Purple Hearts than any other on a per capita
17 basis.

18 Okay. End of digression, but it really does have
19 a point.

20 In the chapter on page 5, there's a seminal
21 statement that reads, first, "Reforms are needed to reduce
22 the level of payments to MA plans." That's a deeply

1 troubling statement to me if we don't follow up with the
2 sentence that comes right after it, which I think is very
3 clarifying and helpful, which says, "100 percent of the" --
4 I'm sorry. Taken by itself, that would be like saying 100
5 percent of the espionage in Honolulu was conducted by
6 people of Japanese ancestry, a true statement, but one that
7 could be acted upon unwisely.

8 The following sentence in the chapter, however,
9 provides the appropriate context. It reads, "Relatively
10 higher levels of payment stem largely from coding intensity
11 and favorable selection." This is the equivalent of
12 stating the vast majority of Japanese Americans are loyal
13 to the United States.

14 Recognizing this distinction is critical, and the
15 team paints this effectively, And I'd really like, if we
16 could, turn to slide 18, which I think is very, very
17 helpful on this point.

18 Thanks.

19 Consider the differences between the provider-
20 sponsored health plans, most of whom are on the left-hand
21 side of this slide -- Kenny referenced this a little bit --
22 and the large commercial plans, and you can see where they

1 fall. They're in blue. And I believe that the Medicare
2 program and its beneficiaries are very well served by many
3 of these groups, but particularly some of those that are in
4 the provider-sponsored group and other smaller plans. And
5 it would be a shame to do harm to those plans.

6 They don't tend to deny claims or place onerous
7 preauthorization commitments upon the population, and since
8 the providers are incentivized to be cost-effective, they
9 don't need to provide these kind of effects.

10 And just in the last month or so, we've seen the
11 tragic results of how some people think about health
12 insurance these days. It's very different than it was a
13 while ago and largely built on those kind of activities
14 that I think are not reinforcing of good quality care.

15 It's no wonder, then, that Thomas Tsai and some
16 of his colleagues at the Harvard School of Public Health
17 found much higher levels of satisfaction at provider-
18 sponsored plans. Pay attention to these numbers: 4.41 on
19 a 5-point scale for provider-sponsored plans versus 3.78
20 for others. That's an enormous difference when you're
21 looking at big populations, almost a stunning difference.

22 Similarly, the research firm of Faegre Drinker

1 found that provider-sponsored plans had higher scores on
2 quality metrics on five times as many metrics as did the
3 general plan population.

4 So being on the left side of the graph that we
5 see, however, on the risk adjustment graph, most of these
6 plans are, indeed, losing money, even though some of the
7 big ones are not. And I think you guys have the data. So
8 I think that reflects what you're seeing as well, simply
9 because the risk adjustment is the primary mechanism for --
10 and the preferred selection is the primary mechanism by
11 which Medicare Advantage plans gain a differential
12 financial benefit.

13 So, back to my point. If we fix the risk
14 adjustment mechanism as the way of reducing overpayment, we
15 will be effective. V28 has made some improvements. I
16 think you all pointed that out in the data that we see in
17 the chapter. Additional improvements are meant to be made.
18 If we can truly reflect the differential between the risk
19 factors and not -- the true differences in risk as opposed
20 to creating machinery that identifies or even creates risk
21 differentials, then I think that we have a chance to have a
22 level playing field where Medicare beneficiaries will see

1 the real benefits that I think many of us perceive as being
2 the goal and opportunity for Medicare Advantage.

3 So, again, thanks so much to you guys for some
4 really good work.

5 MS. KELLEY: Scott?

6 DR. SARRAN: Yeah. I also want to start by
7 commending the work. This is really rigorous, well-done
8 work, and I think we all owe it a lot of respect.

9 A few people have already introduced the concept
10 of a playing field and value creation. I think that's an
11 important framing set of concepts.

12 The way I think about the MA program writ large
13 is that we want the program to be one in which plans
14 succeed depending on either beneficiaries and/or taxpayers
15 winning, right? Beneficiaries win by improved access,
16 improved clinical outcomes, reduced out-of-pocket costs,
17 and/or new incremental benefits not offered under
18 traditional Medicare, right? We all agree those are the
19 beneficiary wins.

20 Taxpayers win either via decreased spend, as best
21 as can be compared -- and you guys have done an excellent
22 job of comparing that to traditional Medicare -- or

1 potentially private sector demonstrating an innovative way
2 of efficiently -- underlining efficiently -- delivering on
3 incremental new benefits not offered under traditional
4 Medicare.

5 With that in mind and realizing I'm going to run
6 the risk of blowing my average talk time, I've got nine
7 concerns that have been elucidated in the report and other
8 publications, et cetera, that are problems with, I think,
9 the current MA program not -- and I want to -- side to Greg
10 -- not a negative reflection on excellent work done by many
11 plans, many employees of plans, and particularly
12 recognizing the wonderful work done by many provider-
13 sponsored or provider-integrated plans.

14 All right, nine concerns. First -- and you guys
15 mentioned this -- there's painfully little evidence of
16 improved quality in the MA program writ large compared to
17 traditional Medicare. You elucidated the problems with
18 stars. There's a variety of literature out there over the
19 last many years that compares a variety of quality outcomes
20 in MA versus traditional Medicare. They're all fraught
21 with imperfections.

22 But the few that have shown some improvements in

1 quality strike me as the analogy to pharma bringing a drug
2 to market based not on hitting their primary endpoint out
3 of the park but by having 10 secondary endpoints and
4 hitting on one or two of them, meaning the evidence isn't
5 great.

6 Number two, there's a huge amount of evidence.
7 So in contrast to the trivial amount of evidence around
8 improved quality writ large in the MA program, there's a
9 huge amount of evidence, and you guys did such a great job
10 of this, to the point that we should put to bed any
11 objections of overpayment versus fee-for-service Medicare.
12 I mean, huge amount of evidence.

13 Number three. And you guys pretty much teased
14 this out. By any reasonable standards, the MA program is
15 an inefficient taxpayer-funded vehicle for either reducing
16 beneficiaries' out-of-pocket costs or supplying new
17 supplemental benefits. Yes, there is value, no question
18 about it, to MA plans offering beneficiaries, particularly
19 as others have pointed out, low-income beneficiaries, a
20 better out-of-pocket proposition. And yes, there is value.
21 Beneficiaries recognize this, and that's a big part of why
22 they sign up for MA in the supplemental benefits. The

1 question is whether that is an efficient use of taxpayer
2 money to fund those improvements in out-of-pocket costs
3 and/or supplemental benefits via this program. That's the
4 question. It's not whether there is some value; it's
5 whether the value offsets the cost to taxpayers and is done
6 efficiently.

7 Four, code capture. And you guys, again, I think
8 you have elucidated this really well. Code capture is
9 worse than a zero-sum game. I mean, it really -- it
10 creates a huge amount of net-zero administrative spend.
11 It's an arms race, and it saps energy, time, and dollars
12 out of the system. And it does not -- it is not paired --
13 by and large, it is not paired to how care changes for
14 beneficiaries who have major risks for adverse clinical
15 outcomes.

16 Five. And you guys have put to bed this issue.
17 There is favorable selection in MA. All the logic in the
18 world suggests that, and you guys have rigorously proved
19 that.

20 Six. Prior authorizations as widely implemented
21 in many, not necessarily all, but many MA plans, are at
22 best -- at best, burdensome to both beneficiaries and

1 providers and are a not-insignificant contributor to
2 widespread provider burnout, which is a major issue for us
3 that we have discussed and will continue to discuss in
4 other bodies of work. Prior authorization, as practiced by
5 many MA plans, adds a significant -- a significant amount
6 of administrative costs to the delivery system. And others
7 have pointed this out in other discussions in bodies of
8 work. It's not insignificant, and there is at least
9 anecdotal evidence that at times prior authorizations
10 impact beneficiary access to needed care.

11 Okay. Number seven. The MA program, again, writ
12 large, notwithstanding Greg's well-made points about the
13 wonderful work that many plans do -- the MA program, writ
14 large, has had demonstrable adverse impacts on the delivery
15 system. Right? As I discussed, inarguable that the
16 administrative costs related to prior auths, et cetera, and
17 the provider burnout related to that, that is not
18 insignificant. And we've had pretty good discussions in
19 other sessions around the negative impacts of the MA
20 program on skilled nursing facility industry in terms of
21 their -- at least at times -- and there's been a lot of
22 discussion about this recently -- fairly arbitrary

1 reductions in utilization of SNF and other post-acute care,
2 as well as decreasing rates via essentially market clout to
3 skilled nursing facility. And that's in large part why
4 that industry is in trouble now. And we've had discussion
5 in other sessions -- Lynn particularly has helped us with
6 this -- about MA's negative impact on many rural providers.

7 Number eight, the increasing vertical integration
8 of very large players essentially makes true transparency
9 impossible, not just difficult, but right now impossible.
10 Maybe we can move it from impossible to difficult. And
11 transparency is required, I think we'd all agree, in order
12 to do adequate oversight and to better align goals, again,
13 between taxpayers and beneficiaries and plans.

14 The last one is kind of a pet peeve of mine.
15 I'll acknowledge that -- is that there are two populations
16 that I'm particularly passionate about that have been
17 essentially left behind and poorly served by traditional
18 Medicare. And I'm disappointed that the MA program has
19 not, by and large, done anything to address the needs of
20 those populations, those two being, as we've discussed this
21 recently, beneficiaries living long-term in nursing
22 facilities and beneficiaries suffering with severe mental

1 illness.

2 And I'll end by just saying I'm disappointed that
3 opportunities to really create triple-aim wins for
4 populations that are so poorly served within a fragmented
5 fee-for-service system have not been taken up by the MA
6 program, with very few exceptions.

7 So thanks again, guys, for really excellent work.

8 MS. KELLEY: Brian.

9 DR. MILLER: Thank you for this work. I just
10 wanted to start off by saying that my focus is as an
11 independent thinker focused on helping find the right
12 answer, or in many cases if there isn't a right answer, a
13 better answer.

14 Ironically, I'm one of the people who has always
15 thought that MA plans are overpaid. I also think our model
16 is wrong, and these both can be true.

17 In many markets, I've seen, in my limited time on
18 the Commission, that we change our models. For example,
19 this year we suggested that SNF margins went up 5 absolute
20 percentage points, and last year we suggested that MA
21 overpayments increased by 18 absolute percentage points.
22 These sorts of wild swings year to year unfortunately can

1 undermine our analytic credibility.

2 I know that actuaries at Milliman and Wakely are
3 putting their own reputations and careers on the line
4 certifying their work around MA. While we may not
5 necessarily agree with what they do, our analysis is
6 incomplete unless we address and cite their publicly
7 available work.

8 I'd say my concerns about our model in this space
9 come from my experience as an FDA product reviewer, who had
10 to review pharma company data and ensure accuracy,
11 precision, and integrity, recognizing that doing so is
12 important for patients and physicians across the country.

13 In doing so you look at internal validity of data
14 models, external validity, and then the last and important
15 one is common sense. In the case of drugs it's does it fit
16 with pathophysiology and pharmacology, and obviously for
17 insurance the question is different.

18 So my concerns about the current MedPAC model,
19 which is still new, remain fundamentally unaddressed. One
20 is the favorable selection concern. My colleague, Kenny,
21 mentioned that more poor or minority beneficiaries are
22 enrolled in MA. Those are two demographic features which

1 are well-associated with poor health status, greater health
2 care utilization. There is a plethora of research that
3 suggests that that is the case.

4 I also mentioned the ESRD population, where 21st
5 Century CURES represents a natural experiment, where benes
6 could then access and elect to enroll in MA, and they chose
7 to, with ESRD market share in MA rising from 27 to 52.3
8 percent as compared to 54 percent of the general Medicare
9 population, suggesting a favorable selection of 1.7
10 percent. And colleagues may say is that spending. I do
11 not know of any cheap ESRD benes in this position.

