

Assessing payment adequacy and updating payments: Inpatient rehabilitation facility services

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Inpatient rehabilitation facilities (IRFs)

- Provide intensive rehabilitation
- Medicare spending: \$7.4 billion in 2015
 - Facilities = 1,180
 - Cases = 381,000
 - Mean payment per case = \$19,100
- Per case payments vary by condition, level of impairment, age, and comorbidity; adjusted for:
 - Rural location, teaching status, low-income share, short stays
 - Outlier payments for extraordinarily costly patients



IRF criteria

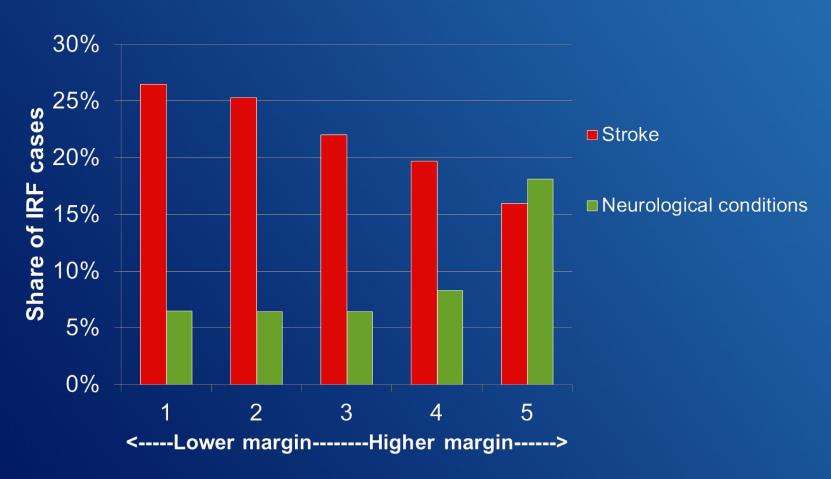
IRFs must

- Meet the conditions of participation for acute-care hospitals
- Have a medical director of rehabilitation
- Meet the compliance threshold (60 percent rule)
 - Volume and patient mix sensitive to policy changes
- Patients must
 - Tolerate and benefit from 3 hours of therapy per day
 - Require at least two types of therapy

Concerns about IRF PPS

- High-margin IRFs have a different mix of cases
- Patient assessment may not be uniform across IRFs

High-margin IRFs have a different mix of cases





"Neurological conditions" include multiple sclerosis, Parkinson's disease, neuromuscular disorders, and polyneuropathy. Only IRF cases with an acute-care hospital stay within 30 days of admission to the IRF were included in the analysis. IRFs were ranked by their 2013 Medicare margins and then sorted into 5 equal-sized groups.

Source: MedPAC analysis of FY2013 MedPAR, IRF-PAI data, and cost report data from CMS.

High-margin IRFs have a different mix of cases, cont.

In the highest-margin IRFs:

- Stroke cases were more than 2 times more likely to have no paralysis
- Neurological cases were almost 3 times more likely to have neuromuscular disorders (e.g., ALS, muscular dystrophy)

In addition to neuromuscular disorders, neurological cases include multiple sclerosis, Parkinson's disease, and polyneuropathy.



Patient assessment may not be uniform across IRFs

- Patients in high-margin IRFs were less severely ill during preceding acute care hospital stay:
 - Lower hospital case mix and severity of illness
 - Less likely to spend time in ICU/CCU
 - Less likely to be high-cost outliers in hospital
- but appeared to be more impaired during IRF stay
 - Lower motor and cognition scores, which increased payment
- At any level of severity in the hospital, highmargin IRFs consistently coded higher impairment



Average IRF motor score at admission by type of stroke, for IRFs with the lowest and highest margins

Motor score

| Type of stroke | Quintile 1 (Lowest margin) | Quintile 5 (Highest margin) |
|-------------------|-------------------------------|-----------------------------|
| With paralysis | 29.2 | 24.6 |
| Without paralysis | 35.3 | 29.0 |



Previous MedPAC recommendations

 The Secretary should conduct focused medical record review of inpatient rehabilitation facilities that have unusual patterns of case mix and coding

 The Secretary should expand the inpatient rehabilitation facility outlier pool to redistribute payments more equitably across cases and providers

Payment adequacy framework

- Access
 - Supply of providers
 - Volume of services
- Quality
- Access to capital
- Payments and costs

IRF supply remained fairly steady in 2015; share of for-profits continued to increase