12 I also worry that the MedPAC model of favorable
13 selection fails at external validity. The Biden
14 administration has done an excellent job of cracking down
15 on plan marketing practices over the past four years. I
16 have not always agreed with everything that they have done,
17 but they have tried to do a very good job and I believe
18 have succeeded.

19 My question unanswered in this setting is, in
20 this setting of increased marketing and advertising
21 regulation, what do we propose is the real-world
22 operational business mechanism by which plans are

1 harvesting, if we believe this is true, healthier, lower-
2 cost beneficiaries. Policy has to be executed in the real
3 world, not just in a model or a book chapter.

4 I also worry that the MedPAC model of coding
5 intensity, not just favorable selection, fails at internal
6 validity. There is clinically appropriate coding
7 intensity. There is borderline or abusive coding, which is
8 gray, although I'd be inclined to call it borderline and
9 abusive. And then there's clear fraud. I think we need to
10 measure these buckets rather than say that they need to be
11 measured, and then not measure them. And that's an
12 analytical challenge that I'm confident that the staff can
13 surmount.

14 The MedPAC model of coding intensity also fails
15 at external validity. My colleague mentioned the 2011 CMS
16 report about the AAPCC model, which underlines the DECI
17 model, which is what MedPAC now uses, which accounts for 1
18 percent of spending. I think that's objectively a terrible
19 number, and we can all agree on that.

20 The coding intensity methodology also fails the
21 common-sense test. We included EGWPs or employer group
22 waiver plans in our analysis. A change that's not valid is

1 that plan option is not available to the general public.
2 And then we've also failed to value differences in benefit
3 design, which drives selection.

4 My mentor in payment policy, Gail Wilensky, was a
5 wonderful friend who passed away last summer, and I emailed
6 with her basically every day for a decade. She encouraged
7 me to have fun, be a critical thinker, buy a convertible.
8 Great lady. We'd take turns buying each other croissants
9 and coffee.

10 We talked a lot about the continued debate on MA
11 versus fee-for-service, and she actually said it best once,
12 many years ago, and said that she couldn't believe that
13 we're still debating this. She said, "Do a chart review,
14 use technology, stop wasting our time on a technical
15 problem that has an operational solution." And as usual, a
16 lady who is in her late 70s and unfortunately passed away
17 last summer at 81, was correct.

18 And so I think we do need to be pragmatic. I
19 think in this vein we should be thinking about automation
20 and AI diagnosis of coding in fee-for-service and MA to
21 ensure accuracy across programs. If we believe there are
22 real differences, and there probably are, our

1 recommendation should be to Congress to fund a chart audit.

2 So I think instead of modeling, we should make
3 recommendations to clearly identify scope and solve the
4 problem. We should be pragmatic and not political, and we
5 need to stop modeling and start getting this real work
6 done.

7 I'd also encourage my colleagues to think more
8 holistically about the MA and fee-for-service programs,
9 because problems that are in MA or fee-for-service are not
10 separate. If we have a problem in MA, we also probably
11 have a problem in fee-for-service, and vice versa. My
12 colleague, Kenny Kan, and I, along with former
13 Commissioners Craig Samitt and Brian DeBusk, four very
14 different people, very different backgrounds, very
15 different industries, last year wrote a Health Affairs blog
16 entitled, "The Need for Holistic Policy Thinking in
17 Medicare" about these issues, so that we can all work
18 together to solve problems across programs. I would
19 encourage you all to read it, and I'd encourage us all to
20 be pragmatic and work on solving problems. Thank you.

21 MS. KELLEY: Lynn.

22 MS. BARR: Thank you. Wow. There's a lot of

1 comments there to comment on. I don't even know if I'd get
2 to my own comments. But a big plus-one on Scott's
3 comments. I really do appreciate those. You know, Greg
4 also had a really great comments.

5 Related to the provider plans, I really question
6 -- and look, first of all, I want to say that the provider-
7 based health plans that I've worked with, the MA plans that
8 I've worked in my career, were outstanding. Every one of
9 them. And they definitely had a very different bend, and
10 their focus -- you know, coding was in there, but it was
11 really hard to get them to do it, right, and they really
12 rejected the idea that that was clinically significant, and
13 they preferred to do more work related to managing the
14 population and innovating.

15 But they're small, right. And so a lot of their
16 failures are from scale. And I think that when we think
17 about provider-based health plans, they are inherently
18 small, in most cases. Many of them like 5,000 lives. They
19 shouldn't be taking full risk on 5,000 lives. So any data
20 we see of them having really bad results, they can have
21 really great results the next year because their numbers
22 are way too small.

1 So I just think as policymakers we need to
2 provide an MA-type vehicle for provider-based health plans
3 that work without scale, and I think we're doing some of
4 that with some of our ACO work, and creating more ACO-type
5 opportunities where they can move into value-based
6 payments. And when I talk to these organizations, why are
7 you doing this, it isn't, well, Deloitte said we could make
8 20 percent, although Deloitte probably tells them that --
9 no offense to Deloitte. But they are there because they
10 see the future of population health, and they want to be
11 part of that future, and they feel like they have to do
12 this to learn, and to lead.

13 So I think we should really take provider-based
14 health plans and put them in a totally separate analysis,
15 and look at them differently, because I don't think they're
16 the same. And it will help solve a lot of the issues that
17 we see.

18 Kenny, your comments about MA being in trouble,
19 the thing about insurance, as we all know, is you've got to
20 be able to take this, right. So you're going to win,
21 you're going to lose, because you can't predict. And in
22 2020, I think the health plans did really well, based on

1 their '21 bids, right? They had wild profits nobody clawed
2 back. We didn't take it back because nobody went to the
3 hospital, right.

4 So there is skill in bidding. It's not our
5 responsibility. It's their responsibility. I mean, what
6 has been said in the literature is that the MA plans are
7 the most profitable insurance plans in this country. And
8 so we see that in the literature. So that should be a red
9 flag to us, that Medicare, they're making more money off
10 Medicare than they are off commercial insurance, and yet
11 our providers are getting paid a fraction of commercial.
12 How does this make sense to anybody? I mean, we're taking
13 money away from the providers and it's going to the MA
14 plans.

15 So something's not right, and does necessarily
16 need to be fixed.

17 Your comments, Kenny, about SDOH and diabetes
18 with major complications, I can tell you that in a lot of
19 my rural communities that were 90 percent white, reasonable
20 economic conditions, they under-coded diabetes. Nobody
21 ever put diabetes with major complications. It's the
22 lowest-hanging fruit in coding. So I don't think your

1 assumptions really track with the reality, which is, boy,
2 there is low-hanging fruit with diabetics. We can get more
3 money off of all of them by coding them, because almost all
4 of them have a complication. So we just target that -- I
5 mean, coders, not us, but we target that as a population.

6 I basically disagree with everything Brian said.
7 Thank you.

8 MS. KELLEY: Tamara.

9 DR. KONETZKA: Thank you. First, I also want to
10 commend the work. I really like how you were able to
11 provide all the detail when we possibly want in the
12 appendix and then also combine that with pretty
13 straightforward, intuitive explanations in the chapter. So
14 thank you for balancing those.

15 One area where I think we could do even a little
16 bit more, and at the risk of belaboring this point, is that
17 I think for people who haven't spent a year and a half
18 reading that appendix and various versions, for people who
19 aren't researchers and are not inclined to that, I think it
20 does seem counterintuitive that as MA enrolls more duals,
21 for example, and more people with various conditions, you
22 know, that favorable selection still exists or would

1 actually increase. And I think once you read the
2 methodology it becomes very clear. In the chapter it's
3 talked about as the prediction error. Mike mentioned the
4 word "residual." I'm not sure those words are intuitive to
5 everybody.

6 And so I think clearly, it's very important that
7 we think about these things as conditional. So even though
8 MA plans are enrolling more and more duals who are
9 generally sicker, that doesn't mean that they don't have
10 favorable selection. That just means that we control for
11 being dual in their risk score. And so conditional on
12 being dual, there's still a range of people's propensity to
13 spend, right, whether that's through the health conditions
14 or preferences.

15 And, in fact, what your data shows, which I found
16 really interesting and consistent with other things in the
17 literature, was that as people get sicker, that area, that
18 range of variability actually increases.

19 And so I think it would be great to add to the
20 chapter just an example like that, to make sure people
21 understand what we mean by sort of the conditional
22 prediction, because for some people it may be

1 counterintuitive that as MA enrolls sicker people, they
2 still have favorable selection.

3 So a couple of other big-picture comments. One,
4 people have touched on this a little bit, and this is not
5 to discount Greg's comments about the heterogeneity. I
6 think that's really important to consider. But this \$84
7 billion we're talking about, or some large sum of money
8 that is basically taxpayer- and premium-funded, fee-for-
9 service premium-funded subsidization of these extra
10 benefits in MA, I think it's really important for us,
11 moving forward -- and we don't do this, generally, I think,
12 across these different sessions and different decisions
13 we're talking about.

14 But I think it's really important to keep in mind
15 the opportunity costs. We know that beneficiaries value
16 things like a gym membership, and that may be why they sign
17 up for MA. But the fact that some beneficiaries value a
18 gym membership doesn't mean that that's a better use of
19 that money than fixing rural copayments or addressing
20 physician payments. There are a lot of opportunity costs
21 to these, and I think we just have to keep in mind that
22 there's this big opportunity cost when we think about

1 potential solutions to this problem.

2 Building off of that, as well, there were a few
3 other things in the chapter that I really want to express
4 support for, things we can't really do now, but I think
5 that we should keep pushing for. One is to keep pushing
6 for the data so that we can assess the value of those extra
7 benefits. And on the one hand, for things I was just
8 mentioning, like what is really the value of a gym
9 membership in terms of paying taxpayer and premium
10 beneficiary money on it.

11 But also things like dental care. The research
12 on the value of dental care, even though people sort of
13 assume it's important, the research, causally, is just
14 really poor. And if we can sort of push these data and
15 find out exactly what we're getting for providing dental
16 care, I think that would be great for the Medicare program
17 and also just great, in general, to know that in a big-
18 picture sense.

19 And then I guess the other thing I really want to
20 emphasize is that we've had this discussion before. I
21 think we really need to keep thinking about ways to reduce
22 our reliance on the fee-for-service population to estimate

1 these benchmarks. This hasn't come up now. I think there
2 is broad support for that. I think that's something we
3 should keep pushing and including in terms of kind of
4 solving this long run as the MA population grows. Thanks.

5 MS. KELLEY: Stacie.

6 DR. DUSETZINA: It's really nice to be following
7 Tamara there because I agree with everything she just said,
8 so I will say endorse.

9 You know, in addition, I think there are a few
10 major issues for me. I'll keep it very brief. But the
11 first is that the issue of overpayments means that the
12 plans use rebates to make the benefits artificially
13 inexpensive for people when they're choosing plans. So
14 thinking about the buydown of the Part D plan so a fewer-
15 dollar premium. That often, I think, is the way that
16 people get into their benefits in the first place is
17 shopping and trying to get their drug coverage. And when
18 you look at the differences between MA and fee-for-service,
19 and you're trying to understand those options, it's almost
20 a no-brainer that if you don't know what you're giving up
21 you're going to pick MA, because it's such a good deal.

22 Anecdotally, I had a colleague whose mom I was

1 helping shop, who was like suspicious. She thought it was
2 a trick that she could get a plan for zero dollar. She was
3 already an MA enrolled. But that's what it is these days.

4 So I think that's important for thinking about
5 who's picking MA and why we've seen such huge uptick.

6 I think the issue that Tamara brought up about
7 the opportunity costs for spending on supplemental benefits
8 and how much of our funds are going into supplemental
9 benefits is important. And it made me think that in one of
10 the chapters we have on the supplemental benefits
11 workstream there was a lovely table about what types of
12 benefits are being offered -- acupuncture, et cetera, cash
13 cards.

14 It might be helpful to have something like that
15 in there, so that people really have a concrete
16 understanding when you talk about supplemental benefits
17 that these are the things we're talking about and the
18 distribution across plans, so people are just a little bit
19 aware of that when reading this chapter.

20 You know, I think reading the chapter, it's clear
21 to me that the bonus programs and the issues of the
22 overpayments are very important. To Greg's point, the

1 distribution does matter. But even on that graphic that
2 you show, it's like 15 percent of enrollees on the left
3 side of the graph, 85 percent on the right. So clearly
4 there is a large amount of payment that's going on here
5 that may be better used in other ways.

6 I also wanted to just say that there have been a
7 lot of comments about enrollment in MA by Black and
8 Hispanic beneficiaries. And I think that's great if it's a
9 choice that is being made because this is the best plan for
10 you and this is what you like, versus you can't afford the
11 other option. And I worry that for a lot of people,
12 affording to be in the fee-for-service program is
13 impossible, when you start to think about the need for
14 purchasing Medigap or even the additional premiums for the
15 Part D plan.

16 So I think it is important to say it's great that
17 we have a lot of people who are in MA, and hopefully they
18 are well supported by those plans, but it might not be as
19 much of an active choice as a forced choice because of
20 affordability.

21 But incredible chapter, great work, and I really
22 appreciate all of your efforts.

1 MS. KELLEY: Cheryl.

2 DR. DAMBERG: Just briefly. Thank you for all
3 this great work. This is a vast space, obviously a lot to
4 chew on.

5 You know, my comments largely echo some that have
6 already been made. So I'll try to keep this brief, as I
7 know we're running out of time.

8 But as this program continues to grow, I think we
9 need to continue to monitor what's happening in this sector
10 and to recommend changes to correct for incentives in the
11 program that are distorting behavior, such as upcoding.

12 And, you know, there are a lot of public dollars
13 in play here, and we need more transparency on a number of
14 fronts to understand the value that this program is
15 delivering.

16 I share the concerns raised by others about the
17 overpayments, whether it's through coding intensity or
18 favorable selection. It exists, and taxpayers are
19 overpaying in this place, in this sector.

20 And the coding intensity, you know, following on
21 Stacie's comment about the distribution, you know, it's
22 creating this very uneven playing field across the plans in

1 terms of these payment differentials. And, you know, it's
2 affecting the profitability of those organizations, and
3 it's potentially driving out competition on the left-hand
4 side of that distribution.

5 I secondly have concerns about the consolidation
6 happening in the marketplace, particularly between insurers
7 and providers and their ability to capture more of the
8 premium dollar through that mechanism. We clearly need
9 more data and publicly available data on ownership and
10 affiliation arrangements to really understand what the
11 implications are related to that space.

12 In terms of the rebates, I've really struggled
13 with this space. So I understand, you know, these
14 supplemental benefits potentially offer value and
15 particularly to vulnerable subgroups of the population.
16 But I'm concerned about the growth in the size of these
17 rebates, and it really has come at the expense of taxpayers
18 and beneficiaries and fee-for-service and the fact that we
19 have a very uneven set of choices out there for
20 beneficiaries when they choose between traditional Medicare
21 and Medicare Advantage.

22 And I think underlying sort of this rebate issue

1 is the star ratings program, and I know the Commission has
2 thought a lot about this. But I think, you know, from the
3 perspective of Congress and CMS, I think this area requires
4 a rethink. I do think it's distorting behavior by virtue
5 of the fact that it's new money when the quality bonus
6 payments are paid out rather than operating in a budget-
7 neutral manner, and it is affecting the size of these
8 rebates.

9 And per some of the other comments raised, you
10 know, the question is, are these dollars being spent in the
11 best place to maximize value for all Medicare
12 beneficiaries, not just the subset that are in Medicare
13 Advantage?

14 And lastly, I just want to note and to comment on
15 Kenny's comment about the financial health. You know, as I
16 look across the information contained in this chapter and
17 just broader knowledge of this market, it seems like the
18 health of this industry is very robust financially.
19 Clearly, there are some plans that are not doing as well as
20 others, and as Lynn pointed out, there's ups and downs year
21 to year in terms of profitability. But we see high gross
22 profits. We still see a lot of market entry and continued

1 expansion. So that suggests to me that this sector is very
2 strong in terms of its financial health.

3 MS. KELLEY: Okay. I have comments from Robert
4 and Betty that I will read.

5 Robert says this is a fantastic report. There's
6 so much to talk about, but he'll limit his comments to
7 beneficiary access to care.

8 As we know, the Commission has supported the
9 inclusion of private plans alongside Medicare Advantage.
10 The reasons cited are largely due to efficiency of care
11 through payments models that are risk adjusted and based on
12 a predetermined rate.

13 Robert does have concerns that private plan
14 offerings may create two tiers of care in which those who
15 can purchase private pay plans are afforded greater access
16 to health care services that suits their specific needs.
17 At some point, it would be ideal to study if there are
18 inequities associated with private plan offerings that are
19 designed to supplement Medicare Advantage.

20 In addition, the fact that the three largest MAOs
21 enroll 57 percent of Medicare Advantage beneficiaries is
22 somewhat concerning, especially in the context of an

1 unpopular preauthorization process. This type of
2 consolidation may have an unfavorable impact on access to
3 care, particularly in socially vulnerable communities.
4 Although we do conduct population-level surveys and annual
5 focus groups, they do have limitations.

6 Robert would like to see more robust access
7 indicators so that we can better understand the extent of
8 any inequities and their major drivers.

9 And he thanks the staff again for an excellent
10 report.

11 Betty says this is fabulous work, and she
12 particularly appreciates the inclusion of the technical
13 appendix. The presentation opened with the Commission's
14 support of MA as an avenue for beneficiaries' choice.
15 Choice requires knowing what you are getting and what you
16 are giving up. This remains very difficult for
17 policymakers and beneficiaries. She thanks the staff for
18 these important steps in that direction for policymakers.

19 Betty adds that Gina's and other's comments on
20 meaningful competition with greater transparency for
21 beneficiary decision-making both within MA and traditional
22 Medicare and between are spot-on and important areas for

1 our ongoing workstreams.

2 And I have Larry next.

3 DR. CASALINO: Thanks, Dana.

4 So some of what I'm about to say may sound
5 critical of Medicare Advantage, and I just want to make it
6 clear that, in fact, I'm not critical at all of the concept
7 of Medicare Advantage and the benefits it could provide and
8 that I believe some Medicare Advantage plans do provide, as
9 Greg and Linda pointed out.

10 And we haven't even talked about the original
11 promise of Medicare Advantage, and what made it seem so
12 attractive to me and to many other people is that, by the
13 use of capitated payments, it would be possible for money
14 to -- for providers, really, to think about what's the best
15 way that we can use the money we have to improve the care
16 of our population of patients instead of focusing on what
17 services will fee-for-service Medicare pay for it. That's
18 almost been forgotten about.

19 So I'm very supportive of the concept of Medicare
20 Advantage, but that's not the way it's working out in
21 general, right?

22 So I'm simply critical of paying Medicare

1 Advantage plans far more, about \$84 billion in 2025, than
2 Medicare could pay for the same beneficiaries if they were
3 in traditional Medicare.

4 Now, as a policy analyst and someone concerned
5 about the future of Medicare and of the federal budget, I
6 find this very troublesome. We're, in effect, forcing
7 Medicare beneficiaries in traditional Medicare to subsidize
8 benefits for beneficiaries in Medicare Advantage. This
9 makes it even more expensive to be in traditional Medicare
10 and I think will lead possibly to a death spiral, really,
11 for the traditional Medicare program.

12 I think Tamara is right to refer to this as
13 opportunity costs, but I think the report, I think, would
14 be better than it is, even, if it just, in very clear
15 terms, made it clear that traditional Medicare
16 beneficiaries do subsidize Medicare Advantage beneficiaries
17 and all these, you know, vaunted supplemental benefits.

18 So, beyond this, I have several things to say
19 briefly. Luckily, I have fewer than Scott's nine, which I
20 thought were very worthwhile and succinctly said. I'll try
21 to focus on things that haven't been said. I'm also using
22 my New Jersey background to talk faster than I should,

1 probably.

2 [Laughter.]

3 DR. CASALINO: So luckily, my wife's probably not
4 listening. She's shown very little interest in this.

5 So I think one thing that has been mentioned that
6 I think is critical is that it's very difficult and really,
7 for most people in 46 states, practically speaking,
8 impossible to switch to traditional Medicare once you've
9 chosen Medicare Advantage. I don't think that many
10 beneficiaries understand that. I don't think many
11 physicians understand that. I doubt that many members of
12 Congress understand it.

13 I mean, I was in full-time practice for 20 years.
14 I've studied Medicare for another 20. I recently enrolled
15 in Medicare, and I didn't know until -- I think it was Gina
16 talking some meetings ago about the fact that when you
17 choose, in all the four states, you choose Medicare
18 Advantage, that's it. You're not getting out of that.
19 It's a lifetime decision, which you may regret for various
20 reasons in the future. So I think that that's so
21 important.

22 I think it doesn't need to be stated in any kind

1 of value-based way, but I think it should be clear, because
2 I think that would be a service. People do not know this.

3 Okay. Second point. On page 31, the report
4 refers to the -- quote, "the continuing trend of higher
5 levels of payment throughout the history of Medicare's
6 payment policy for managed care." That's a very kind of
7 anodyne way of saying that in every year that the program
8 has existed, Medicare Advantage has paid more for
9 beneficiaries than it would have paid for the same
10 beneficiaries in traditional Medicare. We do say this on
11 page 33, but it's really kind of buried there. And just
12 the way the report is structured, it would be better if it
13 were said on page 31, I think.

14 Okay. The other thing that I think is a big
15 omission in the report -- and I don't mean to be critical,
16 because I think it's a great chapter -- the role of brokers
17 and agents, which I also didn't understand and which Gina
18 enlightened me about during a meeting a few times ago. A
19 lot of beneficiaries use brokers and agents, over 30
20 percent at least, to choose their plan, and brokers and
21 agents have incredibly strong incentive, financial
22 incentives, to put people into a Medicare Advantage plan

1 rather than traditional Medicare and, in fact, to put
2 people in some Medicare Advantage plans rather than others,
3 because plans pay these agents and brokers, and they give
4 them enrollment targets and bonuses for -- even within the
5 same plan, you may get a bonus for enrolling someone in
6 United Plan A rather than United Plan B, because United
7 wants them in A rather than B.

8 And we're not talking about small amounts of
9 money here. I mean, last year, it could be up to \$626 per
10 beneficiary enrolled by an agent or broker in a Medicare
11 Advantage plan in the first year and \$313 every year after
12 that, that the person remains in that plan or a similar
13 one. So the financial incentive -- you'd have to be a
14 saint to put people into traditional Medicare. In
15 traditional Medicare, you get paid at most half of what you
16 would get paid for enrolling in Medicare Advantage if you
17 put someone into traditional Medicare in a Medigap plan. I
18 think that's important. It's important to the growth of
19 Medicare, which is very robust, but this is one of the
20 reasons it's so robust. I think this combined with the
21 fact that once you're in Medicare Advantage, it's hard to
22 get out.

1 Okay. It is true that -- I think it's a good
2 point that's been made that when we talk about 20 percent
3 payment -- I'll just use the word "overpayment" for
4 shorthand. It is true that that shouldn't be -- as Kenny
5 said, I think, that that shouldn't be taken to be profit,
6 right? But it does bring in more enrollees, and that is
7 profitable, right?

8 As Lynn said, Medicare Advantage historically has
9 been much more profitable for insurers than commercial
10 insurance for non-Medicare beneficiaries. I won't go into
11 that more, so just leave it at that.

12 It is true, as Lynn and Greg were pointing out,
13 that smaller plans and provider-sponsored plans may not be
14 doing as well financially, and I think that this would be
15 something we might want to think some more about. So I'll
16 leave it at that.

17 During the Round 1, you guys clarified the
18 difference, the 12 to 14 percent of the 28 percent of,
19 quote/unquote, "profits at administrative cost," and I
20 didn't understand that it was not -- the 12 points not yet.
21 So I think making that more clear would be good, and I
22 think getting that out of the footnotes and into the text

1 would be good, because it's kind of an important point.
2 People understand and would be interested in, you know,
3 what's administrative cost, what's profits.