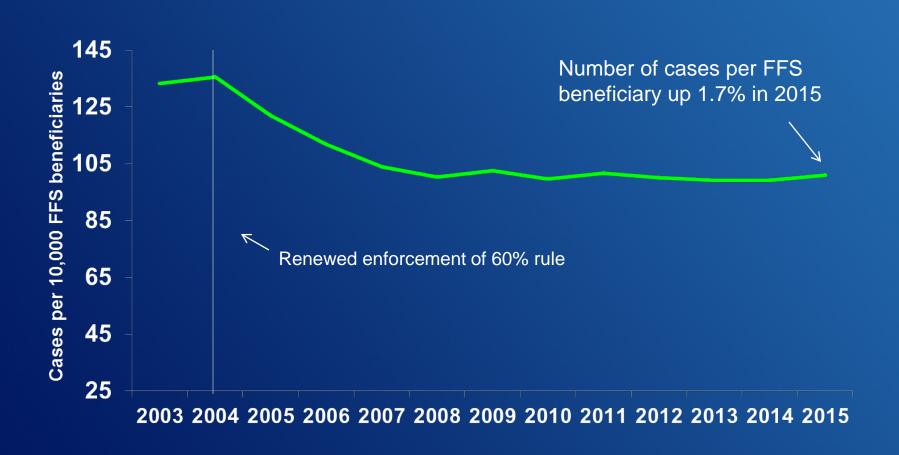
Average annual change in number of facilities

| | Facilities | Cases | 2006-2013 | 2013-2015 |
|----------------|------------|---------|-----------|-----------|
| All IRFs | 1,182 | 381,000 | -0.8% | 0.9% |
| | | | | |
| Freestanding | 22% | 48% | 1.6% | 3.8% |
| Hospital-based | 78% | 52% | -1.3% | 0.1% |
| | | | | |
| Nonprofit | 58% | 42% | -1.6% | 0.3% |
| For-profit | 30% | 50% | 1.1% | 4.6% |
| Government | 12% | 7% | -1.1% | -5.6% |

Average occupancy rate: 65%



On a FFS basis, steady volume of IRF cases since 2008





Quality: Improvement since 2011 on most measures

| Risk-adjusted measure | <u>2011</u> | <u>2015</u> |
|---|---------------|---------------|
| Gain in motor function Gain in cognitive function | 22.3 3.6 | 23.8 3.9 |
| Discharged to community Discharged to SNF | 74.0% 6.9% | 76.0% 6.8% |
| Potentially avoidable rehospitalizations During IRF stay | 2.9% | 2.4% |
| Within 30 days after discharge from IRF | 5.0% | 4.2% |



Access to capital appears adequate

- Hospital-based units
 - Access capital through their parent institutions
 - Hospitals maintain strong access to capital markets
- Freestanding facilities
 - Almost half owned by one company
 - Access to capital appears very good; acquisitions and construction reflect positive financial health
 - Little information available for others
- Post-acute care companies continue to pursue vertical integration

IRF Medicare margins, 2015

| | % of IRFs | % of cases | Margin |
|----------------|-----------|------------|--------|
| All IRFs | 100% | 100% | 13.9% |
| | 2221 | 1001 | |
| Freestanding | 22% | 48% | 26.7% |
| Hospital-based | 78% | 52% | 2.0% |
| | | | |
| Nonprofit | 57% | 42% | 3.6% |
| For-profit | 30% | 50% | 25.0% |
| | | | |



Factors that affect the margins of hospital-based IRFs

- Tend to be smaller with lower occupancy
 - 65% have fewer than 25 beds
- Majority are nonprofit; may be less focused on cost control
 - From 1999-2015, costs up 61% vs. 24% in freestanding
- May provide more therapy and use higher-cost modalities
- Marginal profit for hospital-based IRFs = 20.5%



Summary

- Access: Capacity appears adequate to meet demand
- Quality: Risk-adjusted outcome measures stable or improved since 2011
- Access to capital: Appears adequate
- 2015 estimated margin: 13.9%
- 2015 estimated marginal profit:
 - Hospital-based = 20.5%
 - Freestanding = 41.5%



How should Medicare payments to IRFs change in 2018?

- MedPAC has recommended no payment increase every year since FY2009
- CMS is required to increase payments by adjusted market basket
- Growth in costs per case since 2009 has been low
- Payments to IRFs now substantially exceed the costs of caring for beneficiaries

Payment growth has outpaced cost growth since 2009





Results are preliminary and subject to change.