4 And this is also a problem in table 12.3, where
5 there actually isn't a category for administrative costs
6 and profits. It's not deliberately hidden, I'm sure, but
7 functionally, it's included just under the category of non-
8 Medicare-covered benefits and not even mentioned in the
9 footnote to that table.

10 So I think more clarity in the table and the text
11 about what we're talking about with administrative costs
12 and profits, I think, would be useful.

13 And that's it. Thank you.

14 MS. KELLEY: Amol.

15 DR. NAVATHE: Thank you, guys, for this great
16 work.

17 So I have a few points that I wanted to make,
18 just upon reflection. I think this has been a great
19 Commissioner dialogue and set of comments. I mean, it's a
20 lot to digest. I think a couple of points I wanted to
21 make.

22 So I think it's very clear that MA provides a lot

1 of value in terms of its innovation, its ability to provide
2 premium reductions across Part B, across Part D. I think
3 there's some value, some benefits to patients in the actual
4 integration between the medical and the pharmacy benefit
5 and administration of those at times. I think there's a
6 whole bunch of different things that we could point out
7 there.

8 The fee-for-service program, on the other hand,
9 certainly innovates at a slower pace, right? It kind of
10 innovates at the pace of legislation effectively, and so I
11 think that's kind of important context in some sense to
12 bear in mind.

13 And so I think there's clear value in the MA
14 program. That seems quite consistently clear across many
15 Commissioner comments, maybe not all of them.

16 I think simultaneously, I think it is -- many
17 Commissioners have also made the comment that it's very
18 hard to understand, however, how to quantify what that
19 value is, and that obviously is in the context of higher
20 payment. So if there's higher payment, what are we, what
21 are beneficiaries, what are taxpayers getting for that
22 value? I think we don't have the data to be able to make

1 that assessment, and that is the assessment, I think, in
2 some sense, that is the most important assessment to
3 understand.

4 The fact that there is higher payment, I think,
5 is well supported. It's well supported by your work. I
6 think Andy referenced the long-term bidding profile and the
7 trajectories. We showed some data on supplemental benefits
8 and how they're kind of continuing to go up. So I think
9 that the general notion that there is financial health in
10 the sector is well supported by the data as well.

11 I think Greg and others have made -- Lynn and
12 others have made really important points, however, that MA
13 is not a monolithic institution. There's a lot of
14 variability. Again, you showed some data on that point,
15 and that variation is really important because I do agree
16 with some other points made that, you know, we don't want
17 to take a policy approach that treats the MA program as if
18 it is a monolithic institution. And so that complicates, I
19 think, a lot of the policy strategies that one might take.

20 And I think it's indisputable that beneficiaries
21 are voting with their feet, that they're moving more and
22 more into MA. I think the benefit generosity of the MOOP,

1 the maximum out-of-pocket, the innovation in the
2 supplemental benefits, dental vision, et cetera, clearly
3 have value to beneficiaries. Again, the problem, of
4 course, is that taxpayers are also paying more for that.
5 So how do we reconcile that?

6 I think Larry's point about kind of supporting
7 this notion of choice, you know, I think beneficiaries made
8 this point as well. It is important to realize and for us
9 to convey that very clearly -- we have done this in prior
10 work as well -- that when you join MA, that you do exhaust
11 that guaranteed ability in most -- the vast majority of
12 states -- I think all but four states, if I remember
13 correctly -- to then re-enter with a guaranteed enrollment
14 into Medigap, into supplemental Medicaid -- supplemental
15 Medicare. That's important.

16 And I think in general, there is this lack of
17 symmetry between the MA and fee-for-service that we have
18 pointed out in terms of the quality program, in terms of
19 other dimensions. Sometimes there's more -- oftentimes
20 there's more generosity in the MA side. There's obviously
21 differences between MA and fee-for-service in a number of
22 different ways.

1 Last point I wanted to make is that, that being
2 said, I think from an analytic perspective, the work that
3 you all have done is fantastic. I think it's
4 comprehensive. I think there -- this is complicated. I
5 think it's easy to get sideways on a bunch of these
6 different points.

7 Terminology like "favorable selection," I think
8 can be confusing, and so I just -- I wanted to just point
9 out that I think that the notion that there is favorable
10 selection in MA is not at all at odds with the trends that
11 we see that there are high-risk populations who are
12 disproportionately joining MA, whether that's racial/ethnic
13 minorities, whether -- as you pointed out, whether that's
14 based on HCC score or other dimensions. Those two things
15 are not at all at odds. And I think that's really
16 important, and we obviously can try to do a better job of
17 stating that.

18 Similarly, I think there are differences in the
19 incentives you all pointed out to code in fee-for-service
20 and MA. And there could be -- as Brian points out, there
21 could be different types of coding differentials, some that
22 may be at a very extreme fraudulent, could be on the other

1 extreme, there could be conditions that aren't coded in
2 fee-for-service that otherwise do belong from a diagnosis
3 perspective to a patient.

4 But the assessment that you all are making is not
5 a value judgment on whether that code should or should not
6 have been there. The judgment we're making is, one, about
7 how the payment system functions, and the payment system
8 functions with this underlying assumption that the coding
9 patterns are similar. So when the coding patterns are
10 differential, that creates this asymmetry in payment, this
11 differential payment that's happening on the MA side. So I
12 think it's just really important to reiterate that there's
13 not a value judgment here on what's happening on who's
14 right on the coding piece. It's just simply an empirical
15 fact that there's a difference, and that is the basis for a
16 lot of the calculations that you all are doing.

17 So thank you so much for all your work, and this
18 is fantastic. I really thought the Commissioner dialogue
19 also was really informative. I learned a lot, and I will
20 stop here because I know we're over time. Thank you.

21 MS. KELLEY: Paul.

22 DR. CASALE: I'll be very brief. Thank you.

1 Thank you again. Great work.

2 I just want to make a comment and agree with many
3 of the comments that have been made on the coding intensity
4 issue, which Scott brought up and Amol just brought up. I
5 think, as Scott said, it's not clear that it provides any
6 meaningful improvement in quality. And as, again, Scott
7 said, if addressed appropriately may actually go a long way
8 to addressing these differential in payments. So I think
9 whether it's through more robust auditing, whether the
10 version 28 model will actually impact that, I guess we'll
11 see. Or as in the MSSP program, you're limited in how much
12 your risk score will improve, no matter how many codes you
13 put in. I think there's lots of options, but I think more
14 attention to that as a way to address the differential
15 payments, I think, is important.

16 And similarly, for the quality bonus payment,
17 again, people made the comment about meaningful measures
18 and really moving towards more meaningful measures in that
19 program.

20 Thank you.

21 MS. KELLEY: believe that's the end of the
22 queue, Mike.

1 DR. CHERNEW: So, again, I'll say again, wow.
2 The first time was about the quality of the work. The
3 second time was about the quality of the discussion. So I
4 really do appreciate everybody's views. There's obviously
5 differences of opinion around the table. I think that's
6 probably a good thing in the grand scheme of the world.

7 I will just say three things before we take a
8 very quick break and then come back to do critical access
9 hospital chapter.

10 So thing number one, the concepts of the cost of
11 Medicare Advantage relative to traditional Medicare is
12 different than the concepts of the value of Medicare
13 Advantage relative to traditional Medicare. And I hope we
14 have tried -- I pray that we have conveyed that well in the
15 chapter, and, you know, I can tell you some of it's a
16 Rorschach test. People's views determine how well they
17 think we've reflected them. But since I get complaints on
18 all sides, we will continue to try and do better.

19 Second point, there is heterogeneity across
20 plans. I think, Greg, you've raised this a lot. I could
21 not agree more. We have charts on this. There's
22 heterogeneity in coding, which you mentioned. There's

1 heterogeneity in value. There's heterogeneity in a range
2 of things. This is a challenge in general because we are
3 trying to provide a status report on the MA chapter. So we
4 want to provide some aggregate sort of sense of the
5 program, but we certainly want to acknowledge, per your
6 point, that there is heterogeneity. And that heterogeneity
7 needs to be taken into account in terms of policy and a
8 whole range of other things. I could not agree more, and
9 hopefully, that is prominent enough. But I say it now so
10 those at home understand that we really recognize that.

11 Third point, I said this. Tamara said it.
12 Tamara said it better. But the analytic -- if you look at
13 slide 28, you don't have to put it up. But if you did, I
14 wouldn't complain. If you did, I wouldn't complain about
15 slide --

16 [Laughter.]

17 DR. CHERNEW: I'm sorry. About slide 28. You
18 don't have to. I'm not complaining. It's wonderful work.

19 But selection is -- I'm going to use the word. I
20 understand, Tamara, it is not the right word. I'm sorry.
21 "Residual." And so it turns out, if you have very low
22 predicted spending, it's virtually impossible to have

1 selection because you can't select on somebody whose
2 predicted spending is really low. There's just not a lot
3 of room there. If you really -- high predicted spending,
4 if you're really sick, if you're predicted to be really
5 high spending, there's a lot more room to have selection.

6 And so I will say about this chart, the shorter
7 the bar -- the shorter the bar, the more selection there
8 is, if you will, because the selection percentage is lower,
9 which is our measure. And so we have really, really taken
10 this to heart to try and do this analytically, and so
11 because this is so important in the overall debate to
12 understand what we're measuring -- surprisingly, it's on
13 the screen now -- I just wanted to emphasize that we really
14 understand the selection work and the relationship between
15 the residual part and the predicted part.

16 So I'm going to leave it there because I've been
17 trying to get everyone to speak less, and that should go
18 for me too. I have a lot of things I'd like to say. I
19 won't. We're going to take a very quick five-minute break
20 because there's a really, really important issue about how
21 critical access hospitals are treated in terms of
22 beneficiary cost sharing, and that is particularly

1 important because while this is a status chapter, that
2 we're going to be planning to get to a vote on. So we have
3 to make sure that there's enough time to have a discussion
4 for things for where we hope to get to a vote.

5 So let's take a very quick -- and I mean that. I
6 don't know. I don't have a lot of show business
7 experience. "A tight five," is that what they said?

8 MR. MASI: Good show.

9 [Recess.]

10 DR. CHERNEW: So welcome back, everybody. There
11 has been a lot of concern about a range of things about
12 care delivered in rural areas and access to beneficiaries
13 and the care for beneficiaries in rural areas and paying
14 supervisors in rural areas. And there is, I think, one
15 particular topic that we've been concerned about, and Lynn,
16 you'll get some credit for how this all came about. But in
17 any case, and that's beneficiary cost sharing for critical
18 access hospitals.

19 So we're going to go through an analysis of that,
20 we'll get a draft recommendation, and we'll see how the
21 discussion goes. But Jeff, you're going to start.

22 DR. STENSLAND: So as you may remember, in our

1 September meeting, we discussed outpatient cost sharing at
2 Critical Access and we are going to revisit that topic
3 today. In addition, to provide you will a more complete
4 picture of cost sharing in rural areas, we also present
5 some new information on charge-based coinsurance at rural
6 health clinics. In future meetings we will follow up on
7 other rural issues such as the effect of expanding MA
8 enrollment in rural areas.

9 To recap where we are on critical access hospital
10 cost sharing, recall that we discussed cost sharing in the
11 spring of 2024 and again in September of 2024. Given the
12 Commission's strong interest in moving away from charge-
13 based coinsurance, today we will present the Chair's draft
14 recommendation to change CAH coinsurance. Depending on
15 your interest, Commissioner interest, we may come back for
16 a vote on changing critical access hospital coinsurance in
17 the spring, and that without objection, work will culminate
18 in a chapter in our June 2025 report to Congress.

19 And now for our roadmap. We start the
20 presentation with a theoretical overview of three types of
21 special payments to rural providers. Then we will focus
22 the rest of the presentation on one type of rural payment

1 model, namely cost-based payments, where beneficiaries pay
2 charge-based coinsurance. We first discuss critical access
3 hospital coinsurance. Then we present the Chair's draft
4 recommendation. And to give you a fuller perspective,
5 Brian will then talk about rural health clinic cost
6 sharing. But given that this is the first time you have
7 seen this rural health clinic work, the Chair does not have
8 a draft recommendation on rural health clinic cost sharing
9 at this point.

10 So I think rural special payments can be
11 categorized into three groups. The first is add-on
12 payments to PPS rates. Examples of this are low-volume
13 hospitals and sole community hospitals. We have talked
14 about these programs at length in past reports.

15 The second is fixed payments plus a PPS rate,
16 which is how Medicare pays rural emergency hospitals. The
17 Commission discussed the rural emergency hospital model in
18 our March 2024 report to the Congress, and we will continue
19 to report on the program annually.

20 The third type is cost-based payments. We talked
21 about critical access hospital program and are going to
22 review that again today. Critical access hospitals are

1 paid 101 percent of costs prior to the adjustment for the
2 sequester. The new information today will be on rural
3 health clinics and how cost sharing works in that program.
4 The rural health clinic program payments are limited to 80
5 percent of costs, but coinsurance from the beneficiary is
6 not limited, as Brian will explain.

7 The charge-based coinsurance is the focus of
8 today's discussion.

9 As we discuss in more detail in your mailing
10 materials, critical access hospital status can dramatically
11 increase payments rates for outpatient services and post-
12 acute care services at these small hospitals. These higher
13 payment rates are often critical for keeping these hospital
14 financially viable. However, much of the additional
15 payments for outpatient services at critical access
16 hospitals are funded by higher beneficiary coinsurance,
17 which is set at 20 percent of charges.

18 Prior to the sequester, Medicare payments to
19 critical access hospitals are set at 100 percent of costs
20 minus coinsurance. What is important to note that
21 coinsurance is set equal to 20 percent of charges, and
22 charges are list prices which are often far higher than

1 hospital costs, meaning 20 percent of charges can be a
2 large portion of the total payment to the critical access
3 hospital.

4 In addition, charges can vary widely from
5 hospital to hospital, meaning the share of the payments
6 paid by the hospital can vary widely from hospital to the
7 next and even across services within a hospital. For
8 comparison, PPS hospitals' cost sharing is 20 percent of
9 the administratively set payment amount, and this tends to
10 be far lower than charge-based coinsurance and is also more
11 consistent across providers.

12 To examine coinsurance, we looked at 2022 claims,
13 and at that point there was about \$3.3 billion of
14 coinsurance billed to beneficiaries and their supplemental
15 insurers for outpatient services at critical access
16 hospitals. Program payments were about \$3.2 billion, and
17 total payments for the services that required coinsurance
18 were about \$6.5 billion. What this means is about half of
19 the fee-for-service outpatient payments to the critical
20 access hospitals were coinsurance.

21 There were 1.9 million beneficiaries using these
22 services and they or their supplemental insurers paid an

1 average of \$1,750 in coinsurance over the course of 2022.
2 For about 84 percent of rural beneficiaries they have
3 supplemental insurance that would pay that coinsurance.
4 But about 16 percent of rural fee-for-service beneficiaries
5 do not have supplemental insurance, and they would be
6 billed 20 percent of charges directly.

7 On average, coinsurance was equal to 52 percent
8 of the payment amount, but in about 4 percent of hospitals,
9 those with the highest mark-ups, the full cost of the claim
10 was billed as coinsurance. The program did not pay
11 anything. This occurred for about 1 million services in
12 2022.

13 In the next slide we are going to illustrate how
14 the coinsurance is all driven by charges.

15 Now look at this slide, and even for hospitals
16 with identical costs, as we've laid out in this example,
17 coinsurance can vary substantially from one hospital to the
18 next, depending on the hospital's markups.

19 In the first column we show that if a hospital's
20 service cost \$600 to provide, and that hospital charged
21 \$1,000 for that service, its coinsurance would be \$200, or
22 20 percent of charges. In contrast, look at the last

1 column. This is a high markup hospital, where the CAH
2 charged 400 percent of costs, or \$2,000 for the same
3 service. In that case, coinsurance would be \$480, or 20
4 percent of that much higher charge.

5 The takeaway point is that the coinsurance share
6 of the total payment will depend on how much the hospital
7 marks up charges over its costs.

8 Another difference between critical access
9 hospitals and traditional hospital coinsurance is the
10 existence of a cap on coinsurance at traditional hospitals.
11 In 2025, the cap is \$1,676 per procedure, which is the
12 amount of the inpatient deductible.

13 The idea is that a beneficiary should not pay
14 more in coinsurance for a single outpatient procedure than
15 they would for an inpatient stay. Without a cap on this
16 outpatient coinsurance, a beneficiary without supplemental
17 insurance would have an incentive to have a joint
18 replacement done in the inpatient setting just to avoid the
19 high level of outpatient coinsurance.

20 Let's walk through the comparison of OPSS and
21 critical access hospital coinsurance. Let's start with the
22 PPS hospital in the first column. Assume the joint

1 replacement surgery costs \$13,000 at this hospital, and it
2 charged a list price of \$26,000. The outpatient payment
3 rate is prospectively set at \$12,867 in 2025, for a wage
4 index of 1. This is the third row. The coinsurance that
5 the beneficiary is billed is going to be the smaller of
6 either the cap or 20 percent of the payment rate. In this
7 case, the cap is lower and the coinsurance would be \$1,676,
8 in that first column.

9 In contrast, look at the second column. This is
10 the critical access hospital case. The critical access
11 hospital has the same costs and the same charges as the PPS
12 hospital. However, the coinsurance at the critical access
13 hospital is set at 20 percent of charges and this has no
14 cap. Twenty percent of the \$26,000 of charges is \$5,200,
15 as we see in the second column.

16 The point of this example is to show that the
17 coinsurance difference between a PPS hospital with a cap
18 and coinsurance at a critical access hospital without a
19 cap can be substantial.

20 I also want to note that this issue of
21 coinsurance being greater than the cap has been growing
22 over time, and is expected to grow in the future, as more

1 expensive surgeries and more expensive drugs, Part B drugs,
2 are provided on an outpatient basis at critical access
3 hospitals.

4 In September, we discussed the policy option of
5 setting coinsurance equal to 20 percent of the payment rate
6 at critical access hospitals. The key assumption in the
7 model is that program payments will increase to offset any
8 reduction in beneficiary coinsurance. The implication is
9 that payments to critical access hospitals will not change,
10 even though beneficiary cost sharing declines.

11 Because coinsurance is equal to 20 percent of the
12 payment, that means that any increase in the payment due to
13 cost-based payments will be borne 80 percent by the
14 Medicare program, and its taxpayers that fund it, and 20
15 percent by those using the critical access hospitals or the
16 supplemental insurance of those using the hospitals.

17 Now I will walk through what the implications of
18 the policy would have been in 2022 for costs to the program
19 if coinsurance had been based on the payment rate.

20 We examined 2022 claims and compared what
21 coinsurance would have been if it was set at 20 percent of
22 the estimated payment for the service as opposed to

1 charges. We found that beneficiary coinsurance would have
2 been about \$2.1 billion lower. This is about a 60 percent
3 reduction in coinsurance, on average. This would lower
4 coinsurance for beneficiaries that do not have supplemental
5 insurance and reduce inequities of coinsurance across
6 critical access hospitals.

7 The total cost of shifting a larger share of
8 critical access hospital payments to the program, along
9 with the effect on fee-for-service and MA together, would
10 have been about \$3.2 billion. And that \$3.2 billion in
11 extra spending would have been funded about 75 percent from
12 the program and its taxpayers and about 25 percent by the
13 beneficiaries, who would pay higher Part B premiums,
14 because 25 percent of the costs of all the Part B spending
15 is funded through Part B premiums.

16 So that leads us to the Chair's draft
17 recommendation, which reads:

18 The Congress should set coinsurance for
19 outpatient services at critical access hospitals equal to
20 20 percent of the payment amount for services that require
21 cost sharing, and place a cap on critical access hospital
22 outpatient coinsurance equal to the inpatient deductible.

1 The implication for spending is that program
2 spending will increase relative to current law. We won't
3 get this final spending estimate until the Congressional
4 Budget Office makes an estimate if we decide to go forward.

5 With respect to beneficiary and provider
6 implications, the recommendation would reduce cost-sharing
7 liability for beneficiaries who use critical access
8 hospitals, reduce Medigap premiums for beneficiaries in
9 states with critical access hospitals, increase Part B
10 premiums for all beneficiaries, and have no material effect
11 on critical access hospitals' revenues or willingness and
12 ability to treat Medicare beneficiaries.

13 Now I'll turn it over to Brian, who will pivot a
14 bit and talk about charge-based coinsurance at rural health
15 clinics.

16 MR. O'DONNELL: Before we get into charge-based
17 beneficiary coinsurance at RHCs, I'll first review some
18 basic RHC background.

19 In 2022, about 4,800 RHCs billed fee-for-service
20 Medicare. Of these, about two-thirds were provider-based,
21 meaning they were owned and operated by a hospital, and the
22 remaining third were independent, freestanding facilities.

1 In 2022, RHCs treated about 2.3 million fee-for-service
2 Medicare beneficiaries and furnished 9.5 million visits to
3 those beneficiaries. Fee-for-service payments to RHCs
4 totaled about \$1.9 billion.

5 RHCs must initially be located in a nonurbanized
6 area that qualifies as a HPSA, MUA, or governor-designated
7 shortage area. RHC services are generally outpatient
8 visits, such as E&M office visits, furnished by clinicians.
9 Fee-for-service Medicare pays RHCs an all-inclusive rate
10 per visit, which is calculated by dividing total costs by
11 the total number of visits.

12 Over time, Congress added per-visit payment
13 limits to different types of RHCs, which means that the
14 Medicare program payments are based on the AIR up to a
15 payment limit per visit.

16 As of 2021, all RHCs are subject to payment limits.
17 Payment limits vary based on whether an RHC is independent
18 or provider-based, and other factors which I'll review on
19 the next slide.

20 Independent RHCs and non-specified provider-based
21 RHCs are subject to the national statutory payment limit
22 per visit.

1 As the table on the right-hand side of the screen shows,
2 these payment limits are set to increase rapidly, growing
3 by 120 percent from 2020 to 2028, and then by MEI
4 thereafter.

5 The next group of RHCs, which accounts for about
6 two-thirds of all RHC volume, are specified provider-based
7 RHCs. These RHCs have only been subject to payment limits
8 since 2021, and their payment limits are generally
9 substantially higher than other RHCs. They are provider-
10 based RHCs that are part of a hospital with fewer than 50
11 beds and were enrolled in Medicare as of December 31, 2020.

12 The payment limit per visit for these RHCs is the
13 greater of the national statutory payment limit or their
14 historical costs per visit, updated by MEI.

15 Now, switching back to the topic of coinsurance,
16 beneficiary coinsurance at RHCs is equal to 20 percent of
17 RHC charges. Beneficiary coinsurance is not capped based
18 on AIRs or payment limits. Medicare's program payment is
19 set to 80 percent of an RHC's AIR, subject to payment
20 limits. Unlike at critical access hospitals, program
21 payments do not change based on beneficiary coinsurance.
22 Therefore, RHCs can increase total payments by increasing

1 charges.

2 As a point of comparison, for clinician services
3 in other settings, beneficiary coinsurance is capped. For
4 example, under the physician fee schedule and the FQHC
5 payment system, beneficiary coinsurance is set to 20
6 percent of the lesser of the payment rate or charges.

7 This slide walks through an example of how higher
8 RHC charges results in higher beneficiary coinsurance and
9 total payments to RHCs. In the first two rows, you can see
10 that these RHCs have the same rates -- \$152 per visit --
11 and the Medicare program payment per visit does not change.
12 However, as seen in the next row, RHC number two has higher
13 charges at \$225 per visit, which increases beneficiary
14 coinsurance from about \$30 to \$45 per visit.

15 Because program payments didn't change, you can
16 see in the last row that RHC number two, the one with the
17 higher charges, also realized higher total payments per
18 visit.

19 This payment structure can lead to high and
20 variable beneficiary coinsurance, which we evaluate on the
21 next slide.

22 In 2022, we found that average beneficiary

1 coinsurance as a share of estimated AIRs per visit was 34
2 percent at independent RHCs, 38 percent at non-specified
3 provider-based RHCs, and 17 percent at specified provider-
4 based RHCs.

5 Also, as shown on the right-hand part of the
6 slide, we also found that beneficiary coinsurance rates
7 varied widely within types of RHCs. For example, looking
8 at independent RHCs, at the 10th percentile, coinsurance
9 was 20 percent. However, at the 90th percentile,
10 coinsurance averaged 57 percent.

11 In another example, we identified about 100 RHCs
12 owned by a private equity firm and found that the average
13 coinsurance was about 60 percent at these RHCs due to high
14 charges.

15 The key takeaway from this slide is that RHCs
16 often have charges that are far above their AIRs, which
17 increases beneficiary coinsurance and may create inequities
18 across beneficiaries.

19 To provide Commissioners with context about the
20 charge-based coinsurance at RHCs, we simulated the effect
21 capping coinsurance at 20 percent of AIRs on two outcomes,
22 beneficiary coinsurance, which I discuss on this slide, and

1 total fee-for-service payments to RHCs, which I discuss on
2 the next slide.

3 In 2022, we estimate that capping beneficiary
4 coinsurance would have reduced beneficiary liability by 43
5 percent at independent RHCs, 49 percent at non-specified
6 provider-based RHCs, and 8 percent at specified provider-
7 based RHCs.

8 In terms payments to RHCs, we estimate that
9 capping beneficiary coinsurance would have reduced total
10 fee-for-service payments to RHCs by 12.9 percent at
11 independent RHCs, 15.8 percent at non-specified provider-
12 based RHCs, and 1.4 percent at specified provider-based
13 RHCs. The effects on specified provider-based RHCs was
14 small because two thirds of these RHCs already set their
15 charges at or below their AIRs, and many others set their
16 charges just above 20 percent.

17 In addition, the effects on independent and non-
18 specified provider-based RHCs are likely to be smaller in
19 the future because of rapid growth in payment limits. For
20 example, in 2028, we estimate that total fee-for-service
21 payments to independent RHCs would fall by about 7 percent,
22 which is small relative to the 120 percent increase in

1 payment limits occurring at the same time.

2 This brings us to the Commissioner discussion.
3 We're happy to answer any question on the material and
4 would like your reactions to the Chair's draft
5 recommendation on CAH coinsurance.

6 And with that, we look forward to your comments,
7 and I turn it back to Mike.

8 DR. CHERNEW: So thank you very much.

9 A few things. We're going to go through Round 1
10 and 2. When we get to Round 2, I do want to make sure that
11 everybody says at least a nod or a nay, whatever -- I'm
12 asking you to vote -- about their general reactions towards
13 the draft recommendation, because the plan is to come back
14 and have a vote. And so you may not have any comments on
15 the chapter per se, but I care about your general -- just
16 your general perceptions, even if it's 20 seconds,
17 especially if it's 20 seconds.

18 Anyway, let's start the round, and as an aside,
19 we are contemplating the rural health clinic work, which,
20 you know, you can give thoughts about your enthusiasm.
21 We're not planning a recommendation on that, so that's sort
22 of on a different path.

1 Anyway, I think we're going to start with Round
2 1, and I think Kenny was the first in Round 1. Is that
3 right, Dana? Oh, Lynn was the first. I'm surprised I
4 didn't see that. Kenny was putting in Round 1 right when
5 the last session was ending, but anyway, go ahead, Lynn.

6 MS. BARR: Let me turn on my microphone.

7 Okay. Thank you. Thank you. Oh, my God. This
8 is a fabulous paper. Lots of great information, very, very
9 easy to understand.

10 I do have a number of Round 1 questions, so I'm
11 just going to run right through them.

12 Right in the beginning, we talk about how the CAH
13 markup is the cause of these higher co-insurance. I think
14 it's important to compare the CAH markup to the PPS markup
15 because, you know -- and you mentioned this later in the
16 chapter as well about how in micropolitan areas, you know,
17 the more urban you get, the closer they get. That's
18 because they're going up. They're pricing based on the
19 market, on the local market, right? If they're isolated,
20 they do less. But roughly, they're about 250 percent of
21 charges. And I think the national average for PPS hostels
22 is about 350 percent -- or of costs. I'm sorry. Of costs.

1 And so, yes, they mark it up, but people blame
2 them, and it's like, oh, it's their fault because they mark
3 it up. It's like, no, actually, they mark it up a lot
4 less. And you do mention that commercial insurance uses
5 those rates to determine payments. So it's important they
6 can't just bottom them out at, you know, below their costs
7 or at their costs. So anyway, wanted to make sure that
8 that was all clear.

9 And page 7 -- so I'm just -- this is all out of
10 the report, right? So at page 7, you mentioned that rural
11 fee-for-service beneficiaries bypass their local hospital,
12 instead choosing to receive non-emergent service at a
13 larger and more urban hospital. And that Knudson paper,
14 which is something that I object to strenuously that was
15 published by CMS, those non-emergent conditions are the top
16 20 DRGs people drive by for, you know, like strokes, GI
17 bleeds, and heart attacks.

18 So I'd like to ask the physicians in the room,
19 would you prefer to go to a local hospital that doesn't
20 have a surgeon, doesn't have TPA, et cetera, for a stroke?
21 And that's considered, you know, people are bypassing, and
22 they're saying it's because of quality. And I just think

1 that's ridiculous.

2 DR. STENSLAND: I would just say that when we
3 looked at bypass in our rural thing, I think you were here
4 for that. But the things that we saw a lot of bypass for
5 that they did were things like congestive heart failure,
6 pneumonia, UTI. Those were kind of things that we saw a
7 lot of bypass in our analysis of the inpatient admissions
8 when they didn't go to their closest hospital, and they
9 went to somewhere else, meaning the closest hospital,
10 things that they did commonly. We'll try to come back with
11 more data on that.

12 MS. BARR: Yeah. That wasn't -- that was not --
13 none of that was included in the paper that you quoted.
14 They didn't mention any of those conditions. So anyway, I
15 just hate that.

16 Okay. Page 11, approximate costs, and this goes
17 to my question I raised in the -- so we say it's 101
18 percent of costs. But I just want people to understand
19 it's allowable costs, and there are a lot of legitimate
20 costs of providing care that are not allowed. And so, it's
21 not 101 percent of costs.

22 And then the rural sector has been uniquely

1 affected by sequestration, right? So now it's 99 percent
2 of costs, and that's permanent, where other people that
3 were affected by sequestration in subsequent budget cycles
4 were able to actually raise their budgets appropriately to
5 cover their costs. So this is an unfair tax on cost-based
6 reimbursed facilities under Medicare, where they're being
7 disproportionately charged for sequestration.

8 Page 14. What is the range of charges on page 14
9 in that graph? Could you -- and could you include the \$400
10 charge in the table? Because what I really worry about is
11 when we're talking about coinsurance, you know, and it's a
12 \$400 physician visit, it's \$80 out-of-pocket, you know, if
13 you're paying just 20 percent of that, right? And that's
14 almost the cost of going -- of paying for yourself to go
15 see a fee-for-service physician. So the amount of
16 coinsurance is becoming -- like you say, we're paying for
17 everything or almost the entire service that would cost the
18 same.

19 Page 21. Can you compare RHC coinsurance costs
20 and total charges to fee-for-service on that table? And
21 then we can always talk more about that. I'm just going to
22 give you -- you know, if you want to come back, we can talk

1 more.

2 On page 25. On page 25, it says despite the
3 claim, denials, and delays -- or site visits suggest that
4 net rates, MA plans pay CAHs -- even after denials are
5 still generally higher than traditional PPS rates for
6 outpatient care. I feel like that statement is misleading.
7 We could -- you know, we could talk about that a little bit
8 more, but I'm not -- I want to -- I feel that that's a
9 misleading statement, that it's not consistent, that it's
10 not consistent with the experience of what we're seeing
11 with denials in rural papers that are being published. And
12 so I just want to -- want to come -- maybe we can talk
13 about that.

14 DR. STENSLAND: We can talk about that.

15 MS. BARR: We can talk about that. All right.

16 On page 28, Table 4, are those real markups? Can
17 we use real median markups by percentile? It seems like it
18 was an illustrative example because they were all rounded
19 numbers, and could you just give us the real markups by
20 percentile?

21 DR. STENSLAND: That is approximately the markups
22 by percentile.

1 MS. BARR: Okay.

2 DR. STENSLAND: So it's not like within the tenth
3 of a percentile, but that's approximately it.

4 MS. BARR: Okay. Great. Then maybe you just
5 mention that, because they're rounded numbers, they look
6 like they were made up. Not that you guys would ever make
7 up a number, ever, but other people might think you did.

8 On page -- okay. Page 17 and 18, great insight
9 into RHCs, private equity at a 60 percent premium. I think
10 when you do your later analysis of markups, I think maybe
11 carving those out or -- and is it -- a little bit more
12 about that and also making sure that, you know, when you're
13 down at the bottom of the paper and you're looking at
14 markups of different sectors, how much is the independent -
15 - the independent sector is much higher than I would have
16 expected, but they're the ones that are getting all the
17 penetration from private equity, right? It's not the
18 provider base. It's all the -- so what was that -- what
19 was that number before private equity started doing it?

20 And I'm seeing tons of -- I mean, I get lots of
21 calls on these private equity acquisitions of these
22 independent RHCs. It's a whole new industry right now. So

1 I think we need to really pay a lot of attention to it and
2 try to improve on it.

3 MR. O'DONNELL: Yeah. And I should say, there
4 has been more entry since 2022. In the 2022 data, even if
5 you extracted the kind of PE-owned RHCs, the markups would
6 still be high at independent RHCs, but that is in 2022.
7 Going forward, it could be a different story.

8 MS. BARR: Yeah. The problem with that is 2022
9 didn't have the updated RHC rates, right?

10 MR. O'DONNELL: It was just two years into the
11 big, long hike of rates, so just beginning.

12 MS. BARR: Okay. Yeah. So part of it is like --
13 I mean, what did they use to get paid? Independent RHCs?
14 It was \$80, \$90 a visit. I mean, it was so little, that if
15 they didn't charge more for co-insurers, they couldn't stay
16 in business. And so I think there might be a shift on that
17 -- it's because we were underpaying them so egregiously --
18 where they were having to charge the beneficiaries more.
19 And I'm curious as how that changes as their rates go up,
20 but it does take time for the rates to go up to the point.

21 And I'm almost done. On page 30, the Med Supp
22 rate was a lot lower than we had anticipated, right? It

1 was 84, 86 percent, you know, where the national average is
2 in the 90s, and I was surprised by that. And I was curious
3 if you had any more information on that.

4 And it doesn't mention under-insurance in terms
5 of employer plans, right? So can you also provide more
6 context there about employer plans? And I don't know to
7 what level we have the data of employer plans not paying
8 for the excess co-insurance, but I know that that was true
9 in my rural community. So I don't know how many of them
10 were true.

11 Page 31, there's a typo. It says, like, \$380
12 supplemental. I'm sure you guys would have caught that.

13 Page 34 -- yes.

14 DR. CHERNEW: Make sure they're questions.

15 MS. BARR: They are questions. They are
16 questions.

17 So in page 34, the Medicare costs go up by \$2
18 billion, and the MA part, right? So we're going to have to
19 increase the payments to MA. But the question is, isn't MA
20 -- so Medicare is going to have to pay more because the
21 beneficiaries are going to pay less, right? And so if we
22 had 100 percent of Medicare, that \$2 billion would just be

1 on us, right? And so we're saying, well, we're giving MA
2 more money, but it's just because they have half the
3 beneficiaries, right? And it's going to cost them more
4 money. So it's not a gift, and I just want to make it
5 really clear, you know, that we're not -- this is not a --
6 you know, a problematic.

7 That's Round 2. I'm sorry. Okay. But I have
8 nothing on Round 2.

9 Thirty-six. Page 36. I got two more. Co-
10 insurance grew at a rate of 7 percent per year. Expect
11 that to continue. Can we see a graph of outpatient
12 revenues over time? Did that grow at 7 percent, you know,
13 as well?

14 And then shouldn't the denominator in that be
15 rural fee-for-service, not 33 million patients in that
16 calculation? And that's, again, on page 36. So, like, I'm
17 not quite sure, and again, we can talk about this more, and
18 so -- in the interest of time.

19 And on page 37, please list employers in the
20 table.

21 And that's it. Thank you. Sorry. It was a lot.

22 MS. KELLEY: Kenny.

1 MR. KAN: Great chapter. I support the Chair's
2 draft recommendation, and I just love what -- Lynn's
3 average speaking time.

4 MS. KELLEY: Greg.

5 MR. POULSEN: I actually had a really quick
6 question, and before that, I will say I support the Chair's
7 recommendation as well. So we'll get that out of the way,
8 and we don't need to come back.

9 But it was simply the question on slide 13 where
10 we said that we don't anticipate an impact on hospital
11 finance, and I just wondered. I realize a lot of this is
12 Med Supp. So there's probably not a big impact in terms of
13 bad debt. But in terms of collection for Med Supp, that
14 isn't always universally easy either.

15 So, you know, it seems to me there may be a minor
16 benefit to the hospitals on this move. Do you see it the
17 same way, or is that -- am I seeing it incorrectly?

18 DR. STENSLAND: Yeah, we didn't look at the --
19 like, somehow Med Supp being unable to be collected.
20 That's not in there.

21 What is in there is two offsetting factors. The
22 one factor is when we reduce the amount that the

1 beneficiary is liable for or their supplemental insurers,
2 there's going to be less bad debt, because in some cases,
3 you know, the hospital bills people, and they don't pay it.
4 And when they don't pay it, then the Medicare program comes
5 in and pays 65 percent of it, but that's still not a whole
6 amount. So they're benefitting from that, and that's the
7 plus for the rural community hospital.

8 And then the -- but the minus for the hospital,
9 which kind of gets to what Lynn said, is the sequester,
10 they get a 2 percent reduction on the program payments.
11 They don't get that 2 percent reduction on the beneficiary
12 co-insurance. So then the co-insurance, the amount that
13 they're actually entitled to get, is a little bit less
14 because now it shifts to the program, and they're getting
15 98 cents on the dollar rather than 100 cents on the dollar.
16 But of course, they're more likely to actually collect
17 because the program pays their bills, and sometimes the
18 beneficiary doesn't pay the bills. And those things
19 roughly offset. So that's how we get to zero.

20 MS. KELLEY: That's all I have for Round 1, Mike.
21 Can I go to Round 2?

22 DR. CHERNEW: Please go to Round 2.

1 MS. KELLEY: Okay.

2 DR. CHERNEW: And for those of you in Round 2 or
3 who are not in Round 2, I am going to want to make sure
4 that everyone gets this recorded on their view of this. So
5 yes, go ahead.

6 MS. KELLEY: I'm going to start with a comment
7 from Gina.

8 Gina supports making the cost sharing for those
9 using critical access hospitals more equitable by limiting
10 beneficiaries' cost sharing in traditional Medicare to the
11 usual Medicare allowable amount. Her concern is that this
12 may in turn increase the rebate amounts paid to MA plans in
13 these rural communities, potentially driving more people to
14 MA plans, which may negatively impact these rural hospitals
15 and providers. Is there a way to limit the rebates paid MA
16 plans in these rural communities so as to make traditional
17 Medicare and MA plans more equitable?

18 She also supports trying to make beneficiary cost
19 sharing in rural health centers more equitable.

20 And now I will go to Stacie.

21 DR. DUSETZINA: Great. Thank you so much.

22 I feel like this topic is one of those where it

1 feels like when you learn about it, you're like I cannot
2 believe this is allowed to be happening to beneficiaries,
3 and so I will say I just enthusiastically support the work
4 and the recommendation.

5 MS. KELLEY: Cheryl.

6 DR. DAMBERG: I also support this recommendation,
7 both the setting the co-insurance based on the payment
8 amount as well as the cap.

9 I do think that this is an issue of equity in
10 terms of beneficiaries across the spectrum in terms of
11 where they live and what types of facilities they have
12 access to.

13 MS. KELLEY: Lynn, I have you next for Round 2.
14 Do you -- but I thought you said you were done. I'm not
15 sure.

16 DR. CHERNEW: No. Lynn, you should actually go
17 with your comments. Everyone is being brief. So there's
18 more time to -- take your time. There's more time than I
19 feared. I just want to make sure that everyone has a fair
20 time to say, because I don't know how much they're all
21 going to want to say in advance.

22 MS. BARR: Very little to say other than I am

1 incredibly grateful to the work that you've done. And,
2 Jeff, you know, you spent your whole career, you know,
3 really supporting rural, the rural sector, and we've been
4 so lucky to have you. And this is incredible work, and I'm
5 so grateful that this horrible injustice might actually be
6 cured, thanks to this Commission and your work and your
7 diligence on this.

8 So I strongly support the recommendation. I
9 think we have more work to do around RHCs, but I was very -
10 - I learned. I didn't know that, you know. So we're
11 always learning stuff from your work, and I really look
12 forward to the final report. Thank you.

13 MS. KELLEY: Scott.

14 DR. SARRAN: Excellent work. I think
15 particularly the slides that you put together that
16 illustrate specific scenarios are wonderful because they
17 really drive, I think, the take-home, and I support the
18 direction we're going in.

19 MS. KELLEY: Tamara.

20 DR. KONETZKA: I also strongly support the draft
21 recommendation, both parts of it, paying at a percentage of
22 payments and also the cap. To me, this just falls into the

1 category of an inherent unfairness that was probably not
2 intended in the first place and that just needs to be
3 fixed, so somewhat of a no-brainer.

4 And thank you to Lynn for making us all aware of
5 this issue.

6 MS. KELLEY: Josh.

7 DR. LIAO: Thank you for this work. I think a
8 lot of the conversations helped me to understand all the
9 broader issues around rural that are yet to be done and yet
10 to be discussed, but I think this -- among that is for
11 policy symmetry and equity reasons that others have
12 mentioned, obviously need to do. I support the draft
13 recommendation.

14 MS. KELLEY: I have a quick comment from Robert.
15 He supports the Chair's recommendation. He does have some
16 concerns about the increase in program spending without
17 offsets.

18 Next, I have Paul.

19 DR. CASALE: I also want to my thanks for the
20 great work. I learned quite a bit -- a lot, actually. And
21 I just want to say that I support the Chair's draft
22 recommendation.

1 MS. KELLEY: I also have a comment from Betty.
2 She enthusiastically supports the work and the
3 recommendation, and agrees that this is an important step
4 toward a more just system.

5 And I think that's all I have for Round 2 in my
6 queue.

7 DR. CHERNEW: A few people, Larry.

8 DR. CASALINO: I support the recommendation, and
9 I agree with Scott's point that the examples are very
10 helpful. I mean, the text is also very clear, but the
11 examples make it easy for people who otherwise don't know
12 anything about it.

13 DR. CHERNEW: And Kenny, I think you said
14 something in Round 1. Yeah, right. Brian.

15 DR. MILLER: I just had a question of whether we
16 should target the policy a bit more. I was digging around
17 online and I found this great paper about CAH margins, by
18 Chris Whaley at Brown, Ge Bai at Hopkins, and Marilyn
19 Barlett. And it showed that margins for system-affiliated
20 CAHs were pretty high, and non-system-affiliated CAHs or
21 independent CAHs was much lower.

22 So I'm wondering if we should target this

1 recommendation more related to independent CAHs so that we
2 don't inadvertently drive consolidation, or bring in
3 another hospital designation like Medicare-dependent
4 hospitals, all-community hospital, something like that, to
5 help make it more targeted.

6 DR. CHERNEW: Amol.

7 DR. NAVATHE: I support the draft recommendation.

8 DR. CHERNEW: And Greg, I think you said
9 something. I don't know if we have anything from Wayne.
10 And if I got it right, that would be everybody. If I
11 forgot you, I am so, so, so sorry.

12 So there's one other thing that I thought there
13 was going to be a lot of conversation on. Oh.

14 DR. CASALINO: No, I did, but I was just going to
15 say, if we have time --

16 DR. CHERNEW: Well, we do have time because it
17 turns out that, well, I'll explain what I was hoping you
18 would talk about, which no one did.

19 DR. CASALINO: I would be in interested if there
20 were more comments from people more knowledgeable about
21 this year, about what Brian just said. I'd like to hear
22 it.

1 MR. POULSEN: I've seen those closely, and Lynn
2 might as well. That may be a relevant issue, but it
3 doesn't seem relevant to this discussion because it doesn't
4 impact hospitals positively or negatively in terms of this.
5 That was the point of my question to Jeff. So thanks.

6 DR. CHERNEW: I think our core issue here is a
7 little bit more beneficiary protection stuff. I think
8 there's also some implementation issues. But I think we
9 will have a conversation about Brian's point and decide
10 where we go, about how we might change it. There is an
11 operational issue, which is if we change the
12 recommendation, which we certainly could do, it's going to
13 push us to a new draft recommendation, a new discussion,
14 and a new cycle. That's just what's going to happen.

15 That might be the right thing to do. If people
16 felt strongly, that absolutely might be the right thing to
17 do. But I'm saying that's the process issue that's going
18 to matter, because we have to have a draft recommendation
19 discussion. We could think about how to do it now, but we
20 haven't done the analysis to understand that. So we've
21 been motivated by the beneficiary cost-sharing protection
22 portion of it.

1 But maybe Brian wants to say something. Go
2 ahead.

3 DR. MILLER: I was going to say, I mean, it's
4 hard to run a CAH, especially in a rural area, so I
5 understand why it's something -- and merging systems on
6 particular matters. We don't want to inadvertently put the
7 accelerator on consolidation.

8 But in general, you know, holding beneficiaries
9 harmless I think is important. Because I'm generally
10 supportive, but think that we should do that additional
11 analysis and see if additional targeting is needed.

12 DR. CHERNEW: Yeah. So again, that's a
13 reasonable point I guess I'd ask to the group. If we do
14 additional analysis, that's going to take an additional
15 amount of time, and then we're going to have to send out a
16 chapter that has the additional analysis, and then we'll
17 have to decide what to do.

18 So again, I'm happy to do it if that's what the
19 consensus is, but that's just the process of how it would
20 play out. But I appreciate the point, and we will consider
21 that, and then we'll ultimately decide what to do.

22 Lynn, you want to say something.

1 MS. BARR: Yeah, like you say, this about the
2 beneficiary. The effects on the hospitals are neutral.
3 There is no impact on consolidation. I mean, the hospitals
4 are whole. The beneficiaries are the ones that are
5 suffering. They're suffering whether they're being charged
6 at a system hospital or a non-system hospital. It's
7 already an equity issue. We're already discriminating
8 against them. I don't want to say we're going to
9 discriminate against half of them because the other half
10 are in systems. It doesn't make any equitable --

11 DR. CHERNEW: So we will ponder that. I think I
12 get a sense of where you are -- not you. I mean
13 collectively you.

14 As someone wrote in the chat, we really
15 understand your passion. I'm not sure how you couldn't
16 understand your passion.

17 So I'll just say, honestly, what I was also
18 interested in hearing about, and I thought there would be
19 some discussion, we've done a great work on rural health
20 centers, and the rural health center issues are similar but
21 they're not the same. And so we have a decision to make
22 about what we think about what we do with rural health

1 centers.

2 It is easy to take from this discussion. I think
3 it would be wrong, by the way, but one could take from this
4 discussion, there's just not a lot of enthusiasm around
5 rural health centers because no one actually really
6 mentioned it. I actually don't think that's true.

7 So I just wanted to raise it explicitly so at
8 least someone can say something, because there are always
9 resources. Lynn.

10 MS. BARR: It's my paper. I've been waiting for
11 four years for this paper. You know, I think that the RHC
12 data was very illuminative, and I'm very concerned about
13 the new RHC payments and the huge escalation of the all-
14 inclusive rate, and how that will drive beneficiaries out
15 of the community. But I think the solution there is to
16 bring that co-pay down to a more normal rate as opposed to
17 20 percent of charges is still going to be \$80. They're
18 still not going to get care, right, for a \$400 visit. And
19 they're likely to not get care as opposed to going
20 somewhere else.

21 So I think that the suggestion of just reducing
22 it to the AIR rate would still prevent beneficiaries from

1 getting local primary care. So I think we need to get a
2 lot more discussion about RHCs in department.

3 DR. CHERNEW: I appreciate that, and again, just
4 for everyone else to understand, we are at the beginning of
5 the RHC stuff. We don't have a draft recommendation. I'm
6 not sure what to do. There's a lot of considerations. The
7 sort of on-the-table question is, how much resources we
8 spend to kind of continue to do that type of work to get
9 there and where they fit into the overall system.

10 So, not surprisingly, I understand, and by the
11 way, just to be super clear, I share. It wouldn't be in
12 the chapter if I didn't share that part of enthusiasm, with
13 a staff who really brought it to my attention, and I think
14 they did a terrific job.

15 But I'm just looking around. Go ahead.

16 DR. DUSETZINA: Yeah. I'll reiterate that I
17 think this recommendation that focuses on beneficiary
18 coinsurance cost sharing is really important to emphasize,
19 the support, regardless of how we get there. So it feels
20 like this is step one. This should not be happening to
21 beneficiaries.

22 DR. CHERNEW: This is just critical access

1 hospitals. This is a different version of a beneficiary
2 problem.

3 DR. DUSETZINA: Right. But kind of going back to
4 the broader comment that Brian raised but also comments
5 that others have raised around MA and what happens there,
6 there are a lot of nuts and bolts behind how do we do this,
7 how do we fill in that gap. But I think that this is
8 clearly egregious behavior to charge beneficiaries based on
9 charges. And so I think that the emphasis of
10 this should be fixed, and then we'll get to the how do we
11 do it in a way that feels like the right way to do it is
12 part two, right?

13 DR. CHERNEW: Well, I just want to be clear.
14 We're going to have a vote, based on what everybody said,
15 on literally how to do it for critical access hospitals.
16 We have not explored the how to do it for rural health
17 centers, because the programs are separate, so the how-to-
18 dos are separate.

19 And so the question is the extent to which we
20 pursue the how-to-do-it on the rural health center part
21 versus we say, you know, we've addressed it in the critical
22 access hospital part, let's move on to a whole slew of

1 other questions that the hospital team and others can look
2 at. That's kind of what's on the table.

3 Did you want to add anything to that, Paul?

4 DR. DUSETZINA: I guess both seem important, the
5 rural clinics and the critical access hospitals. Both seem
6 very important. It feels like we have gotten to a farther,
7 more mature place with critical access hospitals in the way
8 we've been framing this and the recommendations.

9 But I think that to the degree that these are
10 similar issues for beneficiaries and how burdensome it is
11 for them to obtain care in their communities, I think that
12 they both need to be addressed.

13 DR. CHERNEW: Yeah. Paul --

14 DR. DUSETZINA: But not at the same time.

15 DR. CHERNEW: I want to say a few things. We are
16 in the Round 3, because you were so disciplined in Round 2,
17 surprisingly so. And I truly understand -- I don't want to
18 drag it out, and want to make sure people have time to
19 talk, really, but I think we do want that set of direction.
20 So Paul is going to ask a clarifying question, but you can
21 actually use the queue if you want to say something. Or
22 you can just say what you think.

1 But I'm just trying to express that the issue on
2 the table is, there's an egregious issue that everyone
3 mentioned, in critical access hospitals. We have a
4 proposal, which most people supported, about how to address
5 that issue. There is a similar but not the same issue in
6 rural health centers. It takes a number of sessions like
7 this to do the analysis, go with a policy option, have the
8 draft recommendation, and do a vote. So there's a cost to
9 everything we do, and there's a timing for what we do.

10 So because this is sort of new, that's what we're
11 trying to get. So Paul.

12 MR. MASI: It's very exciting to be in Round 3.
13 Thank you for this discussion. I just had kind of a narrow
14 clarifying question related to the critical access hospital
15 conversation that you folks were having.

16 Just to make sure we're understanding where this
17 is going, are there any Commissioners that are
18 contemplating a path forward that would allow any critical
19 access hospitals to continue charging coinsurance to
20 beneficiaries based on charges? I think that's an
21 important clarification.

22 DR. CHERNEW: For the transcript --

1 MR. MASI: For the transcript --

2 DR. CHERNEW: For the transcript there are a lot
3 of noes there, and I'm going to watch the queue. But
4 anyway, let's put that part, at least for now, to bed.
5 Again, please reach out to me. In fact, I should say this
6 to folks at home. You also can reach out at
7 meetingcomments@medpac.gov. We want to hear from you, both
8 about critical access hospitals and rural health clinics.

9 Larry, you wanted to say one thing.

10 DR. CASALINO: Yeah.

11 DR. CHERNEW: And so does Cheryl.

12 DR. CASALINO: Yeah, it always seems kind of
13 crazy to base anything anywhere on charges. And this is
14 not really an issue for Medicare, but I don't know the
15 extent to which non-Medicare beneficiaries in rural areas
16 who don't have insurance get hit by these charges, which
17 would be impossible for most people to pay.

18 But my question was, it seems like we're pretty
19 far along. I would probably underestimate the work
20 involved, but it seems like we're pretty far along on RHCs.
21 And in terms of Commissioner time, we don't necessarily
22 have to schedule -- I mean, we do schedule some sessions

1 for shorter periods of time.

2 DR. CHERNEW: Oh yeah.

3 DR. CASALINO: Would it be a lot more work to
4 come up with a recommendation on RHCs?

5 MS. BARR: I'd like to weigh in on this.

6 MR. O'DONNELL: I think it depends on how you
7 want to fix it, and I think that's what Paul and Mike the
8 Commissioners --

9 DR. CHERNEW: And that's exactly -- because of
10 the way it affects hospitals differently, it's a more
11 complicated tradeoff. If the analysis we have -- but
12 working through the solution is a little more complicated.
13 And Lynn is going to give us a solution that she thinks
14 would work. I'm almost sure.

15 MS. BARR: Actually, I'm not. But I wanted to
16 raise the awareness of the Commission that there was a
17 major change on how they paid rural health clinics, and
18 this is mentioned in the report. But it has increased the
19 cost to the beneficiaries dramatically. And I think that
20 we need to look at this issue of the coinsurance -- I think
21 we need to look at that new program for RHCs, because like
22 I say, at that point, \$400 AIR became -- I mean, the rates

1 went up a lot. And yes, we're paying coinsurance on it,
2 but also what is the impact of these high prices in your
3 local clinic, and how is that affecting volume.

4 So we've got some time now, we've got some data,
5 and maybe this is down the road a little bit. I think the
6 difference being charged for a \$400 AIR and a \$450, you
7 know, charge, is not really the problem. The problem is
8 the \$400 AIR, not the upcharge.

9 So I do think we need to understand the impact of
10 these new policies and how it's affecting beneficiary.

11 DR. CHERNEW: And the how-to may involve more
12 than just a coinsurance thing.

13 MS. BARR: It's bigger than that. That's my
14 point.

15 DR. CHERNEW: Cheryl.

16 DR. DAMBERG: I would agree. I think we're
17 pretty far down the path in this rural health care space in
18 understanding some of the myriad issues that are in play.
19 And I guess I would like to see us continue down this path.
20 I think there are a lot of implications not only for what
21 Medicare pays but also what beneficiaries pay, and some of
22 these big differentials and equity issues.

1 So I would be supportive. Obviously, the MedPAC
2 staff have to balance all the different resource issues
3 that are in play. But it feels to me like we've already
4 made a pretty deep investment, and I would say continue.

5 MS. BARR: Yeah, oh yeah.

6 DR. CHERNEW: So Lynn said we could work the
7 CAHs, the critical access hospitals. CAHs just seems like
8 a crow kind of thing.

9 But anyway, so yeah. Just so you know, that is
10 the plan. And just looking around the room and hearing not
11 a lot of strong dissent, we will then consider what the
12 actual tradeoffs -- Brian.

13 DR. MILLER: Not dissent idea. So again, if
14 we're agreed that we shouldn't harm beneficiaries, but
15 we're also aware that remaining an independent hospital is
16 extremely hard. I joke that in the DMV region, for
17 example, locally, there is like one major independent
18 hospital, just over the bridge.

19 And recognizing that this is even more
20 challenging in rural areas, I guess since this is an issue
21 of benefit design, which interacts with how benes choose
22 where they go in the network, recognizing that the fee-for-

1 service network is very wide, should we consider actually
2 providing additional support for independent critical
3 access hospitals, and say if we have coinsurance that at 20
4 percent, for critical access hospitals in general, should
5 we think about setting coinsurance at 10 or 15 percent for
6 independent critical access hospitals, to encourage
7 beneficiaries to continue to support independent hospitals
8 by providing an even lower out-of-pocket expense for doing
9 so.

10 DR. CHERNEW: So my personal view is it gets
11 really tricky when we start managing program design around
12 ownership issues, but that's a separate point. So I
13 understand that, and I think there are also things you
14 might think through with payment and a bunch of other
15 stuff.

16 So my general view is -- and it is challenging,
17 admittedly, because everything is connected, but we can't
18 do everything all at once. So my general view is on the
19 critical access hospital, CAH, role. We should try and
20 solve the problem in front of us, and then when we go
21 around and talk about other things we might do, add-on work
22 we might do, additional analysis we might do, other things

1 we might do, thinking about how we might deal with both
2 consolidation issues, either through a benefit design or a
3 payment mechanism or any other thing, we can have that
4 discussion and decide where that fits priority-wise.

5 But I'm just speaking for myself. I don't think
6 waiting until we can get to all of that resolve to solve a
7 problem that seems pretty pressing sounds particularly
8 appealing to me. But again, others may differ. Amol, go
9 ahead.

10 DR. NAVATHE: Just to translate that, I think, if
11 I understand this correctly, Mike, what you're saying is
12 that we can get to a vote on this cost sharing piece
13 quickly, and we can still continue the work thereafter, on
14 the other pieces.

15 DR. CHERNEW: Exactly.

16 DR. NAVATHE: Versus holding up the vote to do
17 the other thing.

18 DR. CHERNEW: And so just to be clear, based on
19 the stuff that we just heard, I will talk to Paul. We are
20 going to go to a vote on the draft recommendation. You can
21 vote however it is you want to vote, but we are going to go
22 to a vote on the draft recommendation. And we will then

1 push --

2 DR. NAVATHE: And just to be clear, that vote is
3 not today. It is a future vote.

4 DR. CHERNEW: It will be a future vote. But we
5 are then going to continue work on rural, in general, rural
6 health care clinics, in particular, and that work is going
7 to be more holistic than just work on the cost sharing
8 issue, because of the ramifications for how that plays out.

9 And I would just say, broadly, when we think
10 about our agendas moving forward, there are a lot of
11 complicated issues about how we support hospitals that need
12 support and how that plays out with different program
13 designations in rural areas. And so this is a general
14 thing that we can continue to, and will continue to
15 discuss.

16 But all of that said, I want to thank the staff.
17 I want to thank the Commissioners. I will reiterate to
18 those at home to please reach out to us at
19 meetingcomments@medpac.gov. We really do want to hear from
20 you.

21 And with that we are adjourned for January, and
22 we will see you again in March. Thank you all so much.

1 [Whereupon, at 11:52 a.m., the meeting was
2 adjourned.]

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